

# Messages from the Board.....

## The University Perspective

The Centre for the Study of Co-operatives continues to follow an active, progressive course of development while remaining committed to the ideals on which it was founded.

In its relatively short existence, the centre has become an internationally acknowledged leader in the field of co-operative scholarship. Over the past year, the centre has once again published a significant body of unique co-operative research (see complete details on page 5).

The centre was fortunate to increase its complement of faculty positions this year with the recruitment of Cristine de Clercy from the Department of Political Studies. Cristine's presence not only strengthens the centre's ties with the university, but also reinforces its interdisciplinary nature and capacity.

Another important development is Brett Fairbairn's succession as director. Brett has been an integral part of the centre for the past fifteen years, and is certain to make valuable contributions in his new role as he upholds the tradition of dedicated and capable leadership maintained by Murray Fulton over the past five years.

The university looks forward to the continuation of a collaborative relationship that has thrived since its inception—the shared vision of teaching, research, and service to the community creating a common bond upon which to build.



Ernie Barber, Board Chair  
Dean of Agriculture

## The Co-op Sector Perspective

One year into the renewed partnership agreement, the sector is gratified to observe the centre's progress in the directional plan established during the contract renewal planning sessions some eighteen months ago.

We acknowledge the exceptional leadership of Murray Fulton over the past five years, and welcome the centre's new director, Brett Fairbairn, who brings to the position a wealth of knowledge about co-operatives in Canada and around the world. We are also pleased to welcome a new faculty member, Cristine de Clercy, whose background in Political Studies will broaden the base of the centre's interdisciplinary research and teaching.

The centre's achievements over the past year in teaching, research, and extension work are a credit to faculty and staff, whose output consistently reflects a commitment to the ideals of the co-operative movement. The centre assumes a proactive leadership role in a variety of research areas, and embraces new approaches to education, business, and public policy. Publications detailed later in this report reveal a broad spectrum of research interests at the local, national, and international levels.

Sector representatives on the Management Advisory Board offer congratulations to everyone at the centre for another successful year.



Bob Effa, Co-operators,  
CUMIS, Co-op Trust



Fraser Nicholson  
Govt of Sask



Lynne Pearson  
Commerce



H. Michelmann  
Arts & Science



Gary Storey  
Ag Economics



Gary Wellbrock  
Sask Wheat Pool



Herb Carlson  
FCL



Marvin Wiens  
Sask Wheat Pool



Duane Bristow  
Credit Union Central

# Director's Report.....

## A Brief History

The Centre for the Study of Co-operatives opened in 1984, due largely to the efforts of the then president of the University of Saskatchewan, Leo Kristjanson, who enlisted the aid of people from the co-operative sector (notably Vern Leland, then president of FCL), the university, and the Government of Saskatchewan. These groups continue to fund the centre's operations, as well as contributing representatives to an advisory board that provides direction, support, and assistance to the centre in matters of policy and planning. The existence of the centre and the strong support of its founders testify to the importance of co-operatives in Saskatchewan, where co-operative principles and organizations have had a formative influence for nearly a century.

## Structure

The centre has a unique structure. The four academic members—currently from agricultural economics, history, political studies, and sociology—are hired into their home departments, where tenure and promotion decisions are made, and where they teach and do research. They also come together at the centre, with its own set of offices and a library, to work on co-operative topics. Here they are joined by associate researchers whose work complements that of the centre's own faculty. The result is a group of people who address a common set of questions and issues through different disciplinary lenses. By examining co-operatives from a variety of perspectives, researchers can begin to understand them more fully. Universities are increasingly adopting this approach to problem solving, and the centre has played a valuable role in demonstrating how interdisciplinary work can be fruitfully undertaken.

## Our Mandate

Our mandate is four-fold: to develop university courses that will contribute to an understanding of co-operatives and their role in the economic and social development of our community; to pursue original academic research on co-operatives from a multi- and interdisciplinary perspective; to undertake independent publica-

tion of our own research and that of others; and to create a strong resource base for the use of all students of co-operatives. Beyond this, we also aim to enrich our research by undertaking projects concerned with community and development activities.

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## At the Top of the List

Of particular significance at the close of this calendar year is the change in directorship at the centre. Murray concluded his five-year term at the end of June, when he became head of the Department of Agricultural Economics on campus. Brett assumed the directorship at the beginning of July, and with fifteen years behind him at the centre and a wealth of co-operative knowledge, he brings the perfect combination of qualifications and experience to the position. At the same time we are also pleased to welcome a new faculty member, Cristine de Clercy, whose background in political studies will add an important new element to the interdisciplinary mix at the centre.

## In Keeping with the Mandate.....

**Teaching.....** Centre faculty teach a number of courses with co-op content in a variety of disciplines. We also offer an interdisciplinary special topics course taught by Michael and Murray titled *Co-operatives: An International Perspective*. Developed at the request of students, we hope to make it a permanent course in the university curriculum. Building on the education initiative discussed during the contract renewal planning session last year, we continue to make efforts to attract more interdisciplinary graduate students, and are pursuing the proposal for a set of courses at the undergraduate level that would be available to students across campus. As in any matters dealing with significant change, however, the wheels grind slowly.

**Research.....** Research activities at the centre remain consistently tied to our original mandate, with much of it aimed at procuring a clearer understanding of the role of co-operatives in the economic and social life of our communities. Projects over the past year reflect a wide

## including a brief history.....

variety of topics both traditional and innovative: Murray's studies of the role of co-ops in agriculture, New Generation Co-ops, and member commitment in co-operatives; Brett's long-term research on the history of the co-op movement in Germany, the role of the state in co-op development, social-movement approaches to co-op history, and the role of culture and values in co-op history; Michael's investigations into the role of co-ops in the sustainability of rural communities; Lou's study of aboriginal communities and their use of the co-op model; Byron's work on the role of co-op models in information technology in areas such as online education and community-centred technology; Carol's history of telephone co-ops in the US, and development of a database of alternative and innovative co-ops in urban Canada; Rochelle's work on co-operative behaviour and management as well as her dissertation research on a systems theory approach to examining co-ops in transition; and Roger's thesis work on the unique challenges of co-op management.

We are particularly pleased about the amount of collaborative research work that has been accomplished during the past year. We have shared projects with the Co-operatives Secretariat, CCA, CCC, the Assembly of First Nations, the Department of Indian Affairs and Northern Development, the Community University Institute for Social Research, and individual researchers across the country. We have had grants from the Agriculture Institute of Management in Saskatchewan, Canadian Adaptation for Rural Development, and the Community University Research Alliance program of the Social Sciences and Humanities Research Council.

**Publications.....**The centre has also maintained the publications aspect of its mandate, with six additions to the booklet series on a variety of topics, a co-publication with CCA on the credit union movement in Sri Lanka, a three-volume co-publication with the Co-operatives Secretariat on the role of the state in co-op development, and the centre-generated *Canadian Co-operatives in the Year 2000*, a collection of essays examining aspects of the past, present, and future of the co-op movement in Canada (see pp. 5 and 9 for more details).

In addition, we had sufficient demand to require reprints of more than a dozen titles already in print. Faculty members have also produced more than thirty publications of their own, which have appeared in refereed journals and books (see pp. 8-9).

**The Resource Centre.....**Our commitment to build a strong resource centre for the use of co-operative researchers is reflected in the addition of 650 items to the library over the past year, ongoing upgrades to computers and system software, and new equipment such as the CD-Rom burner, the colour scanner, and the electronic, bar-coded circulation system. Our library-based web site, with links to more than 230 other co-op organizations around the world, is updated regularly to provide the most current information about the centre, its activities and publications (see p. 7).

**Presentations and Visitors.....**In addition to the demands of teaching, research, publication, and administrative responsibilities, centre personnel have given more than forty-five presentations and continued to be involved in conferences and workshops around the world (see pp. 10-11). These often result in return visits, and over the past year we have welcomed co-op researchers from China, Australia, Russia, and Germany, as well as others from across Canada and the US.

**Conferences.....**Adding to linkages with government, on campus, and elsewhere, we have continued to organize our own conferences and workshops. In January we hosted an NGC training session, which spawned an NGC Development Committee that has been meeting on an ongoing basis. In March we organized a symposium titled *New Models of Rural and Remote Telecommunications Service*, which was received with such enthusiasm that there are plans for a follow-up. And in May we sponsored a co-operative researchers forum, with the intent of establishing a more formal network of co-op researchers in the province. There are plans to make it an annual event. The centre also participated in a major symposium organized by the Research Committee of Council, which showcased the research activities of all campus units (see p. 4 for more details).

# Highlights.....

## Change in Directorship

The centre's major news at the conclusion of this calendar year is the change in directorship that took place at the end of June. Murray's five-year tenure concluded with his move to the headship of the Department of Agricultural Economics on campus; he will continue his association with the centre as a CSC (Centre for the Study of Co-operatives) Fellow. Brett officially took up the reins as our new director on 1 July. Since he has been with the centre almost from its inception, we know the transition will be seamless.

## Other Faculty and Staff News

The centre is extremely pleased to announce the appointment of a new faculty member—Cristine de Clercy, from the Department of Political Studies—who joined us 1 July 2000. Her expertise will add a significant new element to the interdisciplinary mix at the centre.

Staff comings and goings during the past year remained at a high level. Byron returned from a year's research leave in July '99 and Michael from a six-month sabbatical in Costa Rica and Chile in late August, though he was off for another six months beginning in January 2000. Michael returned to the centre at the end of August, just in time for term.

Marianne left in October '99 for a year's maternity leave and was replaced by Jo Anne Ellis, an experienced office manager who has worked on campus for the past eleven years.

Rachel left the centre in August to take up a post as head librarian at the Medicine Hat Public Library and was replaced by Carol Shepstone, whom we enticed away from the John M. Cuelenaere Library in Prince Albert, where she was the assistant director of circulation and reference.

Having acquired outside funding for his research activities, Byron officially left his position at the centre 30 June 2000, though he will retain close ties and research interests as a CSC Fellow.

And we have had the usual complement of summer research assistants—Jodi Crewe, whose work with Brett will result in an occasional paper on the history of the Co-op College of Canada; Hannes Mesecke, a student from Berlin, also working with Brett on an occasional paper comparing German and Canadian agricultural co-operatives; and Julie Gibbings, who is assisting Murray with a project on agricultural co-ops funded by Canadian Adaptation for Rural Development.

## Workshops, Symposiums, Conferences

In January 2000, the centre sponsored a New Generation Co-operatives training session, aimed primarily at co-op development officers, followed in February by a meeting of what we are calling the NGC Development Committee, which we hope will become the driving force behind NGC development in Saskatchewan. Meetings are ongoing with this group, which includes representatives from the centre, CCA, CUC, Sask Economic and Co-operative Development, SUMA, SARM, Federated, and two independent consultants.

We also participated in January in a major research symposium organized and sponsored by the Research Committee of Council on campus. All faculty attended and participated; Nora developed a new centre display for the poster session and she and Carol took turns providing interpretive services.

In March, the centre organized a symposium titled "New Models of Rural and Remote Telecommunication Service." Presenters provided an excellent overview of the current regulatory environment, technological options for rural and remote areas, the concerns of local communities, and possibilities for new delivery models. Interest ran so high that we are in the process of planning follow-up conferences.

With the intent of establishing a more formal network of co-operative researchers in the province, the centre organized and hosted a Co-operative Researchers' Forum on 9 May '00. The meeting provided an opportunity for participants to connect with others doing similar work, exchange information on research projects, identify common areas of interest, and share plans for future collaboration. The enthusiastic response to the forum has encouraged us to make it an annual event.

## Seminar Series

The centre's seminar series, which showcases our own research, as well as that of others in complementary fields, carried on this past year with topics as divergent as interdisciplinarity, community networking, and gender gaps in co-op leadership. The presentations continued to be well received and attended by the university community, the co-op sector, and others. The series will resume in the fall.

## In-House Discussion Group

This informal noon-hour discussion group, organized by Roger and Rocky, maintains its lively character, though busy schedules limited meetings somewhat this past year. One

memorable meeting degenerated into a near combative but good-natured exchange on co-op education and the necessity for change in co-op organizations. No one could accuse us of a lack of passion for our subject matter.

## Publications

We are particularly pleased about the number of publications the centre has produced over the past year, which includes six of our booklet series, a three-volume co-publication with the Co-operatives Secretariat, another co-pub with the Canadian Co-operative Association, and our own major title, which has come to be known as The Millennium Book.

Booklets include Brett's *Prairie Connections and Reflections: The History, Present, and Future of Co-operative Education; A Car-Sharing Co-operative in Winnipeg: Alternatives and Recommendations*, by David Leland from Red River College; Murray and Brett's *Interdisciplinarity and the Transformation of the University*; and a series of three booklets by Murray and Andrea—*The CUMA Farm Machinery Co-operatives, Farm Machinery Co-operatives in Saskatchewan and Québec, and Farm Machinery Co-operatives: An Idea Worth Sharing*—funded by the Agriculture Development Fund.

Our co-publication with the Co-operatives Secretariat was an unexpected but happy collaboration. It grew out of a project commissioned by the Secretariat and of which Brett was the principal investigator. With an overall title of *Co-operative Development and the State: Case Studies and Analysis*, it examined co-op development in the US and Australia, comparing experiences in these countries with those in Canada. It was published in three volumes, one of which is in French, and the Secretariat subsequently purchased five hundred copies.

Our co-pub with the CCA, *The SANASA Model: Co-operative Development through Micro-Credit*, examines the historical, legal, financial, and social underpinnings of Sri Lanka's credit union movement. It came out of a case study done by Dan Ish, Ingrid Fischer, Lloyd Hardy, and Ian MacPherson.

And finally, *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium*, edited by Brett, Nora, and Ian MacPherson, brings together twenty-four essays spanning the history of the co-operative movement in Canada. The collection focusses on the issue of how the Canadian co-operative movement undertakes and adjusts to change, and also reflects on the diversity of past and present leadership.

Nora is responsible for the production of all our publications.

## Visitors

The centre has welcomed the usual complement of itinerant co-operative scholars and researchers during the past year. A large group from western Australia, including fifteen farmers, two bank managers, and an agricultural specialist, spent the day with us on 23 August '99 as part of a study tour of Saskatchewan and midwestern US value-added ventures.

We hosted three visitors from the All China Federation of Supply and Marketing Co-operatives 7-8 September, in Canada for the August ICA Congress in Québec (see below).

Mario Carrier, on sabbatical in Edmonton from a university research group in Québec, has established a working relationship with the centre and came to see us on a number of occasions, making ample use of the library while he was here, and also giving a few of us an opportunity to use our French.



Murray and Roger with representatives from the All China Federation of Supply and Marketing Co-operatives. In Canada for the ICA Congress in Québec, they specifically requested an opportunity to visit the Centre before returning to China.

Centre faculty spent some time last fall with Elena Grigorieva from the Ministry of Agriculture and Food of the Russian Republic, here researching a book on Canadian agriculture.

We had a number of visitors from across Canada this year: Terry Squire, CEO of The Co-operators, from Guelph; Mary Pat MacKinnon of the CCA's Government Affairs and Policy Unit in Ottawa; Lyndon Hillier, executive director of the Co-operatives Secretariat in Ottawa; Rebecca McPhail, research manager with Indian and Northern Affairs Canada, who was checking out our holdings on aboriginal co-ops; and Piet Van Loon from Arctic Co-ops in Fort McPherson, NT.

Hannes Mesecke, an agricultural economics student from the Humboldt University of Berlin, came to us at the beginning of May 2000 as a summer researcher to work with Brett on a paper comparing German and Canadian agricultural co-operatives.

Also in early May, we had a visit from Craig Symes, who is with the Agricultural Industries Division of the Department of Agriculture, Fisheries, and Forestry in Australia. He made good use of our library resources as well as meeting with faculty and staff.

And at the end of June we had a visit from Steven Keillor, who has written a book on the history of co-operatives in Minnesota and was here using the library for more historical research.

# Research and Teaching.....

## **Murray Fulton**

### *Research*

Murray's current research examines the producer and consumer benefits of genetically modified crops; the economics of open-access rail transportation; exclusive relationships in the food system; mergers in the food industry; the role of co-operatives in agriculture; New Generation Co-ops; and member commitment in co-operatives.

### *Teaching*

AgEcon 842.3: Agricultural Market Organizations

AgEcon 898.3: Special Topics Class—Economics of Co-operatives

Economics 231.3: The Economics of Co-operatives

INTNL 498.3: Co-operatives: An International Perspective

Murray is also supervising two PhD and three MSc students.

## **Brett Fairbairn**

### *Research*

Brett's research on the history of co-operatives includes both those in Canada and in other countries. His long-term research into the history of the co-op movement in Germany from its origins to the present day is in its advanced stages. This project includes the origins of credit and agricultural co-operatives in nineteenth-century Germany; the development of consumer co-operatives in connection with the German labour movement; experiences of co-operatives in the Weimar Republic, Nazi Germany, and the Cold War; and other related topics. In 1999–2000 he completed a comparative study of the role of the state in co-operative development in the US, Australia, and Canada. His current research interests include social-movement approaches to co-operative history and the role of culture and values in co-op history.

### *Teaching*

History 287.3: Origins and Development of Co-operatives in Europe

History 288.3: Co-operatives in the World

History 882.6: Graduate Seminar in Rural Social History

History 898.3: History of Participatory Organizations and Their Leadership

Brett was director of graduate studies in the Department of History during the 1999–2000 term, administering a program for fifty MA and PhD candidates.

## **Lou Hammond Ketilson**

### *Research*

As associate dean in the College of Commerce, Lou is responsible for all college research initiatives. She has also embarked upon two major undertakings over the past year: one as co-principal investigator of the CCA-sponsored research project on aboriginal communities and their use of the co-op model; and another as co-director of the community economic development module for the Community University Institute for Social Research.

### *Teaching*

MBA 898.3: Co-operatives and the Community

## **Michael Gertler**

### *Research*

Michael's research interests focus on the Canadian Rural Restructuring Foundation's New Rural Economy project, which is examining issues around the sustainability of rural communities. He also has interests in eco-co-operatives, agricultural diversification, and the role of co-operatives in sustainable rural development.

### *Teaching*

INTNL 498.3: Co-operatives: An International Perspective

Sociology 204.3: Rural Sociology

Sociology 402/802.3: Advanced Seminar on the Sociology of Agriculture

Michael is supervising three graduate students and is on the committees of two others.

## **Byron Henderson**

Byron's research falls under the broad umbrella of information technology in the areas of online education; community-centred technology in developing countries; technology in communications and trade; cross-cultural issues in collaborative education; e-commerce in emerging markets, and the role of co-operative organizational structures in relation to the network model of the Internet.

## **Carol Shepstone**

Carol has worked on a number of research projects over the past year, including a history of telephone co-ops in the US; a literature review of co-operatives in rural development as part of the Canadian Rural Restructuring Foundations's New

Rural Economy project; a bibliography for the International Studies class taught by Murray and Michael; and a database of alternative and innovative co-operatives in urban Canada.

### **Rochelle Smith**

Rochelle's research centres on feminist theory and women in co-operatives, implications of the principal-agent problem for co-operatives, and co-operative behaviour and management. Her dissertation research is centred specifically on a systems theory approach to examining co-ops in transition.

### **Roger Herman**

Roger is researching the feasibility of education programs for the co-op sector, including a study of existing MBAS, and the possibility of online methods as a means of delivery. Research for his MA thesis focusses on the unique challenges of co-operative management. He is also working on an update of the data for the "Sectoral Analysis" portion of the Impact Study published by the centre in 1998 for Saskatchewan Economic and Co-operative Development.



*Brett with one of our summer researchers, Hannes Mesecke, an agricultural economics student from the Humboldt University of Berlin.*

### **Hannes Mesecke**

Hannes came to us from the Humboldt University of Berlin, a result of one of Brett's contacts during his sabbatical year in Germany. He spent several months with us as a summer researcher working with Brett on a comparison of Canadian and German agricultural co-operatives, which will become one of the centre's occasional papers.

### **Julie Gibbings**

Our other summer researcher, Julie is an interdisciplinary graduate in International Studies from the U of S. She was hired to work with Murray on a national project funded by Canadian Adaptation for Rural Development, examining the various effects of change on Canadian agricultural co-operatives. Her work, too, will become an addition to the centre's occasional papers series.

## **The Resource Centre**

The Co-operative Resource Centre is a specialized library offering an extensive collection of books, periodicals, videos, pamphlets, newspapers, statutes, and reports that focus on co-operatives and related social, political, and historical topics. It offers information and research support to anyone interested in studying co-operatives.

Improvements in the resource centre this year include a major computer upgrade, for more efficient searches, and a library system upgrade, which has greatly improved the display of catalogue records and search capabilities. And in the yearly shuffle of office machinery, the library acquired two additional computers for user access to the catalogue.

Other new equipment in the library includes a CD-Rom burner. Purchased in anticipation of Y2K problems, the burner is capable of backing up enormous amounts of information onto a single disk, thus providing a fast and efficient means of protecting the work being done by centre faculty and staff. We also acquired a high-resolution colour scanner, which handles text as well as graphics and photographs. This will allow us the convenience and cost-saving of performing many functions in-house that formerly had to be dealt with through outside suppliers.

Carol is in the process of replacing the card system for tracking borrowed items with an electronic, bar-coded, scanning system, which will be a much more efficient and accurate method of maintaining library records. With Karen's help, she is manually replacing the cards and affixing and registering barcodes on our more than 4,000 library items.

Maintenance of the centre's web site, which has links to more than 230 co-op organizations around the world, is on-going, with new materials added on a regular basis. All of our smaller booklets can be found there, as well as PDF files of a number of other publications.

To help raise the profile of our library, Carol mailed out more than a thousand copies of a brochure created by Nora to 150 libraries and information centres across the country. The inclusion of a publications list should add to interest in centre research. Carol also produced a comprehensive guide for students looking for co-op information on campus, available through U of S branch libraries and also on the web site.

The library circulated approximately nine hundred items during the past year, along with many others used in-house by faculty, staff, students, and our international visitors, who invariably spend time examining library materials. And Carol dealt with nearly two hundred requests for information from researchers around the world. She also added close to five hundred backlogged items to the resource centre catalogue—including books, journals, and videos—bringing our total holdings to more than 4,250 titles.

# Publications.....

## Murray Fulton

“Testing the Competitiveness of a Multistage Food Marketing System: The Canadian Chicken Industry,” *Canadian Journal of Agricultural Economics* (with Yongmei Tang).

“The Impact of Export State Trading Enterprises under Imperfect Competition: The Small Country Case,” *Canadian Journal of Agricultural Economics* (with Michele Veeman and Bruno Larue).

“Agricultural Policy Analysis in the Presence of Misrepresentation and Cheating,” *American Journal of Agricultural Economics* (with Dinos Giannakas).

“Output Subsidies in the Presence of Misrepresentation and Cheating,” *European Journal of Agricultural Economics* (with Dinos Giannakas).

“The Producer Benefits of Herbicide-Resistant Canola,” *AgBioForum* (with Lynette Keyowski).

“The Economics of Coupled Farm Subsidies Under Costly and Imperfect Enforcement,” *Agricultural Economics* (with Dinos Giannakis).

“Member Commitment in Co-operatives,” *Finnish Journal of Business and Economics*.

*Interdisciplinarity and the Transformation of the University* (Centre for the Study of Co-operatives, 2000), with Brett Fairbairn.

“A Systems Approach to the Challenges Facing Co-operative Education and Co-operatives,” in *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium*, ed. Brett Fairbairn, Ian MacPherson, and Nora Russell (Centre for the Study of Co-operatives, 2000).

“Competitive Impacts of State Trading Enterprises,” in *Globalization and the New Agricultural Trade Rules for the 21st Century* (Lynn Reinner), forthcoming.

## Brett Fairbairn

“Community Values, Democratic Cultures? Reflections on Saxony’s Place in the German Co-operative Movement, 1849–1933,” in *Saxony in German History: Culture, Society, and Politics, 1830–1933*, ed. James Retallack (Ann Arbor: University of Michigan Press), forthcoming.

“The Rise and Fall of Consumer Cooperation in Germany,” in *Consumers against Capitalism? Consumer Cooperation in Europe, North America, and Japan, 1840–1990*, ed. Ellen Furlough and Carl Strikwerda (Lanham, etc.: Rowman and Littlefield, 1999).

“Saskatchewan Wheat Pool,” in *Encyclopedia of the Great Plains*, ed. David Wishart, forthcoming.

“Economic Development and the New Role of Government,” in *Democracy in Saskatchewan: 2000 and Beyond*, ed. Howard Leeson, forthcoming.

“Co-operative Values and the Cold War: The Rebuilding and Undermining of the German Consumer Movement, 1945–1955,” *Annals of Public and Cooperative Economics*, forthcoming.

“The Co-operative Tradition in Canada,” in *Facing the Future: Co-operatives, Civil Society, and the Future of Public Services*, ed. John Restakis and Evert Lindquist (Institute of Public Administration of Canada), forthcoming.

*Co-operative Development and the State: Case Studies and Analysis*, four-part research report published in three volumes for the Co-operatives Secretariat, Government of Canada.

Review of Simone Lässig, *Wahlrechtskampf und Wahlreform in Sachsen (1895–1909)* (Weimar, etc.: Böhlau Verlag, 1996), in *German History* 18, 2 (2000): 271–73.

Review of Werner Schönig und Ingrid Schmale, eds., *Gestaltungsoptionen in modernen Gesellschaften. Festschrift für Prof. Dr. Dr. h.c. Jürgen Zerche zum 60. Geburtstag* (Regensburg: Transfer Verlag, 1998), in *Internationale Wissenschaftliche Korrespondenz über die Geschichte der deutschen Arbeiterbewegung*, 3–4 (1998): 544–46.

Review of Johnston Birchall, *The International Co-operative Movement* (Manchester: Manchester University Press, 1997), in *The International History Review* XXI, 1 (March 1999): 181–84.

Review of Benjamin Lapp, *Revolution from the Right: Politics, Class, and the Rise of Nazism in Saxony, 1919–1933* (New Jersey: Humanities Press, 1997), in *The Journal of Modern History* 71, 4 (December 1999): 998–99.

Review of Jan Palmowski, *Urban Liberalism in Imperial Germany: Frankfurt am Main, 1866–1914* (Oxford: Clarendon Press, 1999), in *German History*, forthcoming.

Review of Andrew J. Crozier, *The Causes of the Second World War* (Oxford: Blackwell, 1997) and Randall L. Schweller, *Deadly Imbalances: Tripolarity and Hitler's Strategy of World Conquest* (New York: Columbia University Press, 1998), *The Canadian Journal of History*, forthcoming.

*Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium* (Centre for the Study of Co-operatives, 2000), with Ian MacPherson and Nora Russell, eds. Brett was an editor and also provided the following three chapters: "Introduction"; "Raiffeisen and Desjardins: Co-operative Leadership, Identity, and Memory"; and "Ordinary and Exceptional: Leadership in Prairie Consumer Co-operatives, 1914-1945."

*Interdisciplinarity and the Transformation of the University* (Centre for the Study of Co-operatives, 2000), with Murray Fulton.

### Michael Gertler

"(Agri)Cultural Innovation, Durable Communities, and Long-Haul Economies," in *Farm Communities at the Crossroads: The Challenge and the Resistance*, ed. Polo Diaz, JoAnn Jaffe, and Bob Stirling (Regina: Canadian Plains Research Centre), in press.

"Building Sustainable Communities" and "Organic Agriculture and Community Development," in *Exploring Organic Alternatives: Meeting the Challenges of Agriculture, Health, and Community* (Saskatoon: University of Saskatchewan Extension Press), in press.

"Sustainable Communities and Sustainable Agriculture on the Canadian Prairies," in *Community Processes for Sustainable Development*, ed. John Pierce (Vancouver: University of British Columbia Press, 1999).

"Indian Urban Reserves and Community Development: Some Social Issues," in *Urban Indian Reserves: The Saskatchewan Experience*, ed. Joseph Garcea and Laurie Barron (Saskatoon: Purich Publishing, 1999).

### Nora Russell

*Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium* (Centre for the Study of Co-operatives, 2000), with Brett and Ian MacPherson, eds.

In addition to the editing, design, and layout of the above publication, over the past year Nora has also written three director's reports, the annual report, and two newsletters, as well as editing and laying out six booklets, overseeing the production of the SANASA book, a co-publication with CCA, and designing and laying out a three-volume co-publication with the Co-operatives Directorate.

### Publications Forthcoming

Rochelle Smith: *Deposit Insurance in Saskatchewan: The Role and Significance of the Credit Union Deposit Guarantee Corporation* (occasional paper)

Rochelle Smith: *Principal-Agent Theory and the Implications for Co-operatives* (journal article)

Brenda Stefanson: *Adult Educators in Co-operative Development: Agents of Change* (Brenda's MA thesis, which will be adapted as an occasional paper)

Jodi Crewe and Brett Fairbairn: *"An Educational Institute of Untold Value": The Evolution of the Co-operative College of Canada 1953-1987* (occasional paper)

Michael Gertler: *(Eco)Co-operatives: Strategic Advantages of Environmental Management and Sustainable Development* (occasional paper)

Roger Herman: update of the "Sectoral Analysis" portion of the Impact Study published by the centre in 1998 for Saskatchewan Economic and Co-operative Development

Hannes Mesecke: *The Organizational Structure of Agricultural Co-operatives in Germany and Western Canada: A Comparison* (occasional paper)

Julie Gibbings, Murray Fulton, and Daniel Côté: *Canadian Agricultural Co-operatives and the Issues of Change and Transition*, a national CCA/CCC-sponsored CARD (Canadian Adaptation for Rural Development) proposal (occasional paper)

Lou Hammond Ketilson and Ian MacPherson: results of the study of aboriginal communities and their use of the co-op model, a joint project with CCA/CCC, the Assembly of First Nations, and the Department of Indian Affairs and Northern Development



From left: Carol, Julie, Hannes, Nora, Rocky, and Brett, captured in the lounge following one of the famous building barbecues.

# Presentations.....

## **Murray Fulton**

24-25 June 1999: (with Lynette Keyowski) "The Impact of Technological Innovation on Producer Returns: The Case of Genetically Modified Canola" at the conference Transitions in Agbiotech: The Economics of Strategy and Policy, Washington, DC

11-14 July: (with Michele Veeman and Bruno Larue) "The Impact of Export State Trading Enterprises under Imperfect Competition: The Small Country Case"; (with D. Giannakas) "Member Commitment in Co-operatives" at the Canadian Agricultural Economics Society and Western Agricultural Economics Association joint annual meeting, Fargo, ND

19 October: "Interdisciplinarity and a Problem-Based Approach to Economic and Social Development" to the centre's seminar series, Saskatoon

1-3 November: Case study on MD Foods (Danish dairy co-op) to the Co-operative Institute, Montebello, PQ

9 November: Presentation on value chains to FCL's regional board meeting in Regina

12 November: "Member Commitment as a Necessary Element for Co-operative Formation" to the NCE-194 Conference, Kansas City

16 November: Presentation on New Generation Co-ops to the Producer Conference in Fargo, ND

23 November: Participation in a CBC Ideas show on the Canadian Wheat Board at Agribition, Regina

3 December: "Economics of Quality Control: An Overview" to the Economics of Grading Conference, Saskatoon

26 January 2000: "The Saskatchewan Advantage" to the NGC conference, Saskatoon

13 February: "Competitive Impacts of State Trading Enterprises" to the Globalization and New Agricultural Trade Rules for the 21st Century conference, Saskatoon

25 February: (with Mike Cook) a presentation to Agricore's Member Relations Committee, Winnipeg

26 February: "Strategic Alliances and the New Agriculture" to Agri-Business Management Development Program, Saskatoon

14-15 March: Key resource person (with Mike Cook) in a Training Program for NGC board members and CEOs sponsored

by the Quentin Burdick Center for Cooperatives at North Dakota State University

22 March: "An Overview of the Current Regulatory Environment" and "Organizational Change in Network Industries" to the New Models of Rural and Remote Telecommunication Service symposium sponsored by the centre, Saskatoon

24 March: "Determinants of Organizational Structure in Agricultural Production and Marketing" to Agricultural Economics Department, University of Nebraska

31 March/1-3 June: "The Effects of Biotechnology on Concentration and Structure in the Agricultural Inputs Industry" to Agriculture and Agri-Food Canada, Ottawa, and at the Canadian Agricultural Economics Society annual meeting, Vancouver

9 June: "Challenges for Agricultural Co-operatives in the Next Ten Years" to a workshop with the Co-operative Chair, University of Alberta Department of Rural Economy

14 June: "New Generation Co-operatives: Their Lessons for Development" to Sunrise Community Futures Corporation, Stoughton, SK

19 June: "Interdisciplinarity" to a workshop, College of Law

## **Lou Hammond Ketilson**

May 1999: presentation based on Impact Study to CASC meetings in Ottawa

August/September: similar presentation to ICA International Research Forum in Québec City

## **Brett Fairbairn**

11 June '99: "The Historic Basis and Need for Co-operatives: Can Co-ops Maintain Their Historic Character and Compete in the Changed Environment?" Iowa State Univ. conference on Farmer Co-operatives in the 21st Century, Des Moines

28 August: "Co-operative Values and the Cold War: The Rebuilding and Undermining of the German Consumer Movement, 1945-55" at ICA International Research Forum, Québec

2 September: "The Role of the State in Co-operative Development: State-Co-operative Relations in the USA" to council

of federal and provincial officials responsible for co-ops, PQ

8 October: "Co-operative Thought and Models in Germany after 1945: Consumer Co-operatives, the Mittelstand, and the Cold War" at German Studies Association meetings, Atlanta

14 March: "Institutions Matter: Reasons for the Current Level of Development in Rural and Northern Saskatchewan" to conference, Balanced Approaches to Socio-Economic Development in Rural and Northern Saskatchewan, Prince Albert

13 January '00: "The Role of the State in Co-operative Development: State-Co-operative Relations in the USA" to officials of Sask. Economic and Co-operative Development, Saskatoon

April: "German Social Democracy and Consumer Co-operation, 1871-1914" to the annual conference of the International Social Science History Association, Amsterdam

15 May: "Co-operative Development and the State: Case Studies and Analysis" to federal Minister's Advisory Committee on Co-operatives, Ottawa

17 May: "Perspectives d'un historien sur l'avenir du développement coopératif au Canada hors Québec" to Centre Interdisciplinaire de Recherche et d'Information sur l'Économie Collective Canada, Association Canadienne-Française pour l'Avancement des Sciences, Montréal

### **Michael Gertler**

21 April '99: Workshop on the Environment, Conferencia Regional Vision y Perspectivas del Comercio Regional, Programa de Modernizacion para Empresas Coops Agropecuarias y de Comercializacion de Centro América/Canada, San Salvador

### **Byron Henderson**

July '99: consultant to the World Bank in Turkey to provide an assessment of the technology component of the Turkish Basic Education Program

December: consultant to Sao Paulo University, Brazil, to assess a national online learning project

January '00: advisor to Community Health Education Foundation, Seattle, to analyze their programs in online education

March: "Smart Cards" to Saskatoon area co-operators

March: presentation to the centre's symposium titled New Models of Rural and Remote Telecommunication Service

### **Roger Herman**

April 1999: (with Murray) pre-institute workshop on the "Development of Collaborative Co-operative Education" to

Association of Co-operative Educators conference, Saskatoon

May 2000: presentation on how the centre has had an impact on co-operative education to Association of Co-operative Educators Institute, Minneapolis

Roger has attended a number of conferences on behalf of the centre over the past year, including the Rural Health Research Consortium, convened to plan interdisciplinary research initiatives on rural health issues; and Building Capacity for PLAR in Saskatchewan, which examined the feasibility of implementing the concept of Prior Learning Assessment and Recognition at the university level. He participated in the centre's NGC and telecommunications conferences in the spring of 2000, the CASC conference in Ottawa in May, the Graduate Institute of Co-operative Leadership in Columbia, MO, in June, as well as the centre-sponsored Co-operative Researchers' Forum.

### **Rochelle Smith**

April 1999: "Feminist Theory, Women, and Co-operatives" at Association of Co-operative Educators Institute, Saskatoon

May: "Co-operatives in Transition: Implications of the Principle-Agent Problem" at the Canadian Association for Studies in Co-operation conference, Ottawa

August: similar presentation to the ICA Researchers Forum in Québec City

June 2000: "Existence and Persistence: The Evolution of Co-operatives from a Systems Perspective" to the Graduate Studies Interdisciplinary Colloquium

Rocky also took part in the centre's NGC and telecommunications conferences in the spring of 2000, and the centre-sponsored Co-operative Researchers' Forum in May.

### **Administrative and Other**

Centre personnel regularly take on a variety of extracurricular and administrative tasks that make use of their organizational and presentation expertise. Murray is on the Research Committee of Council and does conciliation work among a variety of producer groups. Brett just concluded a two-year term as chair of the Graduate Committee in the History Department, and is also the chair of the Saskatchewan Archives Board. Michael is on the board of Spadina Co-operative Day-Care. Lou is vice-chair of the ICA Research Committee, past president of the Administrative Sciences Association of Canada, and on the executive of the Community/University Institute for Social Research. Byron serves on a number of boards in Canada, the US, and Europe connected with e-commerce and communications. And Rocky is on the board of the Saskatoon Community Health Clinic.

# The People.....

## **Brett Fairbairn, Director Professor, Department of History**

*BA (Sask.), BA Hon., DPhil (Oxford)*



Brett joined the centre in 1986, at the time of his appointment to the university's History Department. He became director of the centre in July 2000. His research interests include co-operative history in Canada, Germany, and throughout the world; community and rural development; and the development of participatory democratic

cultures. He is chair of the Saskatchewan Archives Board and has served as president of the Saskatoon Community Clinic Board and the Canadian Association for Studies in Co-operation.

## **Murray Fulton, Professor and Head Department of Agricultural Economics**

*BSA (Sask.), MSc (Texas A&M)  
BA, MA (Oxford), PhD (Calif.)*

Murray has been with the centre since 1985, when he joined the faculty of Agricultural Economics. He was director of the centre from July 1995 to June 2000, when he became head of the Department of Agricultural Economics. Murray remains a fellow of the centre. His research interests include the economic theory of co-operatives, agricultural and resource markets, agricultural policy, and community development, focussing recently on structural changes in agriculture and the institutional responses of organizations (including co-ops) to these changes.



## **Lou Hammond Ketilson, Associate Professor, Management and Marketing**

*BA Hon., MBA, PhD (Sask.)*

Lou came to the centre in 1985 and also holds an appointment in the College of Commerce. Her research inter-



ests include management in co-operatives and other democratic organizations, and women in co-operatives. Lou has been on leave from the centre since the fall of 1998, when she was appointed associate dean of Commerce.

## **Michael Gertler, Assistant Professor Department of Sociology**

*BES (Waterloo), MSc (McGill), PhD (Cornell)*

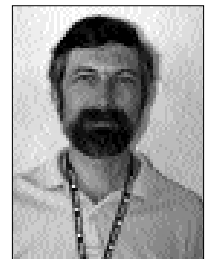
Michael joined the centre in July 1996. He has been with the Department of Sociology since 1987, where he teaches the sociology of communities, rural sociology, and the sociology of agriculture. His research interests focus on social innovations that support agricultural diversification, agricultural co-ops, the social ecology of agricultural resource management, and sustainable rural communities. Michael was on research leave in Central and South America January to August 2000.



## **Byron Henderson Community-Centred Technology Programs**

*BA, LLB (Sask.)*

Joining the centre in 1992, Byron has spent the past two years developing our Community-Centred Technology Programs. The success of his projects has enabled him to become independent with the funding provided by his research activities. He resigned his position at the centre in June 2000, but will remain a centre fellow with close associations and shared research interests with centre faculty and staff.



## **Nora Russell Head of Communications**

*BA Hon., DipEd (Sask.)*

Nora came to the centre in March of 1997 after fifteen years in the publishing industry. She is responsible for the centre's communications and publish-



ing activities—director’s reports, the annual report, newsletters, books, occasional papers, and booklets, and other writing, editing, and research projects. She also does the design, layout, and typesetting of centre publications and oversees all aspects of prepress and printing activity.

**Rachel Sarjeant-Jenkins**  
**Librarian**

*BA (Sask.), MLIS (Alberta)*



Rachel was our librarian for just over a year before accepting a position as head librarian at the Medicine Hat Public Library in August 1999. She was succeeded in October by Carol Shepstone, who came to us from the John M. Cuelenaere Library in Prince Albert and prior to that, the UBC li-

brary system. Carol provides internal and external reference services and manages the resource centre collection, in addition to administering and maintaining the centre’s web site. She has also been involved in a number of research projects.



**Carol Shepstone**  
**Librarian**  
*BA, MLIS (UBC)*

**Marianne Taillon**  
**Office Manager**



Marianne has been with the centre since 1995, providing administrative, organizational, and informational support for faculty and staff. She has been on maternity leave since October 1999 and will return to the centre in the fall of 2000. Her replacement, Jo Anne Ellis, came to us from the College of Medicine and efficiently took over the

day-to-day responsibilities of running the office, also lending her skills to all the special events undertaken by the centre, including conferences, workshops, and the organization involved in accommodating our many foreign visitors.

**Jo Anne Ellis**  
**Office Manager**



**Karen Neufeldt**  
**Secretary**



Karen works for the centre on a half-time basis, providing support in general office duties to Jo Anne, faculty, and staff. She helps in the library, and is also responsible for the office xeroxing, phone and fax bills, library and publication orders, and holds the fort when Jo Anne is away. Karen also works for the College of Dentistry.

**Andrea Harris**  
**Researcher**

*BA (Calgary), MSc (UBC)*

Andrea lives in Vancouver, but works with the centre on a variety of projects. Her background is in agricultural economics and her interests include community economic development, co-ops and international development, and agricultural markets and policy.



**Rochelle Smith, PhD Student**

*BA (Regina), MLS (Western), MPI (Queen’s)*



Our first interdisciplinary PhD student, Rocky came to us in 1997 after nineteen years in the public sector. Her research is centred on a systems theory approach to examining co-ops in transition. With Roger, she is responsible for the organization of the Centre Seminar Series and the in-house discussion group. She also

serves on the board of the Saskatoon Community Clinic.

**Roger Herman, MA Student**

*BA, BEd (Sask.)*

Roger came to us in September 1998 to investigate Educational Program Development following a number of years with the Canadian Co-operative Association. After a year, however, he succumbed to the enticements of his research and became an interdisciplinary MA student. His research focusses on the unique challenges of co-operative management. He and Rocky also organize the Centre Seminar Series and the in-house discussion group.



**Statement of Revenue, Expenditure, and Change in Fund Balance  
for Year Ended 30 June 1999.....**

	1998-99 Budgeted	1998-99 Actual	1997-98 Actual
<b>Revenue</b>			
Co-op Contribution	\$293,933	\$293,933	\$286,764
U of S Contribution	293,933	293,933	286,764
Gov't Contribution	75,000	75,000	75,000
Publication Sales	7,000	3,455	4,194
Overhead Recovery	0	0	0
Miscellaneous	0	14,093	5,974
Visiting Scholars & Special Projects Fund	65,000	0	0
<b>Total</b>	<b>\$734,866</b>	<b>\$680,414</b>	<b>\$658,696</b>
<b>Expenditures</b>			
Academic Salaries	\$293,670	\$302,280	\$281,177
Support Staff Salaries	237,531	225,418	153,738
Fringe Benefits	77,997	64,482	57,226
Sessional Lecturer (Commerce/Sociology)	6,708	0	43,074
Visiting Scholars/Special Projects Fund	0	0	0
Material and Supplies	13,000	7,845	10,562
Printing	10,000	5,018	2,277
Postage & Courier	5,000	3,135	5,054
Telephone	3,500	3,586	2,835
Travel	15,000	24,179	10,754
Equipment & Maintenance	6,000	12,679	13,090
Library Acquisitions	7,000	6,604	5,165
Miscellaneous	860	1,699	6,116
Public Relations	4,000	3,820	3,527
Research	52,000	57,859	12,500
Dues & Memberships	2,600	1,912	1,400
<b>Total</b>	<b>\$734,866</b>	<b>\$720,516</b>	<b>\$608,495</b>
Total revenue excess (deficit)		\$40,101	\$50,201
Fund Balance, beginning of year		164,051	113,850
Fund Balance, end of year		123,950	164,051
Commitments outstanding		0	0
Year-end uncommitted balance		\$123,950	\$164,051

**Balance Sheet for Year Ended June 30**

<b>Assets</b>	<b>1999</b>	<b>1998</b>
Cash	\$91,121	\$29,493
Accounts Receivable	53,644	134,911
<b>Total</b>	<b>\$144,765</b>	<b>\$164,404</b>
<b>Liabilities and Fund Balance</b>		
Uncommitted Fund Balance, end of year	\$123,950	\$164,051
Accounts Payable	20,815	353
Commitments	0	0
<b>Total</b>	<b>\$144,765</b>	<b>\$164,404</b>

## Courses Taught by Centre Faculty 1999–2000.....

### **Agricultural Economics 842.3: Agricultural Market Organizations**

The course develops a conceptual framework in which organizations, their behaviour, interactions with other firms, and impact, can be studied, compared, and analysed.

Instructors: Murray Fulton and Dinos Giannakas

### **Agricultural Economics 898.3: Special Topics Class—Economics of Co-operatives**

Explores selected case studies in the history of co-operative development and the interpretation of economic issues raised by these cases. Examines relevant literature on the history and economic theory of co-operatives.

Instructor: Murray Fulton

### **Commerce 345.3: Business and Public Policy**

Examines the government activities that influence the conduct and development of business in Canada and considers their impact on management decision making.

Instructors: Lou Hammond Ketilson and Lynne Pearson

### **Economics 231.3: Economics of Co-operatives**

Examines the historical background, philosophy, and development of co-operatives, with special reference to the experience and problems of the prairie economy.

Instructor: Murray Fulton

### **History 287.3: Origins and Development of Co-operatives in Europe**

Examines the origins of co-operative movements in working-class, lower-middle-class, and farm communities in response to industrialization; the development of co-ops in Britain, Germany, other parts of Europe, the US, Canada, and developing countries; the world co-operative movement; and the history of co-operative ideas.

Instructor: Brett Fairbairn

### **History 288.3: Co-operatives in the World**

The spread of co-operative enterprises outside Europe; the development of co-op movements in Canada, US, Japan, India, China, Africa, and Latin America; the world co-op movement; the challenges of co-ops and development; co-ops and new social movements.

Instructor: Brett Fairbairn

### **History 882.6: Graduate Seminar in Rural Social History**

Examines changes in rural societies in Europe, North America, and the Third World with the expansion of the modern state and the spread of agricultural technology and industrialization. Studies the traditional strengths of peasant communities and the effects on them of political, cultural, and eco-

nomie change, as well as the effects of development alternatives and the ecological consequences of modern agricultural practices. Instructor: Brett Fairbairn

### **History 898.3: History of Participatory Organizations and Their Leadership**

Explores the roots of the co-operative movement and the historical context in which it was born. Includes a close examination of what co-operatives are, the values and principles on which they are based, and how these characteristics are manifested. Special attention to the challenges of co-op leadership and to the relevance and viability of the co-operative model in the contemporary setting.

Instructor: Brett Fairbairn

### **International Studies 498.3: Special Topics Class—Co-operatives: An International Perspective**

An interdisciplinary examination of local and global co-operatives with an emphasis on concepts, approaches, and policies regarding the development and operation of co-operatives. Examines the role co-ops play in sustainable development, community development, and international development; and outlines the contemporary issues facing co-ops, including the opportunities and obstacles they face.

Instructors: Murray Fulton and Michael Gertler

### **MBA 898.3: Special Topics Class: Co-operatives and the Community**

Examines issues relating to the role of business in society such as social and political responsiveness, economic responsiveness and community development, consumer welfare, and environmental issues. Focuses on the features of co-operative business organizations that enable them to respond to today's challenges, and how managers approach the dual mandate of social and economic responsibility.

Instructor: Lou Hammond Ketilson

### **Sociology 204.3: Rural Sociology**

Analysis of social change in rural areas, mainly in Canada, with emphasis on links between the social organization of resource-based industries and the social characteristics of rural communities.

Instructor: Michael Gertler

### **Sociology 402.3/802.3: Advanced Seminar on the Sociology of Agriculture**

Theoretical and research approaches to the political and social economy of agriculture, with an emphasis on agro-industrial reorganization, agri-food technology, sustainability, state intervention, international trade, aid, and agrarian reform.

Instructor: Michael Gertler

# List of Publications.....

## Occasional Papers Series

- 85.01 *Worker Co-operatives in Mondragon, the U.K., and France: Some Reflections.* Christopher Axworthy (100pp. \$6)
- 85.02 *Employment Co-operatives: An Investment in Innovation: Proceedings of the Saskatoon Worker Co-operative Conference.* Skip McCarthy, ed. (288pp. \$10)
- 85.03 *Prairie Populists and the Idea of Co-operation, 1910-1945.* David Laycock (48pp. \$6)
- 86.01 *Co-operatives and Their Employees: Towards a Harmonious Relationship.* Christopher Axworthy (82pp. \$6)
- 86.02 *Co-operatives and Social Democracy: Elements of the Norwegian Case.* Finn Aage Ekelund (42pp. \$6)
- 86.03 *Encouraging Democracy in Consumer and Producer Co-operatives.* Stuart Bailey (124pp. \$10)
- 86.04 *A New Model for Producer Co-operatives in Israel.* Abraham Daniel (54pp. \$6)
- 87.01 *Election of Directors in Saskatchewan Co-operatives: Processes and Results.* Lars Apland (72pp. \$6)
- 87.02 *The Property of the Common: Justifying Co-operative Activity.* Finn Aage Ekelund (74pp. \$6)
- 87A.03 *Co-operative/Government Relations in Canada: Lobbying, Public Policy Development and the Changing Co-operative System.* David Laycock (246pp. \$10)
- 87A.04 *The Management of Co-operatives: A Bibliography.* Lou Hammond Ketilson, Bonnie Korthuis, Colin Boyd (144pp. \$10)
- 87.05 *Labour Relations in Co-operatives.* Kurt Wetzell and Daniel G. Gallagher (30pp. \$6)
- 87A.06 *Worker Co-operatives: An International Bibliography/Coopératives de Travailleurs: Une Bibliographie Internationale.* Rolland LeBrasseur, Alain Bridault, David Gallingham, Gérard Lafrenière, Terence Zinger (76pp. \$6)
- 88.01 *Worker Co-operatives and Worker Ownership: Issues Affecting the Development of Worker Co-operatives in Canada.* Christopher Axworthy and David Perry (100pp. \$10)
- 88.02 *A History of Saskatchewan Co-operative Law – 1900 to 1960.* Donald Mullord, Christopher Axworthy, and David Liston (72pp. \$6)
- 88.03 *Co-operative Organizations in Western Canada.* Murray Fulton (36pp. \$6)
- 88.04 *Farm Interest Groups and Canadian Agricultural Policy.* Barry Wilson, David Laycock, and Murray Fulton (44pp. \$6)
- 89.01 *Patronage Allocation, Growth, and Member Well-Being in Co-operatives.* Jeff Corman and Murray Fulton (48pp. \$6)
- 89.02 *The Future of Worker Co-operatives in Hostile Environments: Some Reflections from Down Under.* Allan Halladay and Colin Peile (94pp. \$6)
- 90.01 *Community-Based Models of Health Care: A Bibliography.* Lou Hammond Ketilson and Michael Quennell (62pp. \$6)
- 91.01 *The Co-operative Sector in Saskatchewan: A Statistical Overview.* Louise Simbandumwe, Murray Fulton, and Lou Hammond Ketilson (54pp. \$6)
- 91.02 *Farmers, Capital, and the State in Germany, c 1860-1914.* Brett Fairbairn (36pp. \$6)
- 92.01 *Co-operatives in Principle and Practice.* Anne McGillivray and Daniel Ish (144pp. \$10)
- 92.02 *Matador: The Co-operative Farming Tradition.* George Melnyk (25pp. \$6)
- 92.03 *Co-operative Development: Towards a Social Movement Perspective.* Patrick Develtere (114pp. \$12)
- 93.01 *The Co-operative Movement: An International View.* S.K. Saxena (20pp. \$6)
- 94.01 *Credit Unions and Caisses Populaires: Background, Market Characteristics, and Future Development.* J.T. Zinger (26pp. \$6)
- 94.02 *The Meaning of Rochdale: The Rochdale Pioneers and the Co-operative Principles.* Brett Fairbairn (60pp. \$8)
- 96.01 *Comparative Financial Performance Analysis of Canadian Co-operatives, Investor-Owned Firms, and Industry Norms.* Andrea Harris and Murray Fulton (151pp. \$12)
- 98.01 *Co-operative Organization in Rural Canada and the Agricultural Co-operative Movement in China: A Comparison.* Zhu Shufang and Leonard P. Apedaile (56pp. \$8)
- 99.01 *The Components of Online Education: Higher Education on the Internet.* Byron Henderson (78pp. \$12)

## Books and Other Publications

- 1991 *Co-operatives and Community Development: Economics in Social Perspective*. Brett Fairbairn, June Bold, Murray Fulton, Lou Hammond Ketilson, and Daniel Ish (160pp. \$15)
- 1994 *Research for Action: Women in Co-operatives*. Leona Theis and Lou Hammond Ketilson (98pp. \$12)
- 1995 *Making Membership Meaningful: Participatory Democracy in Co-operatives*. The International Joint Project on Co-operative Democracy (356pp. \$15)
- 1995 *New Generation Co-operatives: Rebuilding Rural Economies*. Brenda Stefanson, Murray Fulton, and Andrea Harris (24pp. \$5)
- 1995 *Realizing Community: Multidisciplinary Perspectives*. L.M. Findlay and Isobel M. Findlay, eds. Co-published with Humanities Research Unit (208pp. \$15)
- 1996 *Legal Responsibilities of Directors and Officers in Canadian Co-operatives*. Daniel Ish and Kathleen Ring (148pp. \$15)
- 1996 *A Discussion Paper on Canadian Wheat Board Governance*. Murray Fulton (16pp. \$3)
- 1997 *Balancing Act: Crown Corporations in a Successful Economy*. Brett Fairbairn (16pp. \$3)
- 1997 *A Conversation about Community Development*. Centre for the Study of Co-operatives (16pp. \$3)
- 1997 *Credit Unions and Community Economic Development*. Brett Fairbairn, Lou Hammond Ketilson, and Peter Krebs (32pp. \$5)
- 1997 *New Generation Co-operatives: Responding to Changes in Agriculture*. Brenda Stefanson and Murray Fulton (16pp. \$3)
- 1997 *New Generation Co-operatives: Opportunities in Agricultural Processing*. (Resource kit including video and two centre booklets on NGCs). Brenda Stefanson (\$20)
- 1998 *Working Together: The Role of External Agents in the Development of Agriculture-Based Industries*. Andrea Harris, Murray Fulton, Brenda Stefanson, and Don Lysyshyn (184pp. \$12)
- 1998 *The Social and Economic Importance of the Co-operative Sector in Saskatchewan*. Lou Hammond Ketilson, Michael Gertler, Murray Fulton, Roy Dobson, and Leslie Polsom (244pp. free)
- 1998 *Proceedings of the Women in Co-operatives Forum, 7-8 November 1997, Moose Jaw, SK* (112pp. \$12)
- 1999 *Networking for Success: Strategic Alliances in the New Agriculture*. Mona Holmlund and Murray Fulton (48pp. \$5)
- 1999 *Prairie Connections and Reflections: The History, Present, and Future of Co-operative Education*. Brett Fairbairn (30pp. \$5)
- 1999 *The SANASA Model: Co-operative Development through Micro-Finance*. Ingrid Fischer, Lloyd Hardy, Daniel Ish, and Ian MacPherson (80pp. \$10)
- 1999 *A Car-Sharing Co-operative in Winnipeg: Recommendations and Alternatives*. David Leland (26pp. \$5)
- 2000 *Co-operative Development and the State: Case Studies and Analysis*. Two volumes. Vol. I, pt. 1: *Summary, Observations, and Conclusions about Co-operative Development*; vol. I, pt. 2: *Issues in Co-operative Development and Co-operative-State Relations*, Brett Fairbairn (66pp. \$7); vol. II, pt. 3: *Co-operative Development and Sector-State Relations in the USA*, Brett Fairbairn and Laureen Gatin; vol. II, pt. 4: *A Study of Co-operative Development and Government-Sector Relations in Australia*, Garry Cronan and Jayo Wickremarachchi (230pp. \$12)
- 2000 *Interdisciplinarity and the Transformation of the University*. Brett Fairbairn and Murray Fulton (48pp. \$5)
- 2000 *The CUMA Farm Machinery Co-operatives*. Andrea Harris and Murray Fulton (46pp. \$5)
- 2000 *Farm Machinery Co-operatives in Saskatchewan and Québec*. Andrea Harris, Murray Fulton (42pp. \$5)
- 2000 *Farm Machinery Co-operatives: An Idea Worth Sharing*. Andrea Harris and Murray Fulton (48pp. \$5)
- 2000 *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium*. Brett Fairbairn, Ian MacPherson, and Nora Russell (356pp. \$20)

These and other publications are available from the centre. See inside front cover for ordering information.