

CENTRE FOR THE STUDY
OF CO-OPERATIVES



UNIVERSITY OF SASKATCHEWAN

ANNUAL
REPORT
2002-2003

CENTRE FOR THE STUDY OF CO-OPERATIVES

The Centre for the Study of Co-operatives is an interdisciplinary teaching and research institution located on the University of Saskatchewan campus in Saskatoon. It is supported financially by the co-operative sector—Credit Union Central of Saskatchewan, Saskatchewan Wheat Pool, Federated Co-operatives Ltd., Co-operative Trust, The Co-operators, and the CUMIS Group—the Government of Saskatchewan, and the University of Saskatchewan. The university not only houses our offices but provides in-kind contributions from a number of departments and units—Agricultural Economics, History, Management and Marketing, Political Studies, and Sociology—as well as financial assistance with operations and nonsalary expenditures. We acknowledge with gratitude the ongoing support of all our sponsoring organizations.

The objectives of the centre are:

- to develop and offer university courses that provide an understanding of co-operative theory, principles, development, structures, and legislation;
- to undertake original research into co-operatives;
- to publish co-operative research, by both centre staff and other researchers; and
- to maintain a resource centre of co-operative materials that support the centre's teaching and research functions.

A complete list of centre publications is included on the last two pages of this report.
To order please contact:

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Writing, editing, layout, and design by Nora Russell

This report covers the 2002-03 fiscal year, and was prepared in the fourth quarter of 2003.

Printed and bound in Canada

Board members are those as of 1 January 2003.



Board members, left to right: Bryon Burnett, Government of Saskatchewan; Ernie Barber, Dean of Agriculture; Hans Michelmann, Associate Dean, Arts and Science; Gary Storey, Agricultural Economics; Dan Ish, Acting Dean, College of Law; Ferne Nielsen, Saskatchewan Wheat Pool; Karl Baumgardner, Credit Union Central; and Bob Effa, The Co-operators, CUMIS, Co-op Trust.

FROM THE UNIVERSITY

I was pleased to note President Peter MacKinnon's recognition of the centre as an innovative interdisciplinary unit in the 2002 campus publication *Renewing the Dream*, which outlines strategic directions in the university's recently established integrated planning process. In the section on academic pre-eminence, President MacKinnon notes that the university has "already established a commanding presence in the study of co-operatives." Indeed, under the guidance of a remarkable succession of directors—currently Brett Fairbairn—research, teaching, and extension work at the centre have placed it on the world's stage. Witness the continual stream of scholars who are attracted to the centre from around the globe, visiting in-person or virtually through the centre's website and reference services, underlining its reputation as an international source of co-operative knowledge.

The same document mentions the university's commitment to intensifying research efforts and to obtaining increased funding from the Government of Canada's academic granting councils. Ahead of the game on both counts, the centre has had a second landmark year in terms of research activities and funding, with a dozen projects in various stages of completion. In addition to the \$589,000 SSHRC grant received last year for the Co-operative Membership and Globalization study, Centre Fellow Murray Fulton has received more than \$700,000 in SSHRC funding for two new projects. All this has provided the opportunity for new connections with other universities and for a growing circle of faculty and students to become involved in centre activities, enriching its interdisciplinary nature and the quality of its work.

We are pleased to observe the centre embracing so wholeheartedly and successfully the goals outlined by the university's integrated planning process, and the common threads in its own strategic plan for the next five years. We are grateful, as always, for the contribu-

tions of the co-op sector and the Government of Saskatchewan towards the centre's support, and look forward to renewing our successful collaboration during contract discussions over the next few months.

FROM THE CO-OP SECTOR

Faculty and staff at the centre have spent another productive year creating and disseminating knowledge about co-operative-related subjects. In addition to the large study on co-operative membership and globalization, research into agricultural co-operatives, NGCs, farmers' market co-ops, and the Co-operative Retailing System highlights the relevance of the centre's work to the sector. The recently published study on the role of farmers in the new agriculture continues that tradition.

Undergraduate teaching and extension work, along with a substantial list of publications and the most extensive co-operative resource centre in English Canada, ensure that this growing body of knowledge is available to researchers, students, and others. I am encouraged that the centre's new strategic plan includes developing additional methods for communicating research results and augmenting undergraduate co-op courses.

Of great interest this past year was the development of the centre's strategic plan for the next five years and how it fits into the university's integrated planning process. The centre's ongoing involvement with colleges throughout the university will contribute significantly to its reputation as an interdisciplinary centre of higher learning.

Those of us in the co-op sector are pleased with the results of our partnership with the government and the university in the operations of the centre. We would like to take this opportunity to thank them for their support and look forward to successfully negotiating a new contract for the upcoming five years. Thanks to everyone involved for another successful year.



LYNNE PEARSON, BOARD CHAIR
DEAN OF COMMERCE



HERB CARLSON, BOARD VICE-CHAIR
FEDERATED CO-OPERATIVES LIMITED

DIRECTOR'S REPORT

As the centre looks back on 2002–03, and looks ahead to embarking on a new five-year contract, it is only appropriate to reflect on the role the Centre for the Study of Co-operatives plays in Canada, in North America, and in the world co-operative community.

We have become the world's leading centre for interdisciplinary research on co-ops. Most other centres specialize, typically in agriculture, management, or law. Ours brings out the new insights that come from combining perspectives across many disciplines.

The centre's research attracts international attention. One of our faculty members, Lou Hammond Ketilson, is a member of the research committee of the International Co-operative Alliance and has collaborated on major international research projects.

Within North America, our centre's insights and expertise are increasingly sought after. The centre is seen as an excellent research facility, and is relied upon to bring fresh and relevant perspectives to co-operative issues. The National Council of Farmer Cooperatives, the National Institute of Cooperative Education, the Association of Cooperative Educators, and other American or North American groups have called upon our faculty for keynote presentations.

Within Canada, our centre is the platform for the largest research project ever undertaken on co-operatives. "Co-operative Membership and Globalization" won a prestigious \$589,000 grant from the federal funding agency, the Social Sciences and Humanities Research Council, and will provide cutting-edge information and ideas about the nature and significance of members' identification with co-ops. Specific co-ops who are partners in the research can collect information about their own members, while the general results will be available to the co-operative community as a whole.

Nor is the large project our only grant success. Murray Fulton also has new funding from SSHRC to examine problems encountered by agricultural co-operatives.

And when, in summer 2003, the Co-operatives Secretariat of the Government of Canada needed a resource inventory of co-operative research to back up the new

federal co-op development initiative, it was to our centre that they turned to co-ordinate the project.

Tom Webb of Saint Mary's University in Halifax has commented that while their business school can launch a co-op management program, it can't be done without the research carried out by our centre. Research is complementary and fundamental to the needs of co-operatives for development and for innovation.

All of our initiatives so far are only a sample of the many possibilities under development and investigation by faculty and staff. We aim to assemble grant funding for a national/international statistical data centre concerning co-operatives. We want to support more graduate study on co-operatives, more postgraduate professionals with advanced understanding of co-op organizations. We are laying the groundwork for an eventual undergraduate theme in co-operative studies. We have plans to reach out more widely to the co-operative sector, with special newsletters designed for co-op directors. Our publication program, website, and resource centre are under continual development. And much, much more.

The centre is a dynamic place to work and is at the leading edge of its field. We collaborate with other Canadian centres and researchers and are networked into projects and knowledge around the world. We bring this world knowledge and these connections everywhere we work, from small Prairie towns, to classrooms, to board rooms, to international conferences. In so doing, we also bring Prairie co-operative experience and understanding to the attention of the world.

The co-op sector is bigger than the sum of its parts; it's more than any one organization. And the needs and opportunities for co-operative education and research do not go away. They are two of the most important common projects of the co-operative movement.



BRETT FAIRBAIRN

RETREAT AND PLANNING SESSION

Centre personnel and a number of Centre Scholars met 30–31 January at Wanuskewin Heritage Park for an intense retreat and planning session precipitated in part by the necessity to prepare a document for the university's Integrated Planning process. We also used it as an opportunity to do some long-range strategic planning for the centre in preparation for contract renewal, coming up next year. The strategic plan, which covers the next five years, involves some ambitious new initiatives around graduate-level education and research, as well as strengthening our academic profile nationally and internationally. These major plans rest on the strength of the centre's established core competencies, and a number of supporting activities will add value and substance to both the new main initiatives and our core functions.

TEACHING

Centre faculty teach a total of twelve courses with co-op content in a variety of disciplines (see p. 15). They also teach interdisciplinary special topics courses on a regular basis to satisfy the program needs of individual students. In addition, faculty distribute an information package outlining awards, classes, and resources available to those interested in the study of co-operative topics at both the undergraduate and graduate level. And we continue to pursue the development of more courses with co-op content. Both Lou and Murray taught co-op courses abroad this year: Lou at the Bologna Summer Program for Co-operative Studies in Italy, and Murray at the Mediterranean Agriculture Institute of Maich in Crete, Greece.

RESEARCH

In addition to the individual research interests of centre faculty (see pp. 6–7), we have been involved, as usual, with a number of other projects funded mainly by outside agencies. Most significant of these is our three-year study titled "Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations," funded by the Social Sciences and Humanities Research Council (SSHRC). Seven of the nine research assistants hired over the past year were involved with this project. See page 4 for highlights of other research.

EXTENSION

Centre faculty and staff take on extension work on a regular basis, both individually and collectively. This year's activities have included presentations to two CIDA-funded Public Policy Options Program Chinese

Study Tours, the National Council of Farmer Cooperatives, the CCA-sponsored Canadian Adaptation and Rural Development Phase II: Leadership Development Program, the Saskatoon Farmers' Market, the Human Services Integration Forum, CCA Saskatchewan Region, and the Institute for Co-operative Studies.



DANIEL CÔTÉ AND BRETT AT THE SSHRC CONFERENCE, CO-OPERATIVE MEMBERSHIP AND GLOBALIZATION: NEW DIRECTIONS IN RESEARCH AND BUSINESS STRATEGIES. HELD AT WANUSKEWIN HERITAGE PARK, 24–25 OCTOBER 02.

THE SEMINAR SERIES

In addition to workshops and conferences, the centre also sponsors its own public seminar series highlighting the research of Centre Fellows and others in complementary fields. This year saw a record twelve presentations, including three by Centre Scholars, on a broad variety of topics (see pp. 4–5 for more details).

PUBLICATIONS

The centre produced its usual variety of publications during 2002–03, including the inaugural works in our new series of research reports (see p. 4). In addition, faculty members continue to work on book-length manuscripts and turn out numerous articles, chapters, and reviews for refereed academic journals, as well as for books, newspapers, and magazines (see pp. 8–9). The popularity of our publications necessitates a steady program of reprints, which included eleven titles this year.

RESOURCE CENTRE AND WEBSITE

The resource centre recently became a member of Virtual Reference Canada, making it part of a national network of information centres and raising the profile of our collection. The website is now accessible through our new .coop URL, www.usaskstudies.coop, and we have a new website dedicated to the SSHRC project—www.socialcohesion.coop.

HIGHLIGHTS

TEACHING

- centre faculty teach 12 classes with co-op content
- Lou and Murray teach co-op courses abroad

RESEARCH

- SSHRC grant project “Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations” (see p. 7 for details)
- Brett’s forthcoming book, *Living the Dream*, on FCL’s recent history
- Murray’s individual SSHRC grant for “Co-operative Structure, Corporate Governance, and the Failure of Agricultural Co-operatives”
- creation of a virtual archival gallery based on the Saskatchewan Wheat Pool collection
- background work for a national co-operative statistical database

EXTENSION

- Brett, Michael, Lou: presentations to CIDA Public Policy Options Program Chinese Study Tours
- Brett: presentation to directors’ session at National Council of Farmer Co-operatives annual meeting
- Lou, Brett, Murray: major roles in CCA-sponsored Canadian Adaptation and Rural Development Phase II: Leadership Development Program
- Michael: presentation and resource person for Human Services Integration Forum
- Michael: ongoing work with Saskatoon Farmers’ Market
- Cris: presentation on government relations strategy to CCA, Saskatchewan Region
- Lou: co-facilitator for Institute for Co-op Studies

PUBLICATIONS

- *Co-operatives and Farmers in the New Agriculture*. Murray Fulton and Kim Sanderson (occ. paper)
- *Beyond Beef and Barley: Organizational Innovation and Social Factors in Farm Diversification and Sustainability*. Michael Gertler, JoAnn Jaffe, and Lenore Swystun (research report)
- *The Role of Social Cohesion in the Adoption of Innovation and Selection of Organizational Form*. Roger Herman (research report)

- *Three Strategic Concepts for the Guidance of Co-operatives: Linkage, Transparency, and Cognition*. Brett Fairbairn (booklet)
- *The Role of Farmers in the Future Economy*. Brett Fairbairn (booklet)
- *Is It the End of Utopia? The Israeli Kibbutz at the Twenty-First Century*. Uriel Leviatan (booklet)
- *Up a Creek with a Paddle: Excellence in the Boardroom*. Ann Hoyt (booklet)

VISITORS

The centre attracts visitors from around the world, which underlines its position as an international source of co-operative knowledge. In addition to the usual complement of people from Canada and the US, we welcomed others from Indonesia, England, Wales, Japan, Australia, three delegations from China, and a professor from the Agricultural Co-operative College in Kyonggi Province, South Korea, who distinguished himself by ordering copies of every one of the centre’s publications.

THE WEBSITES

- accessible from our new www.usaskstudies.coop URL!
- a new website for the SSHRC project—check it out at www.socialcohesion.coop

THE SEMINAR SERIES

- “An Examination of the Financial Return to Education for Aboriginal People in Canada”
- “Research Partnerships between Universities and Communities: A Question of Trust?”
- “Issues and Research in the New Rural Co-operatives in China”
- “The Future of Co-operatives: Failures, Transformations, and Adaptations”
- “Mondragon: From Humble Beginnings to Industrial Giant: Can They Remain True to Their Roots?”
- “Building Mondragon in Saskatoon? The Community First Development Fund of Saskatoon—Fostering Co-operative and Business Development with Community Partners”
- “Linkage, Transparency, and Cognition: Three Strategic Concepts for Co-ops”
- “Winning Ways: How Can Work Organization and Employment Relations Contribute to the Success of Co-operatives?”

- “The Potential for Nonagricultural Co-operatives in Rural Communities”
- “Recent Developments with the Ontario Co-operative Association”
- “The Co-operative College of Canada: The Opportunities and Challenges of Partnership Arrangements”
- “Using ‘Diffusion of Innovation’ and ‘Path Dependency’ Theories to Understand and Predict the Co-operative Experience”

STAFF NEWS

- Brett receives Queen’s Golden Jubilee Medal for his work at the centre and the Sask Archives Board
- Carol returns from maternity leave
- Lou concludes her term as associate dean in the College of Commerce and takes six-month administrative leave prior to returning to the centre
- Murray appointed to three-year term as director of the Centre for Studies in Agriculture, Law, and the Environment
- Karla Radloff and Angela Wagner become the first recipients of scholarships under the SSHRC grant
- student researchers Jill McKenzie and Julie Gibbings work on centre projects during the 02/03 term; student researcher Sara Shymko awarded a co-op internship in Kampala, Uganda; Luke Sather joins the centre for a three-week internship in the library
- nine research assistants take on a variety of projects funded mainly by outside agencies

CENTRE SCHOLARS

- two new Centre Scholars: Rob Norris, from U of S International, and Brian Olesen, Agribusiness Chair in Co-operatives and Marketing, Dept. of Agribusiness and Ag Economics, University of Manitoba
- three scholars contribute to the centre’s seminar series
- five scholars participate in the retreat and planning session and co-op bonding activities afterwards
- two take part in the fall 02 SSHRC conference; four participate in the Community-University Institute for Social Research (CUISR) spring conference; four attend the Canadian Association for Studies in Co-operation (CASC) meetings in Victoria in May 03
- Roger worked with Centre Scholar Jim Randall in planning CUISR’s May 03 conference
- A number of scholars have ongoing projects with co-operative connections:
 - Isobel Findlay has contributed an enormous amount to the centre over the past year in work relevant to

the SSHRC project (she is cluster three co-ordinator), as well as being involved generally in centre initiatives and other co-op-related pursuits

- Morris Altman is working with Cris in cluster one of the SSHRC project
- Ian MacPherson is involved in the research for clusters three and four
- Marj Benson has revised her law casebook *Conflict, Co-operation, and Culture*, to be published by the centre in January 04
- Sheryl Mills teaches a course in co-operative learning through the College of Education
- Louise Clarke has an advisory role with QUINT’s Core Neighbourhood Development Strategy
- Len Findlay has given six conference presentations over the past year with co-op content
- Rob Norris regularly assists with centre visitors
- scholars call on Carol regularly for research and reference assistance



CENTRE SCHOLAR ISOBEL FINDLAY AND MURRAY AT THE FALL 02 SSHRC CONFERENCE.

CONFERENCES

- the centre sponsors “Co-operative Membership and Globalization: New Directions in Research and Business Strategies,” which involved presentations, discussion, and planning around the SSHRC research program and an exploration of methodologies
- centre fellows, scholars, and staff participate in CUISR’s May 03 conference: “Community-University Research: Partnerships, Policy, and Progress”
- almost everyone at the centre, including two students and four centre scholars, attend the ICA Research Committee/CASC “Mapping Co-operative Studies in the New Millennium” conference in Victoria in May 03, organized by our sister institution, the BC Institute for Co-operative Studies

RESEARCH/TEACHING

BRETT FAIRBAIRN

Research

Brett's current research interests coincide primarily with the SSHRC grant—the culture of co-operative organizations, business strategy and member involvement, and the contribution of co-ops to social cohesion in communities. Since January 03, much of his attention has been devoted to a recent history of Federated Co-operatives Limited, titled *Living the Dream: Membership and Marketing in the Co-operative Retailing System*. It will be published by the centre for FCL's 75th anniversary in spring 2004.

Teaching

History 287.3: Origins and Development of Co-operatives in Europe
History 288.3: Co-operatives in the World
History 898.3: History of Co-operatives in Canada

LOU HAMMOND KETILSON

Research

Lou has ongoing interests in Aboriginal co-op development in Canada, women in management, and co-operative principles and business strategy. She has also been involved this past year with other Centre Fellows and Scholars in research initiatives for the SSHRC grant.

Teaching

Although not in the classroom during 02/03, Lou was responsible for the MBA program in the College of Commerce, and spent much of the year shepherding the passage of the new program through all and sundry levels of approval. She was a member of the teaching team in July 03 at the Bologna Summer Program for Co-operative Studies in Italy, a program sponsored by CCA, BC region, and the University of Bologna.

MURRAY FULTON

Research

Murray's current research includes the producer and consumer benefits of genetically modified crops; the role of quality in determining industry structure; the role of farmers and co-ops in the New Agriculture; and

the future and relevance of Canadian agricultural co-operatives. He is a co-investigator on the social cohesion project, and he recently received two major grants: \$611,000 over three years from SSHRC and the BIOCAP Canada Foundation for a project titled "Transformative Change in Biosphere Greenhouse Gas Management"; and \$99,000 from SSHRC for research on "Co-operative Structure, Corporate Governance, and the Failure of Agricultural Co-operatives."

Teaching

Agriculture 112.3: Introduction to Agriculture
Agricultural Economics 498.3: Follow the Grain
Agricultural Economics 842.3: The Industrial Organization of the Food Industry
Economics 231.3: Economics of Co-operatives
"Economics and Organization of the Food Industry" to MSc students at the Mediterranean Agriculture Institute of Maich in Crete, Greece

MICHAEL GERTLER

Research

Michael continues his research into the economic and social importance of the Saskatoon Farmers' Market; the links between co-operatives, co-operation, and sustainable development; and consumer skills and their impact on the development of the food system. He is working on the community economic development module of the completion grant for the Community-University Institute for Social Research, and in common with other centre faculty, researching co-operative membership and social cohesion for the SSHRC grant.

Teaching

Sociology 204.3: Rural Sociology
Sociology 206.3: The Community
Sociology 302.3: Sociology of Agriculture
Sociology 402/802.3: Advanced Seminar in the Sociology of Agriculture

CRISTINE DE CLERCY

Research

Cris has ongoing research in a number of areas: the implications of the GM debate for the co-op sector, the

decline in the longevity of political leaders; the views of local government leaders on economic development and innovation; regulatory regimes around public opinion polling and public consultation; and methods of archiving information on the co-op sector. She is a co-investigator for the centre's social cohesion project, and also collaborated on two proposals under SSHRC's Initiatives on the New Economy program. One, with Centre Scholar Ian MacPherson, focusses on co-operatives and the new economy; the other, based at the U of S, concerns the impact of technological change in the agricultural and life science sectors.

Teaching

Political Studies 898.3: Methods of Co-operative Study

CAROL SHEPSTONE

As co-manager of the SSHRC project, Carol's time continues to be consumed by activities around the grant—preparing the data collection and research methodology documents for the various stages of ethical review; formalizing the budget processes; co-ordinating scholarship postings; organizing meetings; interviewing, orienting, and supervising student researchers; and assisting project co-investigators with their research needs. Carol also worked with Arts and Science IT staff to create an informative and accessible public and project team website. Check it out at www.socialcohesion.coop.

In addition, she prepared two successful applications to the university's U-Step Program, which offers funding for summer student assistants, and provided ongoing research support for both projects—one, background research on co-op statistics, the other, a joint project with the university archives to develop a virtual exhibit dealing with the Saskatchewan Wheat Pool papers.

Carol has been involved in other research projects, including a proposal to develop a national co-operative statistical database, and an investigation into the requirements for an on-line journal hosted by the centre.

ROGER HERMAN

Roger's research over the past year has focussed almost exclusively on his MA thesis, "Choice of Organizational Form in Farmer-Owned Enterprises," which examines producer-owned terminals, community-based hog operations, and New Generation Co-operatives. He successfully defended his thesis in August 2003.

SSHRC UPDATE/OTHER RESEARCH

In addition to work undertaken individually by faculty and staff, the centre had a second landmark year in terms of research, with the SSHRC project generating much of the activity. SSHRC-related subjects include:

- Karla Radloff—CCF government policy and Aboriginal co-op development in the North
- Angela Wagner—the geographical implications of membership and identity in urban consumer co-operatives
- Julie Gibbings—cognitive processes and co-operative business strategy
- Stéphanie Boissard—the theoretical links between identity, culture, and organizational membership in a co-operative context
- Laura Patterson—co-operative communications and social cohesion
- Greg Wagner—partner co-operatives and their respective "boundaries and regions"
- Kim McKechney—a survey of municipal government leaders and their perceptions of co-operatives; and local government attitudes towards co-operatives
- Michelle Kowalski—case studies of worker co-ops and social cohesion

Non-SSHRC research includes:

- Jill McKenzie—background research for Brett's history of FCL; and with the university archives, a virtual archival gallery based on the Saskatchewan Wheat Pool collection
- Angela Wagner—the state of co-op statistics in Canada and the US



LOU AND CAROL AT THE OCTOBER 02 SSHRC CONFERENCE CO-OPERATIVE MEMBERSHIP AND GLOBALIZATION: NEW DIRECTIONS IN RESEARCH AND BUSINESS STRATEGIES.

PUBLICATIONS

BRETT FAIRBAIRN

“Consumer Co-operatives in International Perspective: A Historical Overview,” in volume on the history of consumer society in Germany, ed. Michael Prinz (forthcoming).

“Self-Help and Philanthropy: The Emergence of Co-operatives in Britain, Germany, the USA, and Canada from the mid-19th to mid-20th Century,” in volume on philanthropy and patronage in 19th-century Germany, the USA, Britain, and Canada, ed. Thomas Adam (forthcoming).

“Membership, Organization, and Wilhelmine Modernism: Construction of Economic Democracy through Co-operation,” in *Wilhelmism and its Legacies: Crisis, Continuity, and the Meanings of Reform in Germany, 1890–1930*, eds. Geoff Eley and James Retallack (forthcoming).

“A Century of Prairie and Saskatchewan Farm Co-operatives: Philosophy, Organization, and History,” in the *Territorial Grain Growers’ Association Centenary Symposium Proceedings* (forthcoming).

“‘Betweenness’ as Characteristic of the Teacher-Scholar: Interdisciplinarity, Internationalization, and the Research-Teaching-Extension Intersection,” in *What Is a Teacher-Scholar? Symposium Proceedings*, 2002.

“Cooperatives and Economic Transformations in the United States and Canada,” for volume edited by Chris Merrett, Illinois Institute for Rural Affairs (forthcoming).

Three Strategic Concepts for the Guidance of Co-operatives: Linkage, Transparency, and Cognition, centre booklet, 2003.

The Role of Farmers in the New Agriculture, centre booklet, 2003.

“Everett Baker and the Culture of Co-operation in Saskatchewan,” in *Everett Baker: Picturing a Utopian Reality. A Photographic Insight into the Co-operative Movement in Saskatchewan 1941 to 1964*, ed. Heather Smith (forthcoming).

Building a Dream: The Co-operative Retailing System in Western Canada, 1928–1988 (Western Producer Prairie Books, 1989) has been translated into Mandarin for distribution in China.

“Cohesion, Adhesion, and Identities in Co-operatives,” in *New Directions in Co-operative Research and Practice*, eds. Brett Fairbairn and Nora Russell (forthcoming).

MURRAY FULTON

With K. Belcher and M. Boehm, “An Agroecosystem Scale Evaluation of the Sustainability Implications of Carbon Tax

and Carbon Credit Policies,” *Journal of Sustainable Agriculture* (forthcoming).

With Konstantinos Giannakas, “Innovation Activity in a Mixed Oligopoly: The Role of Cooperatives,” *American Journal of Agricultural Economics* (forthcoming).

With Konstantinos Giannakas and Xiao Yunlai, “Implicit Contracts and the Gray Market for Fertilizer in China,” *Current Agriculture Food and Resource Issues* (forthcoming).

With Konstantinos Giannakas, “Inserting GM Products into the Food Chain: The Market and Welfare Effects of Different Labeling and Regulatory Regimes,” *American Journal of Agricultural Economics* (forthcoming).

“Cognitive Processes and Co-operative Business Strategy,” in *New Directions in Co-operative Research and Practice*, eds. Brett Fairbairn and Nora Russell (forthcoming).

MICHAEL GERTLER

With JoAnn Jaffe and Lenore Swystun, *Beyond Beef and Barley: Organizational Innovation and Social Factors in Farm Diversification and Sustainability*, centre research report, 2003.

“Community Owed Investment Return,” *The StarPhoenix*, June 2003.

“Innovation, Durable Communities, and Long-Haul Economies,” in *Farm Communities at the Crossroads: Challenge and Resistance*, eds. Harry Diaz, JoAnn Jaffe, and Robert Stirling, Canadian Plains Research Centre, University of Regina, 2003.

“Synergy and Strategic Advantage: Cooperatives and Sustainable Development,” *Journal of Cooperatives* (forthcoming).

“Co-operative Membership: Towards a Holistic Perspective,” in *New Directions in Co-operative Research and Practice*, eds. Brett Fairbairn and Nora Russell (forthcoming).

CRISTINE DE CLERCY

“Organized Interest Groups and the Debate Over GM Food,” in *A Survey of the GM Industry in Saskatchewan and Western Canada*, ed. Cristine de Clercy et al., Saskatchewan Institute of Public Policy, 2003.

With Alan McHughen, “The Future of the GM Industry in Western Canada: Threats and Opportunities,” in Cristine de Clercy et al., as above.

With Peter Ferguson, “The 2000 Canadian Election and the New Elections Act Poll Reporting Provisions: Contra Pro-

fessor Durand, the New Law Has Merit," *Canadian Public Policy* (forthcoming).

Review of *Political Leadership*, by Howard Elcock, in *Canadian Public Administration*, 46, 1 (spring 2003).

"Leadership and Representational Diversity: Theory, Operationalization, and Measurement," in *New Directions in Co-operative Research and Practice*, eds. Brett Fairbairn and Nora Russell (forthcoming).

LOU HAMMOND KETILSON

"Aboriginal Co-operatives in Canada: A Sustainable Development Strategy Whose Time Has Come," *Journal of Aboriginal Economic Development* 3, 1 (2002).

"Rethinking the Role of Co-operative Values and Principles in Defining Methodological Approaches," in *New Directions in Co-operative Research and Practice*, eds. Brett Fairbairn and Nora Russell (forthcoming).

ROGER HERMAN

The Role of Social Cohesion in the Adoption of Innovation and Selection of Organizational Form, centre research report, 2003.

NORA RUSSELL

Over the past year Nora has written three director's reports, the annual report, two newsletters, as well as editing and laying out one occasional paper, two research reports, and four booklets. She is presently working on three major publications: one a law casebook based on three years of Centre Scholar Marj Benson's class in multiparty conflict resolution; the second a book-length manuscript based on presentations at the SSHRC conference sponsored by the centre in October 02; and Brett's recent history of FCL (see below for details).

PUBLICATIONS FORTHCOMING

Brett Fairbairn: *Living the Dream: Membership and Marketing in the Co-operative Retailing System* (book)

Brett Fairbairn and Nora Russell, eds.: *New Directions in Co-operative Research and Practice* (book)

Marj Benson: *Conflict, Co-operation, and Culture: A Study in Multiparty Negotiation* (casebook)

Rochelle Smith: *Deposit Insurance in Saskatchewan: The Role and Significance of the Credit Union Deposit Guarantee Corporation* (occasional paper)

Rob Dobrohoczki: *Social Cohesion through Market Democratization: Alleviating Legitimation Deficits through Co-operation* (occasional paper)

Karla Radloff: *Students and Co-operation: North American*

Examples for University of Saskatchewan Students (research report)

Colin Leinenweber: *Consumer Identities and Co-operative Membership* (research report)

Myfanwy Van Vliet: *Networking Diversity: Including Women and Other Under-Represented Groups in Co-operatives* (research report)

THE RESOURCE CENTRE

Our Resource Centre is a specialized library offering an extensive collection of books, periodicals, videos, pamphlets, newspapers, statutes, and reports that focus on co-operatives and related social, political, and historical topics. Various centre staff, but mainly Patti and Karen, assumed responsibility for activities in the library during Carol's maternity leave. Cindy Hanson took over the administration of the SSHRC project, but a number of functions, such as reference and research support and collection development, were put on hold during Carol's absence. Full library services resumed with her return in January.

Software and hardware upgrades for desktop machines and the server offered learning opportunities for library use and system administration, and after many meetings with IT staff, have streamlined library and network functions.

A highlight this spring was the internship of Luke Sather from the SIAST Library Technician training program, who helped Carol catch up in many areas during his three-week practicum.

The collection continues to grow, with an emphasis on materials concerning social cohesion and literature related to other areas of interest around the SSHRC grant. We also received a number of generous donations over the past year, which will help fill in important collection gaps. Donors include Harold Chapman, Dan Ish, George Melnyk, and Trevor Shepstone.

The library was registered this year as member of the newly launched Virtual Reference Canada, which combines the resources and expertise of institutions across the country to create a comprehensive network of information centres through a single point of access. Our participation will help to expand the centre's profile as a key source for co-operative information and research in Canada.

Our website, currently undergoing a major visual redesign, continues to attract visitors from around the world, and is now accessible via the new usaskstudies.coop URL. The SSHRC grant website, with information about all aspects of the social cohesion project and a web forum to connect research partners, is in operation at www.socialcohesion.coop. Both sites will give the centre added visibility within the new .coop community.

PRESENTATIONS

BRETT FAIRBAIRN

“Farmers and Their Co-ops in the Future Economy: A Canadian Perspective,” seminar on Defining Model Rules and Management Measures for the Rural Specialized Co-operatives in China, Fangshan, Beijing, China, July 02.

“Credit Unions and Community Economic Development: Canada-Germany Comparisons,” to visitors from the GENO-Verband (southwest Germany), Saskatoon, September 02.

“Co-operative Research and Education in Canada,” to CIDA Public Policy Options Program Chinese Study Tour #1, Saskatoon, September 02.

“Membership and Social Cohesion: Policy Implications of the Role of Co-operatives in Rural Canada,” to Social Cohesion in Rural Canada and the Role of Co-operatives: An Interdepartmental Workshop in the Social Cohesion Network Series, Ottawa, September 02.

“The Role of Research as an Engine for Co-operative Innovation and Growth: Perspectives from a Co-operative Researcher,” to “A Cooperative Futures Roundtable—Creating Knowledge for Cooperative Growth and Innovation: Building Research Capacity and Co-ordination,” Cooperative Development Forum, Minneapolis, October 02.

“Features of Successful Co-operatives,” and “The Co-operative Retailing System,” to CIDA Public Policy Options Program Chinese Study Tour #2, Saskatoon, November 02.

“Strategic Orientation in Co-ops: Linkages and Transparency,” to Directors Track, 2003 National Council of Farmer Cooperatives annual convention, Hawaii, January 03.

“Collaboration and Interdisciplinarity,” History Department workshop, U of S, January 03.

“Linkage, Transparency, and Cognition: Three Strategic Concepts for Co-ops,” centre seminar series, February 03.

“Everett Baker and the Culture of Co-operation in Saskatchewan,” at the opening of the exhibition *Everett Baker: Picturing a Utopian Reality—A Photographic Insight into the Co-operative Movement in Saskatchewan, 1941 to 1964* Dunlop Art Gallery, Regina, March 03.

“Democratic Functioning and Member Cohesion: A Matter of Economic Success,” Canadian Adaptation and Rural Development, Phase II (CARD II) Leadership Development Program, Guelph, Ontario, March 03.

“Communications, Culture, and Co-operative Structures: Liminal Organizations in a Liminal Age,” at CASC confer-

ence, “Mapping Co-operative Studies in the New Millennium,” Victoria, May 03.

“The Centre for the Study of Co-operatives at the University of Saskatchewan,” roundtable on Aligning Research Interests: Experience from Co-operative Research Centres, at “CUexpo International—Community-University Research: Partnerships, Policy, and Progress,” Saskatoon, May 03.

MURRAY FULTON

“Leadership in Democratic and Participatory Organizations,” to the Royal Agricultural College in Copenhagen, Denmark, spring 02.

“The Market Effects of Genetically Modified Foods,” to Institut National de la Recherche Agronomique in Toulouse, France, spring 02.

“Organizational Commitment in a Mixed Oligopoly: Agricultural Co-ops and IOFs,” to Institut National de la Recherche Agronomique in Toulouse, France, spring 02.

“The Future of Co-operatives: Failures, Transformations and Adaptations,” to the University at the Library Seminar Series, October 02, and at the centre seminar series, November 02.

“Cognitive Processes, Networks, and Identity,” to “Co-operative Membership and Globalization: New Directions in Research and Business Strategies” conference, Saskatoon, October 02.

“Agriculture and Canada’s Standard of Living,” to TD Forum on Canada’s Standard of Living, Ottawa, October 02.

With Konstantinos Giannakas, “Leadership, Agency, and Member Commitment in Co-operatives,” at the conference “Vertical Markets and Co-operative Hierarchies: The Role of Co-operatives in the International Agri-Food Industry,” Bad Herrenalb, Germany, June 03.

With Konstantinos Giannakas, “Co-operatives and Innovation Activity,” presented at the same conference.

With Amalia Yiannaka, “The Strategic Role of Patent Breadth Decisions and Entry Deterrence,” at the Food System Research Group Conference, Madison WI, June 03.

MICHAEL GERTLER

“Betting the Farm: Social Impacts of Changes in Land Legislation and Tenure in Saskatchewan,” and with JoAnn Jaffe, “Reframing the Eco-Social Nexus: Sociological Contributions to Sustainable Rural Development,” to the Annual Meeting of the Rural Sociological Society, Chicago, August 02.

“Co-operative Membership: Towards a Holistic Perspective,” to “Co-operative Membership and Globalization: New Directions in Research and Business Strategies” conference, Saskatoon, October 02.

“Women in Co-operatives and in Agriculture: Observations Based on Canadian and International Experience,” to All China Federation of Supply and Marketing Cooperatives Policy Tour, Saskatoon, October 02.

Guest for Country Line (TV), on “The Future of the Country Fair,” and again on the question, “Can Small Towns Handle Big Business”?

Resource person for “Beyond Factory Farming: National Conference on Intensive Livestock Operations,” workshop on Effects on Communities and Culture, Saskatoon, November 02.

“Report on the Member-Vendor Survey Results,” to Saskatoon Farmers’ Market Co-operative AGM, Saskatoon, November 02.

“Civilizing Globalization,” panel presentation at the “Changing the Climate” graduate student conference, Saskatoon, May 03.

“Community Engagement: Promises, Premises, and Practicalities,” Human Services Integration Forum, Saskatoon, May 03.

“Documenting the Social and Economic Importance of the Saskatoon Farmers’ Market,” to Both Sides Now: Insider Perspectives on Community-University Research Collaboration in Community Economic Development, CUexpo Conference, Saskatoon, May 03.

“Co-ops in Space: Enterprise and Community in the New Regional Economy,” at the CASC conference, “Mapping Co-operative Studies in the New Millennium,” Victoria, May 03.

CRISTINE DE CLERCY

“The Behavioural Revolution, Act 2: Rational Models of Leadership,” to the Canadian Political Science Association annual meeting, Toronto, June 02.

Panelist, “Roundtable Panel for New Hires on Making the Transition to an Academic Career,” at the Canadian Political Science Association annual meeting, Toronto, June 02.

Panelist, “Roundtable on Democratic Reform in Canadian Governments,” Graduate 990 Seminar, U of S, November 02.

“Where Do We Go from Here? Challenges and Opportunities in Project Research Questions and Methodological Objectives,” summary commentary for the “Co-operative Membership and Globalization: New Directions in Research and Business Strategies” conference, Saskatoon, October 02.

“Considerations in Crafting a Modern Government Relations

Strategy,” to Canadian Co-operative Association, Saskatchewan Region, Saskatoon, August 02.

“Should Governments Regulate the Publication of Public Opinion Polls?” Political Studies Graduate 990 Seminar, February 03.

Chair, panel session, “Co-operatives and the State,” at CASC conference, “Mapping Co-operative Studies in the New Millennium,” Victoria, May 03.

With Peter Ferguson, “Section 326 of *The Elections Act*: An Effective or Redundant Regulatory Intervention”? seminar, Department of Political Science, University of British Columbia, March 03.

LOU HAMMOND KETILSON

“Rethinking the Role of Co-operative Values and Principles,” to “Co-operative Membership and Globalization: New Directions in Research and Business Strategies” conference, Saskatoon, October 02.

“Perspectives on the Third World Congress on Rural Women and the Implications for Co-operatives,” to CIDA Public Policy Options Program Chinese Study Tour #2, Saskatoon, November 02.

With Daniel Côté, facilitator at the Institute of Co-operative Studies meetings, Kelowna, November 02.

“Aligning Research Interests: Experience from Co-operative Research Centres,” roundtable discussion, CUexpo conference, “Community-University Research: Partnerships, Policy, and Progress,” Saskatoon, May 03.

“Aboriginal Co-operatives in Canada: Explorations of Identity and Membership,” CASC conference, “Mapping Co-operative Studies in the New Millennium,” Victoria, May 03.

“Women in Business Co-operatives,” roundtable discussion at International Women’s Policy Research Institute conference, Washington, DC, June 03.

ROGER HERMAN

Facilitator, planning session for Co-operative Development Initiative involving representatives from provincial governments and provincial and national co-operative associations in the three Prairie Provinces, Regina, March 03.

Facilitator, roundtable discussion on how co-op centres determine and implement their research agendas, CUexpo conference, “Community-University Research: Partnerships, Policy, and Progress,” Saskatoon, May 03.

“Diffusion of Innovation Theory as a Means to Understanding and Predicting the Co-operative Experience,” to CASC conference, “Mapping Co-operative Studies in the New Millennium,” Victoria, May 03; also session chair for “New Co-operative Forms.”

THE PEOPLE



BRETT FAIRBAIRN, DIRECTOR
PROFESSOR,
DEPARTMENT OF HISTORY

BA (Sask.), BA Hon., DPhil (Oxford)

Brett has been with the centre since 1986, at the time of his appointment to the university's History Department. He became director of the centre in July 2000. His research

interests include co-operative history in Canada, Germany, and throughout the world; community and rural development; and the development of participatory democratic cultures. Brett is principal investigator for the centre's \$589,000 SSHRC grant on Co-operative Membership and Globalization. He is chair of the Saskatchewan Archives Board and has served as president of the Saskatoon Community Clinic Board and the Canadian Association for Studies in Co-operation.

LOU HAMMOND KETILSON
ASSOCIATE PROFESSOR
ASSOCIATE DEAN,
COLLEGE OF COMMERCE

BA Hon., MBA, PhD (Sask.)

Lou came to the centre in 1985 and holds an appointment in the College of Commerce. Her research interests include management in co-operatives and other democratic organizations, and women in co-operatives. Lou has been on leave since fall 1998, when she was appointed associate dean of Commerce. We are delighted to have her return to the centre in January 2004.



MURRAY FULTON
PROFESSOR, DEPARTMENT OF
AGRICULTURAL ECONOMICS

*BSA (Sask.), MSc (Texas A&M)
BA, MA (Oxford), PhD (Calif.)*

Murray has been with the centre since 1985, when he joined the faculty of Agricultural Economics. He directed the centre from July 1995 to

June 2000, when he became head of the Department of

Agricultural Economics and then acting associate dean of the College of Graduate Studies and Research in April 2001. In January 2003 he became director of the Centre for Studies in Agriculture, Law, and the Environment. Murray's research interests include the economic theory of co-operatives, agricultural and resource markets, and agricultural policy, focussing recently on structural changes in agriculture and the institutional responses of organizations to these changes.

MICHAEL GERTLER
ASSISTANT PROFESSOR
DEPARTMENT OF SOCIOLOGY

*BES (Waterloo), MSc (McGill),
PhD (Cornell)*

Michael joined the centre in 1996. He has been a member of the Department of Sociology since 1987, where he teaches the sociology of communities, rural sociology, and the sociology of agriculture. His research interests include co-operatives and sustainable development, co-op membership and new forms of regional integration, and the roles of co-operatives in agricultural and local food systems. Michael has studied co-ops and rural development in Costa Rica, Chile, Haiti, and the USA. He serves on the administrative committee for the International Studies program in the College of Arts and Sciences, and chairs the Prince Albert National Park Science Liaison Committee.



CRISTINE DE CLERCY
ASSISTANT PROFESSOR
DEPARTMENT OF POLITICAL STUDIES

BA Hon., MA (Sask.), PhD (Western)

Cris joined us in July 2000 as the successful applicant for the new co-op position in Political Studies. Although she specializes in comparatively studying the governments of advanced industrial states, particularly Canada, the US, and western Europe, she has interests in numerous sub-fields, including leadership, policy innovation, public administration, and constitutional and gender politics.





NORA RUSSELL
COMMUNICATIONS

BA Hon., DipEd (Sask.)

Nora came to the centre in March of 1997 after fifteen years in the publishing industry. She is responsible for the centre's communications and publishing activities—director's reports, the annual report, newsletters, books, occasional papers, research reports, and booklets, and other writing, editing, and research projects. She also does the design and layout of centre publications and oversees all aspects of prepress and printing activity.

ROGER HERMAN
RESEARCH OFFICER

BA, BEd, MA (Sask.)

Following a number of years with the Canadian Co-operative Association, Roger joined the centre in 1998 to investigate educational program development. His research activities soon led him to become an interdisciplinary MA student, which has occupied much of his time over the past year. He defended his thesis during the summer and convocated in October. Roger was also heavily involved on the planning committee for a conference on community-university partnerships, sponsored by the Community-University Institute for Social Research, headed by Centre Scholar Jim Randall. In addition, he is responsible for the organization of the Centre Seminar Series.



PATTY SCHEIDL
OFFICE MANAGER

Patty joined the centre in January 2001 following twenty years working in the College of Education. Her broad-based secretarial and administrative experience made her an invaluable addition to the centre team.

She manages the responsibilities of running the office, which include centre finances, and also lends her skills to all the special events undertaken by the centre, including conferences, workshops, and the organization involved in accommodating our many foreign visitors and the contract researchers and student assistants who join us on a regular basis.



CAROL SHEPSTONE
LIBRARIAN

BA, MLIS (UBC)

Prior to her appointment at the centre in 1999, Carol worked for the John M. Cuelenaere Library in Prince Albert and before that, the UBC library system. She provides internal and external reference services and manages the resource centre collection, in addition to administering and maintaining the centre's website. She has also been involved in a number of research projects and has become the centre's resident expert at grant applications. She returned to the centre in January 2003 following eight months on maternity leave after the birth of her daughter Maeve.

KAREN NEUFELDT
SECRETARY

Karen works for the centre on a half-time basis, providing support in general office duties to Patty, faculty, and staff. During Carol's maternity leave, she took on considerable extra responsibility in the library, including maintaining the vertical files, routing new serials, and assisting with circulation and searches. Karen also manages the office xeroxing, phone and fax bills, library and publication orders, and the mail-outs for the annual report, newsletters, conferences, scholarship notices, and the seminar series.



CINDY HANSON
RESEARCH OFFICER

BEd (Sask.), MAdEd (St. Francis Xavier)

Cindy joined us in June 02 as a replacement for Carol while she was on maternity leave. She handled the administrative aspects of the SSHRC grant, including organizing a conference in October. Cindy most recently worked on campus as an administrative assistant in the Department of History, where she was also managing editor of the *Canadian Journal of History*. With a background in education, research, and management in the humanities and social sciences, she was a perfect match for the centre's needs. Cindy left the centre in December 02 to work in the Extension Division.

STATEMENT OF REVENUE, EXPENDITURE, AND CHANGE IN FUND BALANCE FOR YEAR ENDED 30 JUNE 2003

| | 2002-03 BUDGETED | 2002-03 ACTUAL | 2001-02 ACTUAL |
|---|-----------------------------|---------------------------|---------------------------|
| REVENUE | | | |
| Co-op Sector Contribution | \$337,585 | \$337,585 | \$322,738 |
| University of Saskatchewan Contribution | 369,750 | 350,817 | 337,635 |
| Government of Saskatchewan Contribution | 75,000 | 75,000 | 75,000 |
| Publication Sales | 7,000 | 4,071 | 5,356 |
| Visiting Scholar Fund | 0 | | |
| Office Space | 20,064 | 20,064 | 20,064 |
| Equipment Grant, U of S | 0 | 0 | 12,572 |
| Instruction | 4,100 | 6,300 | |
| Miscellaneous | 0 | 8,500 | 68,416 |
| TOTAL | \$813,499 | \$802,337 | \$841,781 |
| EXPENDITURES | | | |
| Salaries—Academic | \$422,294 | \$422,387 | \$409,945 |
| Salaries—Support Staff | 183,096 | 178,560 | 185,516 |
| Fringe Benefits | 87,781 | 90,257 | 81,335 |
| Sessional Lecturer Fund | 4,400 | 4,391 | 4,391 |
| Visiting Scholars/Special Project Fund | 0 | 0 | 0 |
| Material and Supplies | 7,000 | 5,203 | 4,252 |
| Printing | 10,000 | 4,376 | 10,529 |
| Postage & Courier | 3,000 | 2,267 | 2,574 |
| Telephone | 3,000 | 1,720 | 1,617 |
| Travel | 20,000 | 18,926 | 14,884 |
| Equipment & Maintenance | 10,000 | 9,212 | 18,469 |
| Library Acquisitions | 9,000 | 6,115 | 8,413 |
| Miscellaneous | 2,865 | 1,924 | 478 |
| Public Relations | 2,000 | 3,514 | 2,546 |
| Research | 24,000 | 24,289 | 23,247 |
| Dues & Memberships | 2,000 | 864 | 1,947 |
| Office Space | 20,064 | 20,064 | 20,064 |
| Interfund Transfers | 0 | 8,000 | 43,519 |
| TOTAL | \$810,500 | \$802,068 | \$833,727 |
| Excess of Revenues over Expenditures | 2,999 | 269 | 8,054 |
| Fund Balance, beginning of year | | 127,258 | 119,204 |
| FUND BALANCE, END OF YEAR | | 127,527 | 127,258 |

BALANCE SHEET FOR YEAR ENDED JUNE 30, 2003

| ASSETS | 2003 | 2002 |
|-------------------------------------|---------------------|---------------------|
| Cash | \$146,915.22 | \$133,279.29 |
| Accounts Receivable | 11,842.79 | 12,543.69 |
| TOTAL | \$158,758.01 | \$145,822.98 |
| LIABILITIES AND FUND BALANCE | | |
| Accounts Payable | \$23,230.99 | \$10,564.64 |
| Deferred Revenue | 8,000.00 | 8,000.00 |
| Fund Balance | 127,527.02 | 127,258.34 |
| TOTAL | \$158,758.01 | \$145,822.98 |

COURSES TAUGHT BY CENTRE FACULTY 2002-03

AGRICULTURE 112.3: INTRODUCTION TO AGRICULTURE

An introduction to agricultural systems and the interactions between microbial plant, animal, and human components. The emphasis is on issues and problems associated with animal production, value-added processing, marketing, and the consumption of food. Instructor: Murray Fulton

AGRICULTURAL ECONOMICS 498.3: FOLLOW THE GRAIN

A supply-chain perspective of the science, technology, production practices, product handling, product marketing system, and end uses for grain produced in Saskatchewan. Includes a comparison of Canadian and US systems to illustrate the implications of different processes, regulations, and institutions. Emphasizes the links between science and technology and the economic forces that determine the structure of the grain industry. Instructor: Murray Fulton

AGRICULTURAL ECONOMICS 842.3: AGRICULTURAL MARKET ORGANIZATIONS

The course develops a conceptual framework in which organizations, their behaviour, interactions with other firms, and impact, can be studied, compared, and analysed. Instructor: Murray Fulton

ECONOMICS 231.3: ECONOMICS OF CO-OPERATIVES

Examines the historical background, philosophy, and development of co-operatives, with special reference to the experience and problems of the Prairie economy. Instructor: Murray Fulton

HISTORY 287.3: ORIGINS AND DEVELOPMENT OF CO-OPERATIVES IN EUROPE

Examines the origins of co-operative movements in working-class, lower-middle-class, and farm communities in response to industrialization; the development of co-ops in Britain, Germany, other parts of Europe, the US, Canada, and developing countries; the world co-operative movement; and the history of co-operative ideas. Instructor: Brett Fairbairn

HISTORY 288.3: CO-OPERATIVES IN THE WORLD

The spread of co-operative enterprises outside Europe; the development of co-op movements in Canada, US, Japan, India, China, Africa, and Latin America; the world co-op movement; the challenges of co-ops and development; co-ops and new social movements. Instructor: Brett Fairbairn

HISTORY 898.3: HISTORY OF CO-OPERATIVES IN CANADA

Focuses on the origins of co-operatives in labour and farm movements; their connection to regional, cultural, religious, and adult-education movements; their interaction with the state; their development into modern systems of enterprises; and the contemporary challenges they face. Instructor: Brett Fairbairn

POLITICAL STUDIES 898.3: METHODS OF CO-OPERATIVE STUDY

Surveys several main methodological approaches that have been used, and that may be used, when studying co-operatives as a social scientist. Primary emphasis is on survey research, case studies, and historical statistical analysis, as well as archival research. Considers examples of actual co-operative studies to help ground the theoretical discussion in empirical analysis. Instructor: Cristine de Clercy

SOCIOLOGY 204.3: RURAL SOCIOLOGY

Analysis of social change in rural areas with emphasis on links between the social organization of resource-based industries and the social characteristics of rural communities. Focus is mainly rural Canada, but also considers international rural development issues. Instructor: Michael Gertler

SOCIOLOGY 206.3: THE COMMUNITY

Communities as forms of social organization, and community as a particular kind of social relationship. Through research problems and case studies, examines power, politics, and resistance in contemporary communities. Instructor: Michael Gertler

SOCIOLOGY 302.3: THE SOCIOLOGY OF AGRICULTURE

Contemporary sociological approaches to the social organization of farming and agribusiness, including property, gender, and work relations, structural and institutional change, and the social ecology of resource management. Instructor: Michael Gertler

SOCIOLOGY 402.3/802.3: ADVANCED SEMINAR ON THE SOCIOLOGY OF AGRICULTURE

Theoretical and research approaches to the political and social economy of agriculture, with an emphasis on agro-industrial reorganization, agri-food technology, sustainability, state intervention, international trade, aid, and agrarian reform. Instructor: Michael Gertler

CENTRE PUBLICATIONS

OCCASIONAL PAPERS SERIES

- 85.01 *Worker Co-operatives in Mondragon, the U.K., and France: Some Reflections*. Christopher Axworthy (100pp. \$6)
- 85.02 *Employment Co-operatives: An Investment in Innovation: Proceedings of the Saskatoon Worker Co-operative Conference*. Skip McCarthy, ed. (288pp. \$10)
- 85.03 *Prairie Populists and the Idea of Co-operation, 1910–1945*. David Laycock (48pp. \$6)
- 86.01 *Co-operatives and Their Employees: Towards a Harmonious Relationship*. Chris Axworthy (82pp. \$6)
- 86.02 *Co-operatives and Social Democracy: Elements of the Norwegian Case*. Finn Aage Ekelund (42pp. \$6)
- 86.03 *Encouraging Democracy in Consumer and Producer Co-operatives*. Stuart Bailey (124pp. \$10)
- 86.04 *A New Model for Producer Co-operatives in Israel*. Abraham Daniel (54pp. \$6)
- 87.01 *Election of Directors in Saskatchewan Co-operatives: Processes and Results*. Lars Apland (72pp. \$6)
- 87.02 *The Property of the Common: Justifying Co-operative Activity*. Finn Aage Ekelund (74pp. \$6)
- 87A.03 *Co-operative/Government Relations in Canada: Lobbying, Public Policy Development and the Changing Co-operative System*. David Laycock (246pp. \$10)
- 87A.04 *The Management of Co-operatives: A Bibliography*. Lou Hammond Ketilson, Bonnie Korthuis, Colin Boyd (144pp. \$10)
- 87.05 *Labour Relations in Co-operatives*. Kurt Wetzell and Daniel G. Gallagher (30pp. \$6)
- 87A.06 *Worker Co-operatives: An International Bibliography/Coopératives de Travailleurs: Une Bibliographie Internationale*. Rolland LeBrasseur, Alain Bridault, David Gallingham, Gérard Lafrenière, Terence Zinger (76pp. \$6)
- 88.01 *Worker Co-operatives and Worker Ownership: Issues Affecting the Development of Worker Co-operatives in Canada*. Christopher Axworthy and David Perry (100pp. \$10)
- 88.02 *A History of Saskatchewan Co-operative Law – 1900 to 1960*. Donald Mullord, Christopher Axworthy, and David Liston (72pp. \$6)
- 88.03 *Co-operative Organizations in Western Canada*. Murray Fulton (36pp. \$6)
- 88.04 *Farm Interest Groups and Canadian Agricultural Policy*. Barry Wilson, David Laycock, Murray Fulton (44pp. \$6)
- 89.01 *Patronage Allocation, Growth, and Member Well-Being in Co-operatives*. Jeff Corman and Murray Fulton (48pp. \$6)
- 89.02 *The Future of Worker Co-operatives in Hostile Environments: Some Reflections from Down Under*. Allan Halladay and Colin Peile (94pp. \$6)
- 90.01 *Community-Based Models of Health Care: A Bibliography*. Lou Hammond Ketilson and Michael Quennell (62pp. \$6)
- 91.01 *The Co-operative Sector in Saskatchewan: A Statistical Overview*. Louise Simbandumwe, Murray Fulton, and Lou Hammond Ketilson (54pp. \$6)
- 91.02 *Farmers, Capital, and the State in Germany, c 1860–1914*. Brett Fairbairn (36pp. \$6)
- 92.01 *Co-operatives in Principle and Practice*. Anne McGillivray and Daniel Ish (144pp. \$10)
- 92.02 *Matador: The Co-operative Farming Tradition*. George Melnyk (25pp. \$6)
- 92.03 *Co-operative Development: Towards a Social Movement Perspective*. Patrick Develtere (114pp. \$15)
- 93.01 *The Co-operative Movement: An International View*. S.K. Saxena (20pp. \$6)
- 94.01 *Credit Unions and Caisses Populaires: Background, Market Characteristics, and Future Development*. J.T. Zinger (26pp. \$6)
- 94.02 *The Meaning of Rochdale: The Rochdale Pioneers and the Co-operative Principles*. Brett Fairbairn (60pp. \$10)
- 96.01 *Comparative Financial Performance Analysis of Canadian Co-operatives, Investor-Owned Firms, and Industry Norms*. A. Harris and M. Fulton (151pp. \$12)
- 98.01 *Co-operative Organization in Rural Canada and the Agricultural Co-operative Movement in China: A Comparison*. Zhu Shufang and Leonard P. Apedaile (56pp. \$8)
- 99.01 *The Components of Online Education: Higher Education on the Internet*. Byron Henderson (78pp. \$12)
- 01.01 *“An Educational Institute of Untold Value”: The Evolution of the Co-operative College of Canada, 1953–1987*. Jodi Crewe (66pp. \$10)
- 02.01 *Conflict, Co-operation, and Culture: A Study in Multiparty Negotiations*. Marj Benson (242pp. \$25)
- 02.02 *Adult Educators in Co-operative Development: Agents of Change*. Brenda Stefanson (102pp. \$12)
- 03.01 *Co-operatives and Farmers in the New Agriculture*. Murray Fulton and Kim Sanderson (60pp. \$10)

BOOKS AND OTHER PUBLICATIONS

- 1991 *Co-operatives and Community Development: Economics in Social Perspective*. Brett Fairbairn, June Bold, Murray Fulton, Lou Hammond Ketilson, Daniel Ish (160pp. \$15)
- 1994 *Research for Action: Women in Co-operatives*. Leona Theis and Lou Hammond Ketilson (98pp. \$12)
- 1995 *Making Membership Meaningful: Participatory Democracy in Co-operatives*. The International Joint Project on Co-operative Democracy (356pp. \$20)
- 1995 *New Generation Co-operatives: Rebuilding Rural Economies*. Brenda Stefanson, Murray Fulton, and Andrea Harris (24pp. \$5)
- 1995 *Realizing Community: Multidisciplinary Perspectives*. L.M. Findlay and Isobel M. Findlay, eds. Co-published with Humanities Research Unit (208pp. \$15)
- 1996 *Legal Responsibilities of Directors and Officers in Canadian Co-operatives*. Daniel Ish and Kathleen Ring (148pp. \$15)
- 1996 *A Discussion Paper on Canadian Wheat Board Governance*. Murray Fulton (16pp. \$5)
- 1997 *Balancing Act: Crown Corporations in a Successful Economy*. Brett Fairbairn (16pp. \$5)
- 1997 *A Conversation about Community Development*. Centre for the Study of Co-operatives (16pp. \$5)
- 1997 *Credit Unions and Community Economic Development*. Brett Fairbairn, Lou Hammond Ketilson, and Peter Krebs (32pp. \$5)
- 1997 *New Generation Co-operatives: Responding to Changes in Agriculture*. Brenda Stefanson, Murray Fulton (16pp. \$5)
- 1998 *Working Together: The Role of External Agents in the Development of Agriculture-Based Industries*. A. Harris, M. Fulton, B. Stefanson, and D. Lysyshyn (184pp. \$12)
- 1998 *The Social and Economic Importance of the Co-operative Sector in Saskatchewan*. Lou Hammond Ketilson, Michael Gertler, Murray Fulton, Roy Dobson, and Leslie Polsom (244pp. free)
- 1998 *Proceedings of the Women in Co-operatives Forum, 7-8 November 1997, Moose Jaw, SK* (112pp. \$12)
- 1999 *Networking for Success: Strategic Alliances in the New Agriculture*. Mona Holmlund, Murray Fulton (48pp. \$5)
- 1999 *Prairie Connections and Reflections: The History, Present, and Future of Co-operative Education*. Brett Fairbairn (30pp. \$5)
- 1999 *The SANASA Model: Co-operative Development through Micro-Finance*. Ingrid Fischer, Lloyd Hardy, Daniel Ish, and Ian MacPherson (80pp. \$10)
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