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Centre  
for the  
Study  
of  
Co-operatives

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Annual Report  
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UNIVERSITY OF SASKATCHEWAN

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# Centre for the Study of Co-operatives

The Centre for the Study of Co-operatives was established in 1984 as a post-secondary teaching and research institute at the University of Saskatchewan. The centre is supported financially by the University of Saskatchewan, by major provincial co-operatives, and by the Government of Saskatchewan.

The objectives of the centre are:

- to develop and offer university courses that provide an understanding of co-operative theory, principles, development, structures, and legislation;
- to undertake original research into co-operatives;
- to publish co-operative research, by both centre staff and other researchers; and
- to maintain a resource centre of co-operative materials that support the centre's teaching and research functions.

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A complete list of centre publications is included on the last two pages of this report. To order please contact:

Centre for the Study of Co-operatives  
101 Diefenbaker Place  
University of Saskatchewan  
Saskatoon SK Canada S7N 5B8  
Phone: 306-966-8509 / Fax: 306-966-8517  
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Photographs courtesy Department of Audio Visual Services, University of Saskatchewan; Camera One; Imagery; Federated Co-operatives Limited; Credit Union Central; and Saskatchewan Wheat Pool

Writing, editing, layout, and design by Nora Russell

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Printed and bound in Canada

Board members are those as of 1 January 2002

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The Centre for the Study of Co-operatives is an interdisciplinary teaching and research institution located on the University of Saskatchewan campus in Saskatoon. It is supported financially by the co-operative sector—Credit Union Central of Saskatchewan, Saskatchewan Wheat Pool, Federated Co-operatives Ltd., Co-operative Trust, The Co-operators, and the CUMIS Group—the Government of Saskatchewan, and the University of Saskatchewan. The university not only houses our offices but provides in-kind contributions from a number of departments and units—Agricultural Economics, History, Management and Marketing, Political Studies, and Sociology—as well as financial assistance with operations and nonsalary expenditures. We acknowledge with gratitude the ongoing support of all our sponsoring organizations.

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# Messages from the Board

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## From the University

In response to the university's recently stated goal of increasing research intensive-ness, the Centre for the Study of Co-operatives, under the leadership of Brett Fairbairn, has had a landmark year in terms of research funding and activity. Topping the list is a three-year national study to learn more about how members of co-operatives think about their organizations and their communities. Funded by the Social Sciences and Humanities Research Council, it is the largest project on co-operatives ever undertaken in the country, and a significant boost to the social sciences and humanities research on this campus. The centre has also attracted funding for nine smaller initiatives, most of which were undertaken by centre contract researchers and students.

The board is also pleased with the successful attempt to broaden the involvement of other university faculty in the centre's activities, as evidenced by the participation of six of the twelve new U of S research associates, the CSC Scholars, in the centre's seminar series over the past year. As hoped, collaborative work among centre faculty and staff and the scholars is beginning to be well established, with ongoing projects in research, publications, seminars, conferences, and community-based extension work.

We note the strong dedication of faculty and staff to the scholarly research, teaching, and extension commitments outlined in the centre's original mandate, and acknowledge with gratitude the contributions of the co-op sector and the Government of Saskatchewan that help make these accomplishments possible. Based on past success, we anticipate with confidence a future underlined by the shared vision for collaborative work that has been the hallmark of the centre's relationship with the university since its inception.



Lynne Pearson, Board Chair  
Dean of Commerce

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## From the Co-op Sector

As the pages of this report attest, faculty and staff at the Centre for the Study of Co-operatives continue to adhere conscientiously to the mandate established for the centre in 1984. The ever-increasing list of research undertakings and publications is underlined by innovative class offerings on co-operative topics and numerous presentations at workshops, seminars, and conferences, and to community groups. In support of these activities, the resource centre of co-operative materials continues to grow, and in an eventuality that its founders could not have anticipated, the centre now owns three dot coop names on the Internet.

Certainly the highlight of this past year was the successful Social Sciences and Humanities Research Council grant application. Its ranking as first out of fifty-eight proposals says much about the centre's status as a research facility. It says even more about the talents and abilities of those involved with the centre and the efforts they are willing to put into worthwhile and timely projects.

The study of co-operative membership and globalization supported by the grant is valuable not only for the knowledge that will be gained, but also for the opportunity it affords to strengthen ties with community organizations and with faculty and staff at other universities and research centres across Canada and internationally.

Those of us in the co-op sector can only be pleased with the results of our partnership with the government and the university in the operations of the centre. We would like to take this opportunity to thank them for their support.

Congratulations and thanks to everyone involved for another successful year.



Herb Carlson, Board Vice-Chair  
Federated Co-operatives Limited



Bryon Burnett  
Gov't of Sask



Ernie Barber  
Dean of Agriculture



Hans Michelmann  
Arts and Science



Gary Storey  
Ag Economics



Ferne Nielsen  
Sask Wheat Pool



Duane Bristow  
Credit Union Central



Bob Effa, Co-operators,  
CUMIS, Co-op Trust

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# Director's Report

Co-operatives are constantly changing. As institutions poised with one foot in the community and one in the market, they are always subject to a push or a pull from one side or the other. The co-operative movement changes both because established co-ops adapt and innovate, and also because people create new co-ops all the time. Change, adaptation, and innovation are really the reasons for co-operative education and research.

People in co-operatives require new knowledge; at the same time, researchers and students interested in society, business, the community, and the economy gain new understanding by learning from co-operatives. There is a need for new co-operative knowledge, and an opportunity to learn about and from co-operatives. The Centre for the Study of Co-operatives exists to address this need and opportunity. We conduct research, interpret and create new knowledge, publish and teach for university students and community audiences alike.

While co-operatives themselves have considerable educational and research capacity for meeting their sectoral needs, the centre addresses more long-term or cross-sectoral knowledge. Basic theory and understanding of co-operatives is one of our chief concerns; so is knowledge of new forms, new ideas, new structures, and innovations. What we do is interdisciplinary, and often intersectoral and international: transferring knowledge between countries or disciplines, creating new synergies by combining different experiences and perspectives.

Our “products” are ideas: ideas expressed in publications, websites, presentations, and courses; ideas that take root in the minds of students, policy makers, co-operators, or interested citizens. In keeping with the ideals of autonomous, public education and research, we do not sell our ideas for profit, but instead make them as freely available as we can. We are able to do this because of the committed support of our sponsors: major co-operatives, particularly those involved in the province of Saskatchewan; the University of Saskatchewan; and the government of the Province of Saskatchewan.

What difference do ideas make?

In the last ten years, our centre has popularized the idea that credit unions and co-ops should engage in community economic development, should lend to and invest energy in developing local businesses and local economies. It is not only because of our research that we see more and more credit unions and co-ops acting this way, but it is surely partly because of it.



Brett Fairbairn

Our researchers have drawn attention to the emergence of a “New Agriculture,” an agriculture demanding new forms of organization and co-ordination. New Generation Co-operatives are one example of a form suited to the New Agriculture, a form we studied in other countries and whose transfer to a Canadian context we facilitated. Canada’s first NGCs are up and running in multiple provinces. But this is only a beginning, because the New Agriculture has further implications for both old and new co-operatives.

Centre researchers have also helped put a spotlight on Aboriginal co-operatives in Canada, showing that co-ops can fit and have important roles to play in certain kinds of Aboriginal communities.

Now we are launching a three-year study designed to show how co-operatives, pursuing successful business strategies in a context of globalization, can contribute to social cohesion in Canadian communities. This national study is federally funded and concerns a subject of priority interest to the Government of Canada.

Centre staff, fellows, and scholars have made numerous contributions to university-based co-operative education and knowledge during the past year. This annual report provides a synopsis of their activities.

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## Teaching

Centre faculty teach a number of courses with co-op content in a variety of disciplines (see p. 15). They also teach interdisciplinary special topics courses on a regular basis, usually to satisfy the program needs of individual students. In addition, faculty distribute an information package outlining awards, classes, and resources available to those interested in the study of co-operative topics at both the undergraduate and graduate level. And we continue to pursue the development of more courses with co-op content. A highlight this year was Brett and Murray teaching co-op courses abroad. Brett instructed two weeks of a class titled “Co-operation in the Global Economy” in the Bologna Summer Program for Co-operative Studies in Italy, while Murray taught a course titled “Economics and Organization of the Food Industry” at the Mediterranean Agriculture Institute of Maich in Crete, Greece.

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## Research

In addition to the individual research interests of centre faculty (see pp. 6–7), we have been involved during the past year with a record number of other projects funded by both the centre and outside agencies. Most significant of these is the grant from the Social Sciences and Humanities Research Council for a study we are calling “Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations.” With sixteen co-investigators from seven disciplines in nine Canadian universities, some twenty community partners, and a \$589,000 grant from SSHRC towards a total budget of \$2.2 million over three years, this is truly a mammoth undertaking. In spite of the enormous amount of work that went into acquiring this grant, however, we also managed to employ and supervise a total of eleven student assistants and contract workers during the past year on a diverse collection of other research activities (see p. 7 for more details).

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## Extension

Centre personnel as a matter of course are involved in extension work on an individual basis, and also come together to work collaboratively on larger projects. This year’s activities have included presentations to the Agricultural Producers Association of Saskatchewan, a conference on the centenary of farm organizations in

Saskatchewan, a number of co-operative organizations in St. Paul, Minnesota, the Saskatoon Farmers’ Market, Saskatchewan Industry and Resources, Credit Union Central senior management, and the federal Minister’s Advisory Committee on Co-operatives.

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## The Centre Seminar Series

In addition to workshops and conferences, the centre also sponsors its own public seminar series highlighting the research of Centre Fellows and others in complementary fields. Offerings were rich this past year, with nine presentations on a broad variety of topics. We were particularly pleased with the participation of six Centre Scholars, which also served to increase attendance as other units on campus became more aware of centre activities.

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## Publications

In keeping with its mandate, the centre produced a variety of publications during 2001–02, including booklets, occasional papers, and research reports (see p. 4). In addition, faculty members continue to work on book-length manuscripts and turn out numerous articles, chapters, and reviews for refereed academic journals, as well as for books, newspapers, and magazines (see pp. 8–9). The popularity of our publications necessitates a steady program of reprints, and we were very pleased this year to re-release *Making Membership Meaningful: Participatory Democracy in Co-operatives*, which had been out of print for some time.

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## The Resource Centre and Website

Another aspect of our mandate is to build and maintain a comprehensive research library and resource centre supporting analysis, study, and reflection concerning co-operatives. As anticipated, the addition of Centre Scholars last year had an impact on library activities, particularly in the areas of research and reference. And the website underwent considerable revision in content and layout with the addition of an entire new section, including audio and video clips, on New Generation Co-operatives. With our site now the central Canadian repository for this type of material, we are generating a lot of attention from other universities and like-minded research centres.

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# Highlights

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## Teaching

- Update of co-op teaching, awards, and resource information package
- Brett and Murray teach co-op courses abroad

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## Research

Besides the individual research undertaken by centre faculty and staff, there are always additional projects that involve contract researchers and summer students, as well as collaborative work among centre personnel.

- SSHRC grant project “Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations” (sixteen research co-investigators and twenty community organization partners)
- three Co-operatives Secretariat grants to study the New Agriculture
- an examination of Regional Economic Development Authorities in Saskatchewan and a history of REDA policy in the province
- English language overview of the Mouvement Desjardins
- CCF government policy and Aboriginal co-op development in the North
- the state of archival co-op resources
- update and revision of community-based land trust model feasibility report

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## Extension

- Brett: three presentations on co-op education to management and directors of co-operative organizations in St. Paul, Minnesota
- Brett: examination of organization and leadership issues in co-operatives to Territorial Grain Growers' Association (TGGA) Centenary Symposium
- Brett: discussion of the role of the farmer in the future economy to Agricultural Producers Association of Saskatchewan
- Michael: presentation on production co-ops to TGGA Centenary Symposium

- Michael: ongoing work with Saskatoon Farmers' Market
- Cris: facilitator for Co-op Week Educational session on how co-ops can contribute to the future of Saskatoon
- Cris: history of co-op sector/government partnership in co-op development to Saskatchewan Department of Industry and Resources/CCA Officials' Forum on the role of co-ops in the province
- Lou: a number of presentations to Credit Union Central senior management and delegates on incorporating co-op principles into business strategies

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## Publications

- *Adult Educators in Co-operative Development: Agents of Change*. Brenda Stefanson
- *Conflict, Co-operation, and Culture: A Study in Multiparty Negotiations*. Marj Benson
- *New Generation Co-operative Development in Canada*. Murray Fulton
- *New Generation Co-operatives: Key Steps in the Issuance of Securities / The Secondary Trade*. Brenda Stefanson, Ian McIntosh, Dean Murrison
- *New Generation Co-operatives and the Law in Saskatchewan*. Chad Haaf
- *An Economic Impact Analysis of the Co-operative Sector in Saskatchewan: Update 1998*. Roger Herman and Murray Fulton
- plus more than twenty-five articles and reviews in books and refereed journals

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## Visitors

- Herr Ulrich Werner, Southwest German Co-operative Federation, visited in January and August '01, March '02, and returned in September '02 with a large delegation of journalists and co-op leaders; the plan is to produce a series of short videos about the network of co-ops in Prince Albert and their role in the community
- officials from a number of regional governments

within Ukraine as well as from the country's Ministry of Agriculture

- Professor Chen Fu, Department of Agricultural Economics, South China Agricultural University in Guangzhou, came specifically to use our resource centre
- George Hendry, Farmer of the Year Award winner from the Crown Estates of the British Isles; the award allowed him to go anywhere in the world to study agricultural co-operatives and he chose our centre in Saskatchewan, and Wisconsin

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### The Website

- Significant revisions in layout and content, including video and audio clips, with the addition of NGC information and resource materials for researchers, business professionals, and agricultural producers; our NGC page is now the central Canadian site for this type of material

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### The Centre Seminar Series

- Nine presentations on subjects ranging from Premier Walter Scott and the beginnings of a co-operative tradition, leadership in democratic and participatory organizations, the university as co-operative, GM foods and the interests of co-ops, the implications of the postmodern and postcolonial for co-operative organizations, to the nature of co-op studies

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### Staff News

- A new baby! Cindy Hanson replaces Carol during her maternity leave
- Murray takes six-month administrative leave
- Eleven student assistants take on a variety of research projects funded mainly by outside agencies

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### Centre Scholars

- Ten scholars took part in an all-day workshop to discuss co-operative teaching, research, and collaborative possibilities.
- Six scholars wrote papers and made presentations in the centre's seminar series.
- A number of scholars have ongoing projects with co-operative connections:
  - Isobel Findlay helped develop the SSHRC grant pro-

posal and has given three presentations relevant to the project's Aboriginal cultures cluster, of which she is the leader.

- Marj Benson produced a book-length publication with the centre—*Conflict, Co-operation, and Culture*—which is being revised and expanded in '02-'03.
- Sheryl Mills teaches a course in co-operative learning through the College of Education.
- Louise Clarke is involved in a core neighbourhood project spearheaded by QUINT, a community development corporation with a commitment to co-ops.
- Three scholars are involved in joint projects with centre fellows.
- Nora and Roger have both worked with the Community University Institute for Social Research, headed by Centre Scholar Jim Randall.
- Two scholars attended the Canadian Association for Studies in Co-operation meetings at the University of Toronto.
- A number of scholars have called on Carol's assistance for research and reference support as they explore co-operatives.



Carol with five-day-old Maeve, a baby sister for Declan.

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### Public Relations

- Articles, reviews, and ads concerning the centre appear in the *StarPhoenix*, *On Campus News*, *prairie dog* magazine, *Planet S* magazine, the Association of Cooperative Educators newsletter, University of Alberta co-op newsletter, *Synergy* magazine, and NCBA's *Cooperative Business Journal*.

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# Research and Teaching

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## **Brett Fairbairn**

### *Research*

Brett's current research interests coincide primarily with the SSHRC grant—the culture of co-operative organizations, business strategy and member involvement, and the contribution of co-ops to social cohesion in communities. He has also been commissioned to write a book on Federated Co-operatives Limited, which he intends to fit to the same research themes. The book will be published by the centre for FCL's 75th anniversary in 2004.

### *Teaching*

History 287.3: Origins and Development of Co-operatives in Europe

History 288.3: Co-operatives in the World

History 498.3: History of Co-operatives in Canada and the United States

History 898.3: Rural Social History

History 899.6: Special Topics Class in Rural Social History, Postcolonialism, and Postmodernism

Two-week summer course titled "Co-operation in the Global Economy" in the Bologna Summer Program for Co-operative Studies, Bologna, Italy (sponsored by CCA, BC Region, and the University of Bologna)

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## **Lou Hammond Ketilson**

### *Research*

Lou has ongoing interests in Aboriginal co-op development in Canada, women in management, and co-operative principles and business strategy. She has also been involved this past year with other Centre Fellows and Scholars in research initiatives for the SSHRC grant.

### *Teaching*

Commerce 345.3: Business and Public Policy

MBA 898: Independent Readings Course, "Women in Management"

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## **Murray Fulton**

### *Research*

Murray's current research examines the producer and consumer benefits of genetically modified crops; the role of quality in determining industry structure, R&D activity in producer-owned enterprises, the role of farmers and co-ops in the New

Agriculture; the future and relevance of Canadian agricultural co-operatives; New Generation Co-ops; and member commitment in co-operatives.

### *Teaching*

Economics 231.3: Economics of Co-operatives

"Economics and Organization of the Food Industry" to MSc students at the Mediterranean Agriculture Institute of Maich in Crete, Greece.

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## **Michael Gertler**

### *Research*

Michael's research over the past year has included an examination of the economic and social importance of the Saskatoon Farmers' Market; the links between co-operatives, co-operation, and sustainable development; consumer skills and their impact on the development of the food system; and in common with other centre faculty, work on co-operative membership and social cohesion for the SSHRC grant.

### *Teaching*

Sociology 204.3: Rural Sociology

Sociology 206.3: The Community

Sociology 302.3: Sociology of Agriculture

Sociology 402/802.3: Advanced Seminar in the Sociology of Agriculture

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## **Cristine de Clercy**

### *Research*

Over the last year Cris's research agenda has focussed on studying the implications of the GM debate for the co-op sector, probing the theoretical value of federation in co-op organizations, exploring how leaders' political longevity has declined over the last twenty years, and co-authoring a survey of local government leaders in Saskatchewan concerning their views on economic development and innovation. As part of her ongoing research on methods of public opinion polling and public consultation, she was awarded a Community Institute for Health Research grant, which will facilitate a larger project funding application in 2003. She was also part of the centre team that secured SSHRC funding for the co-operative membership and social cohesion project.

### *Teaching*

Political Studies 203.6: The Government of Canada

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## Carol Shepstone

Much of Carol's time over the past year has been consumed by preparations for the centre's SSHRC grant proposal, with countless hours dedicated to literature searches, document preparation, budget development, and writing the application for the ethics review. She has also been responsible for supervising the activities of contract researchers working on a history of Regional Economic Development Authority policy in the province and an English-language overview of the Caisse Populaire Desjardins from 1900 to the present. In addition, she prepared three successful applications to the university's U-Step Program, which provides funding for summer student assistants, and established the students in their research areas, which included a history of northern co-ops and government policy, archival holdings related to co-ops in Saskatchewan, and an update of the report on the community-based land trust model published by the centre in 1993. Carol worked with Roger and Nora developing the proposal for the co-operative centennial exhibit, and is also involved with the university archives researching a virtual exhibit based on the archives's recent acquisition of the Sask Wheat Pool papers.

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## Roger Herman

Roger's research over the past year has included an update to the *Economic Impact Analysis of the Co-op Sector in Saskatchewan* published by the centre in 1998; a project funded by the Co-operatives Secretariat exploring how social cohesion factors into the choice of organizational form by producer groups pursuing value-added agricultural ventures; and work on his MA thesis, "The Diffusion of Innovation in Saskatchewan Agriculture," which is examining producer-owned terminals, community-based hog operations, and New Generation Co-operatives.

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## Rochelle Smith

Rocky continues work on her dissertation, "Existence and Persistence: The Evolution of Co-operatives from a Systems Perspective," which proposes a new way of examining how co-operatives adapt and evolve, based on recent developments in complexity and systems theory.

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## Additional Research Projects

Besides work undertaken individually by faculty and staff, the centre had a landmark year in terms of additional research projects. At the top of the list is the major award from the Social Sciences and Humanities Research Council for a study titled "Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations." Ranked number

one in the country out of fifty-eight proposals, it is the largest research project in the centre's history, involves many partners across Canada and around the world, and will take three years to complete. One of the conditions of the award is to provide funding for student researchers, and to this end we hired those below to prepare a series of background papers. Rob Dobrohoczki worked on social cohesion and co-operatives, Dinah Amankwah on Aboriginal cultures and co-operatives, Myfanwy Van Vliet on changing community boundaries and co-op membership, and Colin Leinenweber on consumer identities and co-op membership.



Summer research students (left to right) Rob Dobrohoczki, Dinah Amankwah, Myfanwy Van Vliet, and Colin Leinenweber prepared background papers for the SSHRC project.

In the spring of 2002 we received two \$10,000 grants from the Co-operatives Secretariat, which allowed Roger and Murray to undertake research into the role of co-ops in the New Agriculture. An additional grant from the secretariat provided funds for former MSc student Kim Sanderson to prepare a set of brief studies of successful co-op value-added ventures.

During the academic year 2001–02 Neville Fernandes worked on a literature review of Regional Economic Development Authorities in Saskatchewan, a history of REDA policy in the province, and researched other examples of this type of organization in North America. Diane Reid wrote an English-language overview of the Desjardins Movement in Québec from 1900 to the present, focussing on structure, centralization, government lobbying, and investment strategies. And Armando Lessa worked with Michael on his examination of the Saskatoon Farmers' Market.

Three more students joined us for the summer of '02. Karla Radloff researched CCF government policy and Aboriginal co-op development in the North. Jill McKenzie worked on a collaborative project with the university and the Saskatchewan Archives Board to identify archival co-op resources; she will remain with the centre during the 2002–03 academic year helping Brett research a book on the history of FCL, an update of his 1989 book *Building a Dream*. And Sara Shymko assisted Bill Brown in AgEcon to update and revise the community-based land trust model feasibility report published by the centre in 1993.

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# Publications

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## Brett Fairbairn

“Envisioning a Co-operative Future,” *The Western Producer*, 25 October 2001.

“Economic Development and the New Role of Government,” in Howard Leeson, ed., *Saskatchewan Politics: Into the Twenty-First Century* (Regina: Canadian Plains Research Center, 2001).

Review of Margaret Lavinia Anderson, *Practicing Democracy* (Princeton University Press, 2000), in *German History*, 20 (1) 2002: 130–33.

Co-editor, with Omer Chouinard, of special issue of *Économie et Solidarités* on L'Économie sociale au Canada 33 (1) 2002.

“How ‘Social’ Are Co-ops? Tensions, Transitions, and the Social Economy of Co-operatives in Canada,” *Économie et Solidarités* 33 (1) 2002: 112–30.

Co-author, with Omer Chouinard, “L'Économie sociale au Canada hors Québec: la tradition coopérative et le développement économique communautaire,” *Économie et Solidarités* 33 (1) 2002: 51–56.

“Making the Grade,” in USDA's *Rural Cooperatives* magazine Jan/Feb 2002: 8–11.

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## Murray Fulton

With K. Giannakas, “Agricultural Biotechnology and Industry Structure,” *AgBioForum* 4 (2) 2001: 137–51. Also available at <http://www.agbioforum.org>.

With K. Belcher and M. Boehm, “An Agroecosystem Scale Evaluation of the Sustainability Implications of Carbon Tax and Carbon Credit Policies,” *Journal of Sustainable Agriculture*, forthcoming.

With Kim Sanderson, “Co-operatives and Farmers in the New Agriculture,” report prepared for Co-operatives Secretariat, Agriculture and Agri-Food Canada, spring 2002.

With P. Bontems, “Quality Provision by Co-operatives,” working paper, Department of Agricultural Economics, University of Saskatchewan, and INRA, Toulouse, France.

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## Michael Gertler

“Sustaining and Sustainable Co-operatives,” *Synergy Magazine* 10 (1), 2001.

With J. Jaffe, “Victual Vicissitudes: Consumer Deskillling and the Transformation of Food Systems,” in *The Sociology of Biotechnology*, ed. Michael Mehta (University of Toronto Press, forthcoming).

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## Cristine de Clercy

“The Requisites of Leadership in the Modern House of Commons,” (Ottawa: Parliamentary Perspectives Series, November 2001).

With Greg Marchildon, Allan McHughen, and Don Gilchrist, “GM Food Policy Research Project,” technical report for the Saskatchewan Institute for Public Policy, 2001.

Review of Jerry L. Mashaw, *Greed, Chaos and Governance: Using Public Choice to Improve Public Law*, in *Canadian Public Administration*, 44 (3) Fall 2001: 378–80.

Booknote on George M. Guess and Paul G. Farnham, *Cases in Public Policy Analysis*, 2nd ed., in *Canadian Public Administration*, 44 (3) Fall 2001: 386.

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## Lou Hammond Ketilson

“Aboriginal Co-operatives in Canada: An Economic and Social Development Strategy Whose Time Has Come,” *Journal of Aboriginal Economic Development* 3 (1) 2002.

Lou is currently on leave from the centre performing administrative duties as associate dean in the College of Commerce. She nevertheless finds time to maintain her connections with the centre and her interest in co-operative research.

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## Nora Russell

Nora wrote nine entries on co-operatives for the forthcoming *Encyclopedia of Saskatchewan*, as well as co-ordinating the centre's other contributions to the project. Over the past year she has also written three director's reports, the annual report, two newsletters, and the employment equity annual report, as well as editing and laying out two occasional papers, one research report, three booklets, and the update to the 1998 *Economic Impact Analysis of the Co-operative Sector in Saskatchewan*. She has worked on major collaborative projects with two Centre Scholars, editing and laying out the proceedings of a Community-University Institute for Social Research con-

ference on housing issues, and Marj Benson's law casebook, *Conflict, Co-operation, and Culture: A Study in Multiparty Negotiations*. Nora and Marj are working on revisions and updates for the second edition, due out in early 2003.

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## Publications Forthcoming

Ann Hoyt: *Up a Creek with a Paddle: Excellence in the Board Room* (booklet)

Rochelle Smith: *Deposit Insurance in Saskatchewan: The Role and Significance of the Credit Union Deposit Guarantee Corporation* (occasional paper)

Hannes Mesecke: *The Organizational Structure of Agricultural Co-operatives in Germany and Western Canada: A Comparison* (occasional paper)

Karla Radloff: *Students and Co-operation: North American Examples for University of Saskatchewan Students* (research report)

Murray Fulton: *Co-operatives and Farmers in the New Agriculture* (occasional paper)

Roger Herman: *The Role of Social Cohesion in the Adoption of Innovation and Selection of Organizational Form: An Examination of Saskatchewan's Value-Added Agricultural Sector* (occasional paper)

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## The Resource Centre

Our Resource Centre is a specialized library offering an extensive collection of books, periodicals, videos, pamphlets, newspapers, statutes, and reports that focus on co-operatives and related social, political, and historical topics. It offers information and research support to anyone interested in studying co-operatives.

During the past year, Carol dealt with more than two hundred reference and research questions from local students, faculty, staff, and Centre Scholars, as well as from individuals and organizations around the world. Subject matter, as always, has been eclectic, ranging from co-op legislation, co-ops and rural development, wastewater co-ops, NGCs, co-ops and conflict resolution, member perception, social cohesion, co-op governance, to the history of co-operative philanthropists. Circulation and collection development also remained at healthy levels throughout the year, and we were pleased to augment our collection with a complete set of publications from the BC Institute of Co-operative Studies. We look forward to receiving more titles through our publications exchange.

As predicted, the Centre Scholars have affected the Resource Centre by expanding research support, increasing student

enquiries, and influencing collection development, as well as contributing to ongoing website modifications.

The website underwent significant revisions in layout and content over the year, due mainly to the addition of substantial amounts of NGC information and resource materials for researchers, business professionals, and agricultural producers. We have also added video and audio clips to the NGC page, which is the central Canadian site for this type of material. As such, it has begun to attract attention from other universities and like-minded research centres, with the University of Victoria using it as part of their official course materials for a class in co-op studies. And Simon Fraser University has included our site in an electronic resource bulletin distributed to SFU faculty and BC business libraries.

With the launching of the .coop restricted domain name, the centre purchased three new .coop names that will run simultaneously with our current usask address. This will provide us with added visibility within the new .coop community and beyond as the domain expands in popularity.

Due to the highly specialized nature of Carol's position, it was not possible to find one person to replace her during her maternity leave. Cindy Hanson took over the administration of the SSHRC project and various centre staff assumed responsibility for other duties in the Resource Centre. A number of activities, however, had to be put on hold pending Carol's return in January 2003, when we look forward to a resumption of full library services.

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## Centre Engagement with Saskatchewan Co-operatives

We are particularly pleased to note this year significant engagement with three of our sponsoring organizations. Brett is researching a book on the recent history of Federated Co-operatives Limited, an update of his 1989 publication titled *Building a Dream: The Co-operative Retailing System in Western Canada, 1928-1988*. Lou Hammond Ketilson gave a series of presentations to Credit Union Central delegates and senior management on incorporating co-operative principles into business strategies and building co-operative links with tomorrow's communities. The centre also worked with the university to acknowledge Saskatchewan Wheat Pool's major donation to the university archives, incorporated 250 hard-to-find and out-of-print titles from the collection into our own library, and produced a resource guide for researchers outlining the Pool's and other local archival resources on co-ops. These activities ensure that the Pool's donation will continue to benefit students and researchers for years to come, and will help make the Pool's proud history more accessible to the university community and the public.

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# Presentations

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## Brett Fairbairn

23 July 01: “Looking Ahead: Creating Co-operative Knowledge in an Information Society,” to Education Professionals Section, National Institute of Cooperative Education, Atlanta, Georgia.

17 October 01: “Envisioning a Co-operative Future for Saskatoon,” to Co-operatives Week educational forum, Saskatoon.

22 October 01: “Why Co-operatives Educate,” two presentations to Twin Cities Coops Federal Credit Union management and directors, St. Paul, MN.

23 October 01: “The Future of Co-operative Education” to New Visions—New Ventures group, CHS Cooperatives, St. Paul, MN.

9 November 01: “‘Betweenness’ as Characteristic of the Teacher-Scholar: Interdisciplinarity, Internationalization, and the Research-Teaching-Extension Intersection,” to University of Saskatchewan What Is a Teacher-Scholar? symposium.

16 November 01: “Canada’s Co-operative Province: Saskatchewan People and the Co-operative Movement,” to The Self-Perception of Saskatchewan: History and Culture as Guides to the Future conference, Saskatoon.

25 November 01: “Co-operatives: Organization and Leadership,” to Territorial Grain Growers’ Association Centenary Symposium, Regina.

9 May 02: “Rethinking Saskatchewan Co-operative History: Insights from Postcolonialism,” Centre Seminar Series.

13 May 02: “The Social and Co-operative Economy in Canada outside Québec,” to Colloque “Économie sociale, publique et coopérative” au 70e Congrès de l’ACFAS, Université Laval.

14–15 May 02: “Pre-Institute Workshop: Rethinking Cooperative Education” and “Cooperative Centers: Adapting for the Long Run,” to Association of Cooperative Educators 2002 Institute, Guelph, ON.

30 May 02: “Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations. A Project Overview,” to Canadian Association for Studies in Co-operation, Congress of the Humanities and Social Sciences, Toronto.

14 June 02: “The Role of the Farmer in the Future Economy,” to Agricultural Producers Association of Saskatchewan Midterm Convention, Saskatoon.

17–25 June 02: “Co-operation in the Global Economy,” two weeks instruction at the Bologna Summer Program for Co-operative Studies, Bologna, Italy.

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## Murray Fulton

5–8 August 01: “Leadership in Democratic and Participatory Organizations,” presidential address to the Canadian Agricultural Economics Society; with Konstantinos Giannakas, “Organizational Commitment in a Mixed Oligopoly: Agricultural Cooperatives and Investor-Owned Firms” and “Market Effects of Genetically Modified Food,” to CAES-AAEA Annual Meeting, Chicago.

1 November 01: “Leadership in Democratic and Participatory Organizations,” Centre Seminar Series.

February 02: “Organizational Commitment in a Mixed Oligopoly: Agricultural Co-ops and IOFs,” to Institut National de la Recherche Agronomique, Toulouse, France.

March 02: “The Market Effects of Genetically Modified Foods” to Institut National de la Recherche Agronomique, Toulouse, France.

April 02: “Leadership in Democratic and Participatory Organizations,” to the Royal Agricultural College, Copenhagen, Denmark.

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## Michael Gertler

15–19 August 01: With J. Jaffe, “Social Innovation, Hybrid Enterprise, and State Partnership: The Real World of Agricultural and Rural Diversification on the Canadian Plains”; and “The Link Between Policy Initiatives and Rural Development,” to Rural Sociological Society Annual Meeting, Albuquerque, NM.

12–13 October 01: “The Saskatoon Farmers’ Market Co-operative and Alternative Marketing,” to Building a Citizens’ Agenda for Food Security and Food Democracy workshop, Saskatoon.

24–27 October 01: “Organization Matters: Social and Organizational Factors in Sustainable Rural Enterprise,” to the Canadian Rural Revitalization Foundation conference titled The New Rural Economy: From Challenge to Action, Muenster, SK.

25 November 01: “Production Co-operatives,” to the TGGA Centenary Symposium, Regina.

17 December 01: Farmers' Market Patron Survey results presented to Saskatoon City Council.

18 February 02: "Tenure Matters: Social Impacts of Foreign and Non-Resident Land Ownership," to the Saskatchewan Farmland Ownership Law: A Time for a Change conference sponsored by the Centre for Agriculture, Law and the Environment, and the Department of Agricultural Economics, University of Saskatchewan.

1 March 02: "Closing Circles: Towards a Social Ecology of Sustainable Rurality," to the Department of Sociology and Social Studies, University of Regina.

7 March 02: Results of Saskatoon Farmers' Market study presented to a CUISR "Brown Bag Luncheon," Saskatoon.

18 March 02: Presented a member-vendor survey to the Saskatoon Farmers' Market AGM.

22–23 March 02: "Neighbours, Partners, and Co-operatives: The Organization of Sustainable Rural Economies," to the SSHRC-funded workshop titled Rural Studies of Canada: Critique and New Directions, Guelph, ON.

2–4 May 02: "Circles Closed: Co-operative Enterprise and Sustainable Economic Development," to Value(s) Added: Sharing Voices on Aboriginal Community Economic Development conference, Saskatoon.

31 May–1 June 02: "Formal and Informal Co-operation in Farming: Limits and Possibilities," to Canadian Association for Studies in Co-operation annual meeting, Toronto.

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### **Cristine de Clercy**

30 August–2 September 01: With Peter Ferguson, "Pollsters and Hucksters: A Comparative Analysis of Opinion Poll Reporting in the 2000 Canadian and American Elections," to the American Political Science Association annual meeting, San Francisco, CA.

12–14 October 01: "Toward Consumer Sovereignty under Globalization: How the Co-operative Model Can Help," to Building a Citizens' Agenda for Food Security and Food Democracy workshop, Saskatoon.

17 October 01: Facilitator for the Co-op Week Educational session titled "What do you want Saskatoon to look like in 2010? How can co-operatives contribute?" Gathered and edited the panelists' positions and the audience's views in a document presented to the City of Saskatoon council members.

14–18 November 01: With Peter Ferguson, "Policy Induced Change in Mediated Campaign Information"; and with Doug Ihrke, "Leadership Credibility and Administrative Innovation in Canadian and American Local Governments,"

to the Association for Canadian Studies in the United States, San Antonio, TX.

4 March 02: "A Survey of the Interest Group Debate on GM Foods and Its Implications for Canadian Co-operatives," Centre Seminar Series.

31 May–1 June 02: "GM Foods and the Co-op Sector"; "The Behavioural Revolution, Act 2: Rational Models of Leadership"; and "Roundtable Panel for New Hires on Making the Transition to an Academic Career," to Canadian Association for Studies in Co-operation annual meetings, Toronto.

5 June 02: "A Brief Conceptual History of the Co-operative Sector—Government Partnership in Co-operative Development," to the Saskatchewan Department of Industry and Resources/CCA (Saskatchewan Region) Officials' Forum on the Role of Co-operatives in Saskatchewan, Saskatoon.

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### **Lou Hammond Ketilson**

October 01: "Incorporating Co-operative Principles into Business Strategies," to Credit Union Central senior management, Regina.

November 01: Overview of the Centre and presentation on "Incorporating Co-operative Principles into Business Strategies," to CUC's fall delegates' meeting, Regina.

February 02: Presentations concerning the Report on Aboriginal Co-operatives to the Minister's Advisory Committee on Co-operatives and to representatives from federal government departments working on Aboriginal files, Ottawa.

9 April 02: "Building New Co-operative Links with Tomorrow's Communities," to CUC's annual meeting, Regina.

5 June 02: Chaired closing session of the Co-operative Development Forum sponsored by Saskatchewan Industry and Resources, Saskatoon.

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### **Roger Herman**

March 02: "Current Issues in Agricultural Law," guest lecture to AgEcon 498, Saskatoon.

5 June 02: "The Diffusion of Innovative Organizational Structures in Saskatchewan's New Agriculture," to Symposium 2002: Structural Change in the Agribusiness Sector, sponsored by the Co-operative Program in Agricultural Marketing and Business, Department of Rural Economy, University of Alberta, Edmonton.

August 02: Facilitated planning workshop for CCA Saskatchewan Region on government relations strategy.

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# The People



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**Brett Fairbairn, Director  
Professor, Department of History**

*BA (Sask.), BA Hon., DPhil (Oxford)*

Brett joined the centre in 1986, at the time of his appointment to the university's History Department. He became director of the centre in July 2000. His research interests include

co-operative history in Canada, Germany, and throughout the world; community and rural development; and the development of participatory democratic cultures. Brett is principal investigator for the centre's \$589,000 SSHRC grant on Co-operative Membership and Globalization. He is chair of the Saskatchewan Archives Board and has served as president of the Saskatoon Community Clinic Board and the Canadian Association for Studies in Co-operation.

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**Lou Hammond Ketilson  
Associate Professor  
Associate Dean, College of Commerce**

*BA Hon., MBA, PhD (Sask.)*

Lou came to the centre in 1985 and also holds an appointment in the College of Commerce. Her research interests include management in co-operatives and other democratic organizations, and women in co-operatives. Lou has been on leave from the centre since the fall of 1998, when she was appointed associate dean of Commerce.



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**Murray Fulton  
Professor, Department of  
Agricultural Economics**

*BSA (Sask.), MSc (Texas A&M)  
BA, MA (Oxford), PhD (Calif.)*

Murray has been with the centre since 1985, when he joined the faculty of Agricultural Economics. He was director of the centre from July 1995 to June 2000, when he became head of the Department of Agricul-

tural Economics and then acting associate dean of the College of Graduate Studies and Research in April 2001. A fellow of the centre, Murray's research interests include the economic theory of co-operatives, agricultural and resource markets, and agricultural policy, focussing recently on structural changes in agriculture and the institutional responses of organizations (including co-ops) to these changes.

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**Michael Gertler  
Assistant Professor  
Department of Sociology**

*BES (Waterloo), MSc (McGill),  
PhD (Cornell)*

Michael joined the centre in 1996. He has been a member of the Department of Sociology since 1987, where he teaches the sociology of communities, rural sociology, and the sociology of agriculture. His research interests include co-operatives and sustainable development, co-operative membership and new forms of regional integration, and the roles of co-operatives in agricultural and local food systems. Michael has studied co-ops and rural development in Costa Rica, Chile, Haiti, and the USA. He serves on the administrative committee for the International Studies program in the College of Arts and Sciences, and is chair of the Prince Albert National Park Science Liaison Committee.



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**Cristine de Clercy  
Assistant Professor  
Department of Political Studies**

*BA Hon., MA (Sask.), PhD (Western)*

Cris joined us in July 2000 as the successful applicant for the new co-op position in Political Studies. Although she specializes in comparatively studying the governments of advanced industrial states, particularly Canada, the US, and western Europe, she has interests in numerous subfields, including leadership, policy innovation, public administration, and constitutional and gender politics.





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**Nora Russell**  
**Communications**

*BA Hon., DipEd (Sask.)*

Nora came to the centre in March of 1997 after fifteen years in the publishing industry. She is responsible for the centre's communications and publishing activities—director's

reports, the annual report, newsletters, books, occasional papers, and booklets, and other writing, editing, and research projects. She also does the design and layout of centre publications and oversees all aspects of prepress and printing activity.

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**Roger Herman**  
**Research Officer/MA Student**

*BA, BEd (Sask.)*

Following a number of years with the Canadian Co-operative Association, Roger joined the Centre in 1998 to investigate educational program development. After a year, however, his research activities led him to become an interdisciplinary MA student. Most of Roger's work and research relates to agricultural co-operatives, New Generation Co-operatives, and the changes occurring in the agricultural sector. This past year he prepared a report for Agriculture and AgriFood Canada examining the role of social cohesion in the choice of particular organizational form in agriculture enterprise development. Roger organizes the Centre Seminar Series and the in-house discussion group.



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**Patty Scheidl**  
**Office Manager**

Patty joined the centre in January 2001. After twenty years working in the College of Education, she came to us with broad-based experience and skills and quickly adapted to centre routines. She manages the

day-to-day responsibilities of running the office, lending her skills to all the special events undertaken by the centre, including conferences, workshops, and the organization involved in accommodating our many foreign visitors, and this year especially, the considerable number of contract researchers and student assistants.



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**Carol Shepstone**  
**Librarian**

*BA, MLIS (UBC)*

Carol came to us in October 1999 from the John M. Cuelenaere Library in Prince Albert and prior to that, the UBC library system. She provides internal and external refer-

ence services and manages the resource centre collection, in addition to administering and maintaining the centre's website. She has also been involved in a number of research projects and has become the centre's resident expert at grant applications. In May 2002 she went on maternity leave after the birth of her daughter, Maeve. She plans to return to the centre in January 2003.

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**Karen Neufeldt**  
**Secretary**

Karen works for the centre on a half-time basis, providing support in general office duties to Patty, faculty, and staff. In Carol's absence, she has taken on considerable extra responsibility in the library, and also manages the office xeroxing, phone and fax bills, library and publication orders, and the mail-outs for the annual report, newsletters, conferences, and the seminar series.



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**Cindy Hanson**  
**Research Officer**

*BEd (Sask.) MAdEd (St. Francis Xavier)*

Cindy joined us in June 02 as a replacement for Carol while she is on maternity leave. Her main responsibility will be to handle the administrative aspects of the SSHRC grant,

including organizing a conference in October. Cindy most recently worked on campus as an administrative assistant in the Department of History, where she was also managing editor of the *Canadian Journal of History*. With a background in education, research, and management in the humanities and social sciences, she was a perfect match for the centre's needs and wasted no time in making herself at home.

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Statement of Revenue, Expenditure, and Change in Fund Balance  
for Year Ended 30 June 2002

	2001-02 Budgeted	2001-02 Actual	2000-01 Actual
<b>Revenue</b>			
Co-op Sector Contribution	\$322,739	\$322,738	\$310,924
University of Saskatchewan Contribution	331,024	337,635	310,924
Government of Saskatchewan Contribution	75,000	75,000	75,000
Publication Sales	7,000	5,356	6,256
Visiting Scholar Fund	0		
Office Space	20,064	20,064	20,064
Equipment Grant, U of S	0	12,572	7,969
Miscellaneous	0	68,416	21,248
<b>Total</b>	<b>\$755,827</b>	<b>\$841,781</b>	<b>\$752,385</b>
<b>Expenditures</b>			
Salaries—Academic	\$412,972	\$409,945	\$376,101
Salaries—Support Staff	190,000	185,516	191,738
Fringe Benefits	48,546	81,335	85,618
Sessional Lecturer Fund	4,400	4,391	4,232
Visiting Scholars/Special Project Fund	0	0	0
Material and Supplies	7,000	4,252	6,279
Printing	8,000	10,529	8,291
Postage & Courier	3,000	2,574	2,136
Telephone	3,000	1,617	1,658
Travel	18,000	14,884	25,930
Equipment & Maintenance	8,000	18,469	8,336
Library Acquisitions	7,500	8,413	7,710
Miscellaneous	2,345	478	1,788
Public Relations	2,000	2,546	767
Research	20,000	23,247	13,734
Dues & Memberships	1,000	1,947	894
Office Space	20,064	20,064	20,064
Interfund Transfers	0	43,519	0
<b>Total</b>	<b>\$755,827</b>	<b>\$833,727</b>	<b>\$755,276</b>
Excess of Revenues over Expenditures	0	8,054	-2,891
Fund Balance, beginning of year		119,204	122,095
Fund Balance, end of year		<b>127,258</b>	<b>119,204</b>

**Balance Sheet for Year Ended June 30, 2002**

<b>Assets</b>	<b>2002</b>	<b>2001</b>
Cash	\$133,279.29	\$115,431.05
Accounts Receivable	12,543.69	13,799.12
<b>Total</b>	<b>\$145,822.98</b>	<b>\$129,230.17</b>
<b>Liabilities and Fund Balance</b>		
Accounts Payable	\$10,564.64	\$10,026.29
Deferred Revenue	8,000.00	
Fund Balance	127,258.34	119,203.88
<b>Total</b>	<b>\$145,822.98</b>	<b>\$129,230.17</b>

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## Courses Taught by Centre Faculty 2001–02

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### **Commerce 345.3: Business and Public Policy**

Examines the government activities that influence the conduct and development of business in Canada and considers their impact on management decision making.

Instructors: Lou Hammond Ketilson and Lynne Pearson

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### **Economics 231.3: Economics of Co-operatives**

Examines the historical background, philosophy, and development of co-operatives, with special reference to the experience and problems of the prairie economy.

Instructor: Murray Fulton

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### **History 287.3: Origins and Development of Co-operatives in Europe**

Examines the origins of co-operative movements in working-class, lower-middle-class, and farm communities in response to industrialization; the development of co-ops in Britain, Germany, other parts of Europe, the US, Canada, and developing countries; the world co-operative movement; and the history of co-operative ideas.

Instructor: Brett Fairbairn

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### **History 288.3: Co-operatives in the World**

The spread of co-operative enterprises outside Europe; the development of co-op movements in Canada, US, Japan, India, China, Africa, and Latin America; the world co-op movement; the challenges of co-ops and development; co-ops and new social movements.

Instructor: Brett Fairbairn

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### **History 498.3: History of Co-operatives in Canada and the United States**

Focusses on the origins of co-operatives in labour and farm movements; their connection to regional, cultural, religious, and adult-education movements; their interaction with the state; their development into modern systems of enterprises; and the contemporary challenges they face.

Instructor: Brett Fairbairn

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### **History 899.6: Special Topics Class, Rural Social History, Postcolonialism, and Postmodernism**

Advanced class in social history, rural and ecohistory, post-modern methodologies, and development theory. Topics cov-

ered include issues of state power, modernity, and development as they affect rural areas in Europe, Asia, Africa, and the Americas; peasant studies; co-operatives; resistance movements; cultural studies, ecology, and feminism.

Instructor: Brett Fairbairn

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### **Political Studies 203.6: The Government of Canada**

A study of the institutions and processes of Canadian government, with particular attention to the constitution, federalism, the executive, legislative, and judicial processes, the electoral system and voting behaviour, political parties, and pressure groups.

Instructor: Cristine de Clercy

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### **Sociology 204.3: Rural Sociology**

Analysis of social change in rural areas, mainly in Canada, with emphasis on links between the social organization of resource-based industries and the social characteristics of rural communities.

Instructor: Michael Gertler

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### **Sociology 206.3: The Community**

Communities as forms of social organization, and community as a particular kind of social relationship; power, politics, and resistance in contemporary communities; research problems and case studies.

Instructor: Michael Gertler

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### **Sociology 302.3: The Sociology of Agriculture**

Contemporary sociological approaches to the social organization of farming and agribusiness, including property, gender, and work relations, structural and institutional change, and the social ecology of resource management.

Instructor: Michael Gertler

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### **Sociology 402.3/802.3: Advanced Seminar on the Sociology of Agriculture**

Theoretical and research approaches to the political and social economy of agriculture, with an emphasis on agro-industrial reorganization, agri-food technology, sustainability, state intervention, international trade, aid, and agrarian reform.

Instructor: Michael Gertler

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# Centre Publications

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## Occasional Papers Series

- 85.01 *Worker Co-operatives in Mondragon, the U.K., and France: Some Reflections.* Christopher Axworthy (100pp. \$6)
- 85.02 *Employment Co-operatives: An Investment in Innovation: Proceedings of the Saskatoon Worker Co-operative Conference.* Skip McCarthy, ed. (288pp. \$10)
- 85.03 *Prairie Populists and the Idea of Co-operation, 1910–1945.* David Laycock (48pp. \$6)
- 86.01 *Co-operatives and Their Employees: Towards a Harmonious Relationship.* Chris Axworthy (82pp. \$6)
- 86.02 *Co-operatives and Social Democracy: Elements of the Norwegian Case.* Finn Aage Ekelund (42pp. \$6)
- 86.03 *Encouraging Democracy in Consumer and Producer Co-operatives.* Stuart Bailey (124pp. \$10)
- 86.04 *A New Model for Producer Co-operatives in Israel.* Abraham Daniel (54pp. \$6)
- 87.01 *Election of Directors in Saskatchewan Co-operatives: Processes and Results.* Lars Apland (72pp. \$6)
- 87.02 *The Property of the Common: Justifying Co-operative Activity.* Finn Aage Ekelund (74pp. \$6)
- 87A.03 *Co-operative/Government Relations in Canada: Lobbying, Public Policy Development and the Changing Co-operative System.* David Laycock (246pp. \$10)
- 87A.04 *The Management of Co-operatives: A Bibliography.* Lou Hammond Ketilson, Bonnie Korhuis, Colin Boyd (144pp. \$10)
- 87.05 *Labour Relations in Co-operatives.* Kurt Wetzel and Daniel G. Gallagher (30pp. \$6)
- 87A.06 *Worker Co-operatives: An International Bibliography/Coopératives de Travailleurs: Une Bibliographie Internationale.* Rolland LeBrasseur, Alain Bridault, David Gallingham, Gérard Lafrenière, Terence Zinger (76pp. \$6)
- 88.01 *Worker Co-operatives and Worker Ownership: Issues Affecting the Development of Worker Co-operatives in Canada.* Christopher Axworthy and David Perry (100pp. \$10)
- 88.02 *A History of Saskatchewan Co-operative Law – 1900 to 1960.* Donald Mullord, Christopher Axworthy, and David Liston (72pp. \$6)
- 88.03 *Co-operative Organizations in Western Canada.* Murray Fulton (36pp. \$6)
- 88.04 *Farm Interest Groups and Canadian Agricultural Policy.* Barry Wilson, David Laycock, Murray Fulton (44pp. \$6)
- 89.01 *Patronage Allocation, Growth, and Member Well-Being in Co-operatives.* Jeff Corman and Murray Fulton (48pp. \$6)
- 89.02 *The Future of Worker Co-operatives in Hostile Environments: Some Reflections from Down Under.* Allan Halladay and Colin Peile (94pp. \$6)
- 90.01 *Community-Based Models of Health Care: A Bibliography.* Lou Hammond Ketilson and Michael Quennell (62pp. \$6)
- 91.01 *The Co-operative Sector in Saskatchewan: A Statistical Overview.* Louise Simbandumwe, Murray Fulton, and Lou Hammond Ketilson (54pp. \$6)
- 91.02 *Farmers, Capital, and the State in Germany, c 1860–1914.* Brett Fairbairn (36pp. \$6)
- 92.01 *Co-operatives in Principle and Practice.* Anne McGillivray and Daniel Ish (144pp. \$10)
- 92.02 *Matador: The Co-operative Farming Tradition.* George Melnyk (25pp. \$6)
- 92.03 *Co-operative Development: Towards a Social Movement Perspective.* Patrick Develtere (114pp. \$12)
- 93.01 *The Co-operative Movement: An International View.* S.K. Saxena (20pp. \$6)
- 94.01 *Credit Unions and Caisses Populaires: Background, Market Characteristics, and Future Development.* J.T. Zinger (26pp. \$6)
- 94.02 *The Meaning of Rochdale: The Rochdale Pioneers and the Co-operative Principles.* Brett Fairbairn (60pp. \$8)
- 96.01 *Comparative Financial Performance Analysis of Canadian Co-operatives, Investor-Owned Firms, and Industry Norms.* A. Harris and M. Fulton (151pp. \$12)
- 98.01 *Co-operative Organization in Rural Canada and the Agricultural Co-operative Movement in China: A Comparison.* Zhu Shufang and Leonard P. Apedaile (56pp. \$8)
- 99.01 *The Components of Online Education: Higher Education on the Internet.* Byron Henderson (78pp. \$12)
- 01.01 *“An Educational Institute of Untold Value”: The Evolution of the Co-operative College of Canada, 1953–1987.* Jodi Crewe (66pp. \$10)

- 02.01 *Conflict, Co-operation, and Culture: A Study in Multiparty Negotiations.* Marj Benson (242pp. \$25)
- 02.02 *Adult Educators in Co-operative Development: Agents of Change.* Brenda Stefanson (102pp. \$12)

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## Books and Other Publications

- 1991 *Co-operatives and Community Development: Economics in Social Perspective.* Brett Fairbairn, June Bold, Murray Fulton, Lou Hammond Ketilson, Daniel Ish (160pp. \$15)
- 1994 *Research for Action: Women in Co-operatives.* Leona Theis and Lou Hammond Ketilson (98pp. \$12)
- 1995 *Making Membership Meaningful: Participatory Democracy in Co-operatives.* The International Joint Project on Co-operative Democracy (356pp. \$20)
- 1995 *New Generation Co-operatives: Rebuilding Rural Economies.* Brenda Stefanson, Murray Fulton, and Andrea Harris (24pp. \$5)
- 1995 *Realizing Community: Multidisciplinary Perspectives.* L.M. Findlay and Isobel M. Findlay, eds. Co-published with Humanities Research Unit (208pp. \$15)
- 1996 *Legal Responsibilities of Directors and Officers in Canadian Co-operatives.* Daniel Ish and Kathleen Ring (148pp. \$15)
- 1996 *A Discussion Paper on Canadian Wheat Board Governance.* Murray Fulton (16pp. \$5)
- 1997 *Balancing Act: Crown Corporations in a Successful Economy.* Brett Fairbairn (16pp. \$5)
- 1997 *A Conversation about Community Development.* Centre for the Study of Co-operatives (16pp. \$5)
- 1997 *Credit Unions and Community Economic Development.* Brett Fairbairn, Lou Hammond Ketilson, and Peter Krebs (32pp. \$5)
- 1997 *New Generation Co-operatives: Responding to Changes in Agriculture.* Brenda Stefanson, Murray Fulton (16pp. \$5)
- 1998 *Working Together: The Role of External Agents in the Development of Agriculture-Based Industries.* Andrea Harris, Murray Fulton, Brenda Stefanson, and Don Lysyshyn (184pp. \$12)
- 1998 *The Social and Economic Importance of the Co-operative Sector in Saskatchewan.* Lou Hammond Ketilson, Michael Gertler, Murray Fulton, Roy Dobson, and Leslie Polsom (244pp. free)
- 1998 *Proceedings of the Women in Co-operatives Forum, 7-8 November 1997, Moose Jaw, SK (112pp. \$12)*
- 1999 *Networking for Success: Strategic Alliances in the New Agriculture.* Mona Holmlund, Murray Fulton (48pp. \$5)
- 1999 *Prairie Connections and Reflections: The History, Present, and Future of Co-operative Education.* Brett Fairbairn (30pp. \$5)
- 1999 *The SANASA Model: Co-operative Development through Micro-Finance.* Ingrid Fischer, Lloyd Hardy, Daniel Ish, and Ian MacPherson (80pp. \$10)
- 1999 *A Car-Sharing Co-operative in Winnipeg: Recommendations and Alternatives.* David Leland (26pp. \$5)
- 2000 *Co-operative Development and the State: Case Studies and Analysis.* Two volumes. Vol. I, pt. 1: *Summary, Observations, and Conclusions about Co-operative Development*; vol. I, pt. 2: *Issues in Co-operative Development and Co-operative-State Relations*, Brett Fairbairn (66pp. \$7); vol. II, pt. 3: *Co-operative Development and Sector-State Relations in the USA*, Brett Fairbairn and Lauren Gatin; vol. II, pt. 4: *A Study of Co-operative Development and Government-Sector Relations in Australia*, Garry Cronan and Jayo Wickremarachchi (230pp. \$12)
- 2000 *Interdisciplinarity and the Transformation of the University.* Brett Fairbairn and Murray Fulton (48pp. \$5)
- 2000 *The CUMA Farm Machinery Co-operatives.* Andrea Harris and Murray Fulton (46pp. \$5)
- 2000 *Farm Machinery Co-operatives in Saskatchewan and Québec.* Andrea Harris, Murray Fulton (42pp. \$5)
- 2000 *Farm Machinery Co-operatives: An Idea Worth Sharing.* Andrea Harris and Murray Fulton (48pp. \$5)
- 2000 *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium.* Brett Fairbairn, Ian MacPherson, and Nora Russell (356pp. \$20)
- 2001 *Against All Odds: Explaining the Exporting Success of the Danish Pork Co-operatives.* Jill Hobbs (40pp. \$5)
- 2001 *Rural Co-operatives and Sustainable Development.* Michael Gertler (36pp. \$5)
- 2001 *NGC Resource Materials for Business Development Professionals and Agricultural Producers (160pp. \$15)*
- 2001 *An Economic Impact Analysis of the Co-operative Sector in Saskatchewan: Update 1998.* Roger Herman and Murray Fulton (8 1/2 x 11, 64pp. available on our website in downloadable pdf format)
- 2002 *A Report on Aboriginal Co-operatives in Canada: Current Situation and Potential for Growth.* Lou Hammond Ketilson and Ian MacPherson (400pp. \$35)

These publications are available from the centre. See inside front cover for ordering information.