

MESSAGES FROM THE BOARD

FROM THE UNIVERSITY

This has been a challenging and rewarding year for the Centre for the Study of Co-operatives. Brett Fairbairn, well respected within the co-op sector and university and by his research colleagues and peers, has demonstrated great enthusiasm and wisdom in his first year as director.

Under Brett's leadership, and with firm support from the sector, an initiative to broaden the involvement by university faculty in the centre was realized through the appointment of fifteen Centre Scholars. It is anticipated that the mutual exchange of ideas and information will enrich the teaching, research, and extension activities of everyone involved.

Both the university and the co-op sector had the opportunity this year to clarify and reassert their responsibilities and commitments to the centre, which is one of the most successful interdisciplinary programs on campus. The university recognizes the unique contribution of the centre's collaborative approach, internally among university units, and externally with the co-op sector and government. We are pleased that the sector continues to see this partnership as an important element of its evolution and future success.

We are very proud of the many scholarly accomplishments outlined in this report. The range and scope of projects demonstrates that Saskatchewan continues to be a leader across Canada and internationally in its approaches to the study of co-operatives. We congratulate the newest Fellow of the centre, Dr. Cristine de Clercy, on her appointment to a permanent faculty position in the Department of Political Studies and look forward to her contributions in the years ahead.



Ernie Barber, Board Chair
Dean of Agriculture

FROM THE CO-OP SECTOR

The centre's research, teaching, and extension programs continue to evolve and grow to meet the ongoing expectations of co-operatives. Together with centre faculty and staff, Director Brett Fairbairn has explored and introduced new initiatives that complement the centre's original mandate. The recent implementation of a Centre Scholars program will expand the network of academics associated with the centre both within and beyond the university. The wide variety of disciplines involved will greatly enhance the interdisciplinary reach of the centre, and add significantly to its profile as a centre of excellence both nationally and internationally.

The achievements of the past year are due to a dedicated faculty and staff who creatively meet their many challenges largely within the limits of their core funding. The publication of research findings, collaborative research projects, presentations to a variety of audiences, and teaching classes with co-op content are a significant benefit to the sector and the community at large. Past and current staff should take pride in the role they have taken in promoting understanding and support of the co-operative model at many different levels.

Those of us in the co-op sector would like to take this opportunity to acknowledge our university and government partners who help provide the support and leadership that allow the centre to achieve its objectives. This partnership among different sectors of the community who share a common goal has proven to be a successful leadership model that might well be emulated by others.

Congratulations and thank you to everyone for a most successful year.



Duane Bristow, Board Vice-Chair
Credit Union Central



Bryon Burnett
Gov't of Sask



Lynne Pearson
Commerce



Hans Michelmann
Arts & Science



Gary Storey
Ag Economics



Gary Wellbrock
Sask Wheat Pool



Herb Carlson
FCL



Bob Effa, Co-operators,
CUMIS, Co-op Trust

The centre's purpose is the creation of co-operative knowledge. Co-operatives have long known that because they are an alternative form of organization—community-owned businesses to meet the needs of under-serviced communities—they need ideas, knowledge, and education. Genuine co-operative innovations and adaptations come from two sources: from reflection on the potential of co-operatives compared with the needs of present-day communities; or from learning about the accomplishments and experiences of co-operators far away and under different circumstances. The centre facilitates and supports these development processes through the study and application of co-operative theory and through research and case studies of interesting co-operative initiatives.

Co-operatives today are specialized and focussed organizations, and so too is the centre. Where individual co-operatives concentrate on their specific members, markets, and lines of business—and know these things better, in general, than anyone else could—the centre's purpose is complementary. We focus on the long term, on new ideas that would not be obvious to co-operators engaged fully in their jobs and sectors, and on new constituencies and future members and leaders. We are university-based for the autonomy, free inquiry, and credibility that this brings to our work. Our unique vantage point has enabled us to bring new thinking and new ideas to co-operatives and the public.

But we are not just a think tank: the knowledge we create is also co-operative in the sense of being shared and mutual. Our faculty teach undergraduate and graduate students and work with them. Our research flows from, draws on, and leads into the practical work of our partner organizations in the co-operative sector, particularly in Saskatchewan and in Canada. Practical connections to co-operatives and communities stimulate the research questions we pursue. We welcome collaboration and interaction with co-operatives, indeed require these things as preconditions of our success at what we do. We are networked with researchers across the country and around the world. And we share our information and ideas freely with all those who want them—through publications, meetings, workshops, or the Internet.

The field of co-operative education, adaptation, and innovation is vast. We are pleased and proud that, within this field, we can fulfill a unique role of research, education, and extension.

One of the great advantages of working at the centre is the carefully nurtured climate for collaborative research opportunities. The past year has been particularly rich in this regard. Not only did we gain a new faculty member—Cris de Clercy was the successful applicant for the new co-op posi-

DIRECTOR'S REPORT

tion in Political Studies—but we also appointed more than a dozen people to positions as Centre for the Study of Co-operatives Scholars. These are people from a wide variety of disciplines at the university and elsewhere whose research interests complement the centre's mandate. The three-year terms will allow the development of close partnerships in which the mutual exchange of ideas, advice, and information will enrich the teaching, research, and extension activities of everyone involved. The initial retreat with CSC Scholars in early July was an open, enthusiastic, and stimulating exercise, and we look forward to the creative, interdisciplinary possibilities offered by these new associations.

In addition, we were fortunate to receive funding from a variety of sources that allowed us to hire or sponsor seven student researchers over the course of the year, two of whom were from abroad. Their projects included research on agricultural co-operatives, New Generation Co-ops, co-operative legislation, student co-ops, and Regional Economic Development Authorities. We sponsored a student from Brazil, who was with us for five months fulfilling the professional training component of his undergraduate degree. He compiled research on co-operative movements, corporate social responsibility, social capital, and social marketing. The work of at least three of these students is being considered for inclusion in the centre's occasional papers series.

The centre also hosted the usual number of people from around the world on co-operative study tours. In addition to our research students from Germany and Brazil, we welcomed two MBA interns from Ukraine, a researcher from Uruguay comparing the evolution of agricultural co-ops in his country and Canada, a manager from the southwest German co-operative federation, plus a number of senior officials from co-op organizations in the Philippines, China, India, and Sri Lanka.

MAJOR RESEARCH PROJECTS

In addition to individual research interests (see pp. 6–7), the centre has been involved during the past year in a number of large collaborative projects. The most significant of these are:

- the New Generation Co-operatives Pilot Project, a national research initiative on co-op development sponsored by CCA/CCC and funded by the Canadian Adaptation for Rural Development Program of the federal Department of Agriculture's Rural Secretariat;
- the *Report on Aboriginal Co-operatives in Canada*, a joint project involving the centre, the BC Institute for the Study of Co-operatives, CCA/CCC, the Assembly of First Nations, the Inuit Tapirisat, and Indian and Northern Affairs Canada; and
- a proposal to the Social Sciences and Humanities Research Council titled "Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations."

The letter of intent for the latter was approved in June '01, one of only fourteen in the country, and we are presently engaged in preparing the formal proposal. If we are ultimately successful, it will be the largest research project in the centre's history, involving many partners across Canada and around the world, and three years of work.

TEACHING

Centre faculty teach a number of courses with co-op content in a variety of disciplines (see p. 15). They also teach interdisciplinary special topics courses on a regular basis, usually to satisfy the program needs of individual students. This past year, in order to raise awareness among the student body, the centre prepared and distributed an information package outlining awards, classes, and resources available to those interested in the study of co-operative topics at both the undergraduate and graduate level. And we continue to pursue the development of more courses with co-op content.

EXTENSION

While centre personnel are involved in extension work on an individual basis, they also come together a number of times a year to work on larger projects. This year's activities have included much of the work on the NGC Pilot Project, which resulted in two workshops as well as a package of resource materials for professionals dealing with NGC development (see above and also p. 4); Brett and Murray's ongoing work with Prairie Alliance for the Future, a group examining the possibility of regional rail co-operatives, which also included a workshop; Brett, Murray, Cris, and Lou's workshop on co-operative adaptation and the role of directors for FCL; and the involvement of all centre personnel in the Saskatchewan region workshop of the national forum titled "Agricultural Adaptation: A Co-operative Approach."

THE CENTRE SEMINAR SERIES

In addition to workshops and conferences, the centre also sponsors its own public seminar series highlighting the research of Centre Fellows and others in complementary fields. This past year saw six presentations on topics as varied as adaptation in agricultural co-ops; the state of Aboriginal co-operatives in Canada; co-ops and the challenge of sustainable development; reflections on co-operative theory; membership issues; and the merits of organizing co-operatives in federated systems. The series will continue in the fall.

PUBLICATIONS

In keeping with our mandate, we have produced a variety of publications during 2000-01 (see details p. 4), including five additions to our series of booklets, one occasional paper, one timely and significant book, a package of resource materials for professionals dealing with NGC development, and a major collaborative research report that we hope will provide the basis for future exploration.

THE RESOURCE CENTRE

Another aspect of our mandate is to build and maintain a comprehensive research library and resource centre supporting analysis, study, and reflection concerning co-operatives. This year we added more than 340 items to the catalogue, upgraded our computer resources, implemented new services to promote awareness and access to information, and completed the automation of our circulation system—a vast improvement over the manual method of maintaining library records. There have been revisions, additions, and updates to the website, including an increase in our links to other co-op organizations around the world to more than 250. We received donations totalling about 250 items from five sources, most significantly from the Provincial Library's dispersal initiative and the closure of Saskatchewan Wheat Pool's corporate library. It is anticipated that the addition of our new CSC Scholars will have an impact on all aspects of library activities.

PUBLIC RELATIONS

In a concerted effort to raise the profile of the centre, we placed articles, book reviews, and advertisements concerning centre activities, developments, and publications in a variety of outlets local, national, and international. These include the *Saskatoon StarPhoenix*, *On Campus News*, *prairie dog*, *Enterprise*, and *Synergy* magazines, *The Atlantic Co-operator*, and the *ACE Newsletter*. Reviews of our most recent book are also due out in the *ICA Newsletter* and the *Journal of International Co-operation*. In addition, our annual report, newsletters, and seminar series notices go out to an ever-widening circle of contacts, which will be augmented by the networks surrounding our new research associates, the Centre Scholars.

TEACHING

- New co-op teaching, awards, and resource information package

RESEARCH

- New Generation Co-operatives pilot project, including research into comparative NGC legislation, publication of comprehensive resource materials kit, and two related workshops
 - NGC Experts Workshop
 - NGC workshop for Sask Economic and Co-operative Development
- Report on Aboriginal Co-operatives
- SSHRC approves letter of intent for project “Co-operative Membership and Globalization: Creating Social Cohesion through Market Relations”
- Student co-ops
- Study of Saskatchewan REDAS

EXTENSION

- Brett and Murray work with Prairie Alliance for the Future on regional rail co-ops; the centre co-sponsors workshop “Transportation and Co-operation: Opportunities for Producer Involvement in the Western Rail Network”
- Brett, Murray, Cris, and Lou present “The Co-operative Retailing System in the New Millennium: Co-operative Adaptation and the Role of Directors” to the board of Federated Co-operatives Ltd.
- All centre personnel participate in Saskatchewan region forum “Agricultural Adaptation: A Co-operative Approach”
- The centre publishes three booklets on farm machinery co-operatives (see next column)

A selection of centre personnel—(from left) Heather, Karen, Rocky and Dilbert, Patty, our new office manager, Brett, Roger, and Marcelo, a student from Brazil who spent five months with us. This photograph was taken during Rocky's last week at the centre. Dilbert was her lovely parting gift.



HIGHLIGHTS

PUBLICATIONS

- *The CUMA Farm Machinery Co-operatives*
- *Farm Machinery Co-operatives in Saskatchewan and Québec*
- *Farm Machinery Co-operatives: An Idea Worth Sharing*
- *Canadian Co-operatives in the Year 2000: Memory, Mutual-Aid, and the Millennium*
- *Against All Odds: Explaining the Exporting Success of the Danish Pork Co-operatives*
- *A Report on Aboriginal Co-operatives in Canada: Current Situation and Potential for Growth*
- *“An Educational Institute of Untold Value”: The Evolution of the Co-operative College of Canada, 1953–1987*
- *Rural Co-operatives and Sustainable Development*
- *NGC Resource Materials for Experts*
- plus more than thirty articles and reviews in books and refereed journals

VISITORS

- The centre hosted visitors from Uruguay, Brazil, Germany, Ukraine, Philippines, Beijing, India, and Sri Lanka



Herr Ulrich Werner, centre, from the Stuttgart-based Southwest German Co-operative Federation, spent a week at the centre in January. He is flanked here by Larry Hill, CEO (left), and Daryl Snider, board member (right), of P.A. Credit Union, in the P.A. Credit Union offices.

THE RESOURCE CENTRE

- automation of the circulation system completed
- web site revisions and updates
- equipment upgrades
- significant acquisitions from the dispersal of Provincial Library holdings and the closure of Sask Wheat Pool's corporate library

THE CENTRE SEMINAR SERIES

- Six presentations on broadly diverse subjects

STAFF NEWS

- CSC Scholars—a new category of research associates
- New faculty member
- New office manager
- Seven student assistants tackle a variety of centre research projects

COLLABORATIVE RESEARCH PARTNERS 2000-01

- Canadian Co-operative Association
- Conseil Canadien de la Coopération
- Community-University Institute for Social Research
- Indian and Northern Affairs Canada
- Assembly of First Nations
- Co-operatives Secretariat, Department of Agriculture, Government of Canada
- Rural Secretariat, Department of Agriculture, Government of Canada
- BC Institute for the Study of Co-operatives
- Inuit Tapirisat

PUBLIC RELATIONS

- Articles, reviews, and ads concerning the centre appear in the *StarPhoenix*, *On Campus News*, *prairie dog* magazine, *The Atlantic Co-operator*, the Association of Cooperative Educators' newsletter, *Enterprise* magazine (BC credit unions' trade publication), the ICA newsletter, and *Synergy* magazine.



We also had a wedding at the centre this year. Above are Cris de Clercy, our new faculty member, and Peter Ferguson, both from the Department of Political Studies. Cris was with us in a one-year term position during 2000-01, but in the spring of '01 she was the successful candidate for the new co-op position in Political Studies and is now officially Centre Fellow in Co-operative Governance.

BRETT FAIRBAIRN

Research

Brett's research interests fall into the following broad categories: the history of co-operatives and social movements in Europe, Canada, and around the world; the international spread of co-operative models and ideas, especially in the US and Canada; and co-operative thought and the history of co-operative ideas. Current interests include co-ops and modernism, consumerism, and colonialism; social cohesion and co-op membership, co-operatives and the role of farmers in the new agriculture; and new models of co-operative education and organization.

Teaching

History 287.3: Origins and Development of Co-operatives in Europe

MBA 898.3: History and Dynamics of Co-operative Movements

History 435.3: The Nazi State, 1933-38

Brett is involved with nine graduate students in progress—co-supervising one PhD student, supervising four MA students, and a committee member for four others.

MURRAY FULTON

Research

Murray's current research examines the producer and consumer benefits of genetically modified crops; the economics of open-access rail transportation; exclusive relationships in the food system; mergers in the food industry; the role of co-ops in agriculture; the future and relevance of Canadian agricultural co-operatives; New Generation Co-ops; and member commitment in co-operatives.

Teaching

AgEcon 842.3: Agricultural Market Organizations

Agriculture 112: Agricultural Science

Economics 231.3: The Economics of Co-operatives

One-week course on co-operative management at the Mediterranean Agronomic Institute of Chania in Crete, Greece, 11-15 June 2001

Murray is supervising, co-supervising, or on the committees of twelve graduate students.

MICHAEL GERTLER

Research

Michael's research over the past year has included an examination of the economic and social importance of the Saskatoon Farmers' Market; the links between co-operatives, co-operation, and sustainable development; consumer skills and

**RESEARCH
AND TEACHING**

their impact on the development of the food system; and in common with other centre faculty, work on co-operative membership and social cohesion for the SSHRC strategic grant proposal.

Teaching

Sociology 204.3: Rural Sociology

Sociology 402.3/802.3: Advanced Seminar in the Sociology of Agriculture

Sociology 206.3: The Community

Michael is also supervising two MA students and is a committee member for four PhD candidates.

CRISTINE DE CLERCY

Research

Cris's current research activities cover a broad spectrum, including theories of leadership and anti-leadership; organizational federalism in co-operatives; democracy and credit unions; and the policy implications of GMO foodstuffs for co-op consumers in Canada and the US.

Teaching

Political Studies 110.6: Introduction to Political Studies

Cris has been on the committee of or an external examiner for two graduate students.

LOU HAMMOND KETILSON

Research

Lou's research over the past year has centred on a Canada-wide examination of the state of Aboriginal co-operatives in a joint project sponsored by CCA/CCC, the Assembly of First Nations, the Inuit Tapirisat Canada, and Indian and Northern Affairs Canada. It is hoped that the massive document, titled *A Report on Aboriginal Co-operatives in Canada: Current Situation and Potential for Growth*, will provide the basis for further research into Aboriginal use of the co-op model.

Teaching

Commerce 345.3: Business and Public Policy

Lou is supervising, co-supervising, or on the committees of five graduate students.

CAROL SHEPSTONE

Carol has been involved in a number of research projects over the past year. She is co-ordinating the centre's contribution to the Community-University Institute for Social Research study of Regional Economic Development Authorities. She continues to gather information for the centre's database of innovative co-operative organizations. She has been involved in the research and writing of two substantial grant applications: the centre's letter of intent, "Co-operative Membership and Social Cohesion: Building Identities through Economic Relations," to the Social Sciences and Humanities Research Council of Canada; and a proposal to the Canadian Digital Collections project to digitize portions of *The Co-operative Consumer* newspaper. Both projects have received initial approval and move on to the next stage of development. Carol also provides ongoing research assistance to centre faculty, staff, and students in the pursuit of their individual projects.

ROCHELLE SMITH

Rocky's PhD dissertation, "Existence and Persistence: The Evolution of Co-operatives from a Systems Perspective," proposes a new way of examining how co-operatives adapt and evolve, based on recent developments in complexity and systems theory. It includes a number of profiles and case studies of co-operatives and credit unions, primarily in Canada, but with a few from Europe and the United States.

ROGER HERMAN

Roger's research this past year consisted mainly of work on the NGC Pilot Project, of which he was the co-ordinator. This included the organization of two workshops, co-ordinating the production of a video of the NGC Experts Workshop, and preparing a comprehensive package of NGC development resources for professionals working with producer groups. To better understand why NGCs have been slow to develop in Saskatchewan, he will be exploring theory related to innovation diffusion and path dependence. Roger is also interested in how leadership plays a role in the diffusion of new ideas or technologies.



Summer researchers 2001 Chad Haaf and Karla Radloff, who provided us, respectively, with research papers on New Generation Co-op legislation and the prospects for student co-ops at the U of S.

THE RESOURCE CENTRE

The Co-operative Resource Centre is a specialized library offering an extensive collection of books, periodicals, videos, pamphlets, newspapers, statutes, and reports that focus on co-operatives and related social, political, and historical topics. It offers information and research support to anyone interested in studying co-operatives.

The library has seen a number of improvements and upgrades over the past year. Most significant is the automation of circulation, which has reduced staff time spent processing items and provided a much more efficient method of maintaining library records. Due to equipment upgrades in the centre, the library received two "new" computers, whose speed capabilities have made a considerable difference for access to on- and off-campus resources. And Carol has implemented a new service to promote awareness and access to information: e-mail alerts to a growing list of recipients regarding new acquisitions and journal contents. These are proving particularly useful to those not physically present in the centre to enjoy easy access to our holdings.

In addition to regular acquisitions, the library received donations from Harold Chapman, CCA, and the University of Manitoba, as well as special acquisitions resulting from the closure of Saskatchewan Wheat Pool's corporate library and the Provincial Library's collection dispersal initiative. The latter two added more than two hundred hard-to-find or out-of-print titles that fill gaps in our collection and add to the depth of our research offerings. Anna Gersher, a student of SIAST's library technician program, helped to process these items during her three-week practicum at the centre.

The addition of the new Centre Scholars will affect the resource centre by expanding research support, increasing student enquiries, and influencing collection development, as well as contributing to ongoing website modifications.

The website has undergone minor design and layout changes over the year. The addition of centre publications has elicited considerable response, particularly the booklets on farm machinery co-ops and the report on Aboriginal co-operatives. Carol has significantly expanded the Resource Centre section of the site, adding links to freely available on-line publications of interest to co-op researchers, including legislation and various journals. She also made a number of changes to the NGC section, creating a series of subpages focussing on NGC research and popular publications, including links to on-line resources for NGC development.

Carol dealt with more than 250 requests for information from researchers around the world. She also added nearly 340 items to the resource centre catalogue—including books, journals, and videos—bringing our total holdings to more than 4,585 titles.

BRETT FAIRBAIRN

"The Co-operative Tradition in Canada," commissioned for *Facing the Future: Co-operatives, Civil Society and the Future of Public Services*, ed. John Restakis and Evert Lindquist (Institute of Public Administration of Canada, forthcoming).

"Economic Development and the New Role of Government," accepted for inclusion in *Democracy in Saskatchewan: 2000 and Beyond*, ed. Howard Leeson, forthcoming.

With Ian MacPherson and Nora Russell, eds., *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium* (Saskatoon: Centre for the Study of Co-operatives, 2000).

"Introduction," "Raiffeisen and Desjardins: Co-operative Leadership, Identity, and Memory," and "Ordinary and Exceptional: Leadership in Prairie Consumer Co-operatives, 1914-1945" in *Canadian Co-operatives in the Year 2000*, as above.

"Community Values, Democratic Cultures? Reflections on Saxony's Place in the German Co-operative Movement, 1849-1933" in *Saxony in German History: Culture, Society, and Politics, 1830-1933*, ed. James Retallack (Ann Arbor: University of Michigan Press, 2000).

Review of Jan Palmowski, *Urban Liberalism in Imperial Germany: Frankfurt am Main, 1866-1914* (Oxford: Clarendon Press, 1999), in *German History* 18, 3 (2000).

Review of Andrew J. Crozier, *The Causes of the Second World War* (Oxford: Blackwell, 1997) and Randall L. Schweller, *Deadly Imbalances: Tripolarity and Hitler's Strategy of World Conquest* (New York: Columbia University Press, 1998), in *The Canadian Journal of History* XXXV, 2 (August 2000).

Review of Simone Lässig, *Wahlrechtskampf und Wahlreform in Sachsen (1895-1909)* (Weimar etc.: Böhlau Verlag, 1996), in *German History* 18, 2 (2000).

"How 'Social' Are Co-ops? Tensions, Transitions, and the Social Economy of Co-operatives in Canada." Submitted to *Économies et Solidarités* (journal of CIRIEC-Canada), March 2001.

"Social Movements and Co-operatives: Implications for History and Development." *Review of International Co-operation* 94, 1 (2001).

"A Preliminary History of Rural Development Policies and Programmes in Canada, 1945-1995." Research Report to the Canadian Rural Restructuring Foundation, March 1998. Publication forthcoming with CRRF.

"Co-operative Values and the Cold War: The Rebuilding and Undermining of the German Consumer Movement,

PUBLICATIONS

1945-1955." *Annals of Public and Cooperative Economics* 71, 4 (December 2000).

Review of Margaret Lavinia Anderson, *Practicing Democracy* (Princeton: Princeton University Press, 2000), in *German History*, forthcoming.

"Co-op Must Serve Member Interests," letter to the editor, Saskatoon *StarPhoenix*, 24 May 2001.

MURRAY FULTON

With B. Larue and M. Veeman, "Competitive Impacts of State Trading Enterprises," in *Globalization and New Agricultural Trade Rules for the 21st Century*, ed. H. Michelmann, J. Rude, J. Stabler, and G. Storey (Boulder, CO: Lynne Rienner, 2001).

"Traditional versus New Generation Co-operatives," in *A Co-operative Approach to Local Economic Development*, ed. N. Walzer and C. Merrett (Greenwood Publishing Group, forthcoming).

With K. Giannakas, "Efficient Redistribution Using Quotas and Subsidies in the Presence of Misrepresentation and Cheating." *American Journal of Agricultural Economics* 82, (2), forthcoming.

With K. Giannakas, "The Economics of Coupled Farm Subsidies under Costly and Imperfect Enforcement." *Agricultural Economics* 22, forthcoming.

With Dinos Giannakas, "Consumption Effects of Genetic Modification: What if Consumers Are Right?" *Journal of Agricultural Economics*, forthcoming.

With H. Furtan, D. Gosnell, R. Gray, J. Hobbs, J. Holzman, B. Kerr, J. McNaughton, J. Stevens, and D. Stovin, "Transforming Agriculture: The Benefits and Costs of Genetically Modified Crops." Prepared for the Canadian Biotechnology Advisory Committee, Project Steering Committee on the Regulation of Genetically Modified Foods (available at: <http://www.cbac.gc.ca/english/>).

With Peter W.B. Phillips, Lynette Keyowski, Stravroula Malla, and Richard S. Gray, "Distributing the Gains: Producers, Consumers and Others," in *The Biotechnology Revolution in Global Agriculture: Invention, Innovation and Investment in the Canola Sector*, ed. P.W.B. Phillips and G.G. Khachatourians. Biotechnology in Agriculture Series No. 24 (Wallingford: England, CABI Publishing, 2001).

With James Nolan. "Competitive Access: The Next Step for the Canadian Rail Industry?" *Journal of the Transportation Research Forum* 40 (2 Spring 2001).

MICHAEL GERTLER

Rural Co-operatives and Sustainable Development (Saskatoon: Centre for the Study of Co-operatives, 2001).

CRIS DE CLERCY

"Leadership and Uncertainty in Fiscal Restructuring: Ralph Klein and Roy Romanow." Article submitted to the *Canadian Journal of Political Science*.

Booknote concerning George M. Guess and Paul G. Farnham, *Cases in Public Policy Analysis*, 2nd ed. *Canadian Public Administration*.

Review of Jerry L. Mashaw, *Greed, Chaos and Governance: Using Public Choice to Improve Public Law*. *Canadian Public Administration*.

LOU HAMMOND KETILSON

With Ian MacPherson, *A Report on Aboriginal Co-operatives in Canada: Current Situation and Potential for Growth* (Saskatoon: Centre for the Study of Co-operatives, 2001).

NORA RUSSELL

With Brett Fairbairn and Ian MacPherson, eds., *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium* (Saskatoon: Centre for the Study of Co-operatives, 2000).

Appendix on enrolment patterns at the Co-op College for the occasional paper "*An Educational Institute of Untold Value: The Evolution of the Co-operative College of Canada, 1953-1987*" (Saskatoon: Centre for the Study of Co-operatives, 2000).

"Centre for the Study of Co-operatives Launches New 'Network of Scholars.'" *On Campus News*, 18 May 01.

"Centre for the Study of Co-operatives Announces New Appointments." *Association of Co-operative Educators Newsletter* June 01.

Over the past year Nora has also written three director's reports, the annual report, a newsletter, as well as editing and laying out one occasional paper, five booklets, the 400-page report on Aboriginal Co-operatives by Lou and Ian MacPherson (a co-publication with CCA/CCC, Indian and Northern Affairs Canada, and the Assembly of First Nations), and designing and laying out the *NGC Resource Materials for Experts* package that came out of the NGC Experts Workshop sponsored by the centre.

ROGER HERMAN

With Murray Fulton, "New Generation Co-operatives and Community Economic Development." *Making Waves* 12, 1 (Spring 2001).

PUBLICATIONS FORTHCOMING

Rochelle Smith: *Deposit Insurance in Saskatchewan: The Role and Significance of the Credit Union Deposit Guarantee Corporation* (occasional paper).

Brenda Stefanson: *Adult Educators in Co-operative Development: Agents of Change* (Brenda's MA thesis, which will be adapted as an occasional paper).

Hannes Mesecke: *The Organizational Structure of Agricultural Co-operatives in Germany and Western Canada: A Comparison* (occasional paper).



Roger and Marcelo Barroso, a student of agronomic engineering from the University of São Paulo, Brazil, who spent January to June '01 with us at the centre. Their happy smiles are an indication of the perfection of their relationship as office mates.

BRETT FAIRBAIRN

August 00: "Success of the Prussian Model? The State and the Expansion of the German Co-operative Movement, 1889-1914" to Roundtable on Co-operatives and the State, International Congress of Historical Sciences, Oslo

August 00: "Rewriting Co-operative History? Social-Movement Models and the Development of Co-operatives in Society" to ICA Research Conference titled The Co-operative Impulse: Past, Present, and Future, Oslo

21 October 00: "How the Credit Union Came to Nokomis," to 60th anniversary celebrations of Nokomis Savings and Credit Union

24 October 00: "The World-Wide Failure of Consumer Co-operation: Trends, Exceptions, and Structural Issues" to FCL director-development workshop titled The Co-operative Retailing System in the New Millennium: Co-operative Adaptation and the Role of Directors, Saskatoon

27-28 November 00: Facilitator at consensus-building session of the conference titled Agricultural Adaptation: A Co-operative Approach, Saskatoon

25 January 01: "Co-operatives Have No Social Goals—And Other Nonbinary Hypotheses: Reflections on Co-operative Theory," Centre Seminar Series

19 April 01: "Potential and Pitfalls for Producer Co-operation: Mechanisms for Farmer Involvement in Transportation Issues," to workshop titled Transportation and Co-operation: Opportunities for Producer Involvement in the Western Rail Network

3-5 May 01: "Self-Help, Philanthropy, and State Aid: Ideological Poles in the Emergence of Co-operatives in Germany, c. 1845-1862," to Philanthropy, Patronage, and Urban Politics: Transatlantic Transfers between Europe and North America in the 19th and 20th Century, an international symposium of the University of Toronto in collaboration with the German Historical Institute, Washington, DC

29 May 01: "How Social are Co-ops?" to the Canadian Association for Studies in Co-operation, Québec City

21-23 June 01: "Why Government Matters—Co-operatives and the State in Canada and the USA," three workshops at the CCA Triennial Congress, Saint John, NB

MURRAY FULTON

10 October 00: "Adaptation in Agricultural Co-operatives," Centre Seminar Series

PRESENTATIONS

24 October 00: Presentation to FCL director-development workshop titled The Co-operative Retailing System in the New Millennium: Co-operative Adaptation and the Role of Directors, Saskatoon

Fall 00: "Agricultural Adaptation: A Co-operative Approach" to five of the CARD-sponsored regional forums across Canada (British Columbia, Alberta, Saskatchewan, Manitoba, and Newfoundland) as well as to the national symposium in Winnipeg in February

14-17 February 01: With James Rude, "Concentration and Market Power in Canadian Agribusiness" to the NAFTA Policy Dispute and Information Consortium's 7th annual workshop, Tucson, AZ

1 March 01: "Concentration in Canadian Agriculture" to the Canadian Federation of Agriculture annual meeting, Ottawa

5-6 March 01: Presentation to NGC workshop for Sask Economic and Co-operative Development personnel, and to centre-sponsored NGC Experts Workshop, Saskatoon

6 April 01: "Co-operative Adaptation and Innovation" to a group of NGC leaders at a National Association of Co-operative Business seminar, Des Moines, IA

19 April 01: "The Role of Farmers and the Capture of Economic Surplus: Is There a Surplus to Capture?" to workshop entitled Transportation and Co-operation: Opportunities for Producer Involvement in the Western Rail Network

MICHAEL GERTLER

28 May 00: "(Eco) Co-operatives: Strategic Advantages of Environmental Management and Sustainable Development," presented at the First National Workshop for Co-operatives in the Forestry and Natural Resource Management Sector, Heredia, Costa Rica, sponsored by the ICA, the FAO's "Forests, Trees, and People Project," and the Consejo Nacional de Cooperativas

July 00: Resource person for a four-week, CIDA-sponsored

training seminar on sustainable regional development in Heredia, Costa Rica; presentations on the social and organizational dimensions of sustainable development, including the role of co-operatives

2 August 00: "Rural Co-operatives and Sustainable Development," presented at the X World Congress of Rural Sociology, Rio de Janeiro, Brazil

21 November 00: "Towards a Deeper Green: Co-operatives and the Challenge of Sustainable Rural Development in Costa Rica," Centre Seminar Series

15 February 01: Panellist in the public presentation "Should Genetically Modified Foods Be Labelled?" for the U of S

6 March 01: "Social, Organizational, and Institutional Factors in Sustainable Rural Development" to a U of R seminar series

28-29 May 01: "The Sustainable Co-operative: Pathways to a Greener and Gentler Enterprise," at CASC Meetings, Université de Laval, Québec City

7-11 June 01: With JoAnn Jaffe, "Victual Vicissitudes: Consumer Deskilling and the Transformation of Food Systems," to the conference Food Chains and Food Change: Food and Agricultural Issues at the Turn of the Century, joint meetings of the Agriculture, Food, and Human Values Society and the Association for the Study of Food and Society, Minneapolis

11-12 June 01: "Managing for Ecological Integrity within an Agricultural Landscape," to the Prairie Parks Workshop, Saskatoon

CRISTINE DE CLERCY

August 00: With Peter Ferguson, "Why the Polls Were Wrong: Opinion Poll Interpretation, Reporting, and Methodology in the 1999 Saskatchewan Election"; chair, Comparative Politics Panel on "Policy Change in Welfare States"; and "Political Leaders, Information and Signalling," discussant on Political Behaviour/Sociology Panel at the Canadian Political Science Association Annual Meeting, Québec City

31 August-3 September 00: "A Structural Analysis of Presidential Appeals from Ford to Clinton," a poster session presented to the American Political Science Association Annual Meeting, Washington, DC

21 September 00: With Peter Ferguson, "Why the Polls Were Wrong in the 1999 Saskatchewan Election," Political Studies 990 Graduate Seminar, U of S

16 October 00: "Pollsters and Hucksters, or Why the Supreme Court is Wrong in the Thompson Newspapers Decision," to the Department of Political Science's honours class in Canadian Government, University of Regina

24 October 00: "Power, Representation, and Local Autonomy in Federated Systems," to FCL director-development workshop titled The Co-operative Retailing System in the New Millennium: Co-operative Adaptation and the Role of Directors, Saskatoon

17 January 01: "Public Administrators, Public Expectations, and Public Opinion," an "Armchair Series" talk sponsored by the Saskatchewan Institute for Public Policy, Regina

22 March 01: "Co-operation, Federation, and Representation: How Federal Principles Serve the Purposes of Complex Co-operatives," Centre Seminar Series

28-29 May 01: Same presentation to the Canadian Association for Studies in Co-operation annual meetings, Québec

LOU HAMMOND KETILSON

"Aboriginal Co-operatives in Canada: Current Situation and Potential for Growth," presented to the following groups:

14 September 00: Senior administrators—provincial, federal, and territorial—responsible for co-operatives, Edmonton

24 October 00: FCL's Board of Directors, to whom she also made a presentation on federative structures as part of a director-development workshop titled The Co-operative Retailing System in the New Millennium: Co-operative Adaptation and the Role of Directors, Saskatoon

30-31 October 00: National Chiefs' Think Tank on First Nation Economic Development, Banff

2 November 00: The Centre Seminar Series, Saskatoon

4 November 00: The Worker Co-operative Federation Conference, Regina

June 01: "Building Social Capital in Canadian Communities" (keynote address) and 'Co-operatives in Business: Competitive Strategies for the Marketplace' (workshop) at the "Co-ops Mean Business" conference sponsored by the British Columbia Institute for Co-operative Studies, Victoria

ROGER HERMAN

March 01: Presentation on NGCs as guest lecturer in Agricultural Economics 498, Current Issues in Agricultural Law

16 April 01: Presentation on NGCs to the Saskatoon Co-operative Network's luncheon series

28-29 May 01: "Pursuing a Member Prescribed Mandate: The Challenge for Managers of Co-operatives" to the Canadian Association for Studies in Co-operation annual meetings, Québec City

BRETT FAIRBAIRN, DIRECTOR
PROFESSOR, DEPARTMENT OF HISTORY
BA (Sask.), BA Hon., DPhil (Oxford)



Brett joined the centre in 1986, at the time of his appointment to the university's History Department. He became director of the centre in July 2000. His research interests include co-operative history in Canada, Germany, and throughout the world;

community and rural development; and the development of participatory democratic cultures. He is chair of the Saskatchewan Archives Board and has served as president of the Saskatoon Community Clinic Board and the Canadian Association for Studies in Co-operation.

MURRAY FULTON, PROFESSOR AND HEAD,
DEPARTMENT OF AGRICULTURAL ECONOMICS

BSA (Sask.), MSc (Texas A&M)
BA, MA (Oxford), PhD (Calif.)

Murray has been with the centre since 1985, when he joined the faculty of Agricultural Economics. He was director of the centre from July 1995 to June 2000, when he became head of the Department of Agricultural Economics. In April 2001, he became acting associate dean of the College of Graduate Studies and Research. Murray remains a fellow of the centre. His research interests include the economic theory of co-operatives, agricultural and resource markets, agricultural policy, and community development, focussing recently on structural changes in agriculture and the institutional responses of organizations (including co-ops) to these changes.



LOU HAMMOND KETILSON, ASSOCIATE PROFESSOR AND ASSOCIATE DEAN, COLLEGE OF COMMERCE

BA Hon., MBA, PhD (Sask.)

Lou came to the centre in 1985 and also holds an appointment in the College of Commerce. Her research interests include management in co-operatives and other democratic organizations, and women in co-operatives.



THE PEOPLE

Lou has been on leave from the centre since the fall of 1998, when she was appointed associate dean of Commerce.

MICHAEL GERTLER, ASSISTANT PROFESSOR
DEPARTMENT OF SOCIOLOGY

BES (Waterloo), MSc (McGill), PhD (Cornell)

Michael joined the centre in July 1996. He has been with the Department of Sociology since 1987, where he teaches the sociology of communities, rural sociology, and the sociology of agriculture. His research interests focus on social innovations that support agricultural diversification, agricultural co-ops, the social ecology of agricultural resource management, and sustainable rural communities. Michael was on research leave in Central and South America January to August 2000.



CRISTINE DE CLERCY, ASSISTANT PROFESSOR
DEPARTMENT OF POLITICAL STUDIES

BA Hon., MA (Sask.), PhD (Western)



Cris joined us in July 2000, initially in a term position, and was the successful applicant for the new co-op position in Political Studies. Although she specializes in comparatively studying the governments of advanced industrial states, particularly Canada, the US, and western Europe, she has interests in numerous subfields, including leadership, policy innovation, public administration, and constitutional and gender politics. Cris also does frequent media commentary on Saskatchewan politics.

NORA RUSSELL, HEAD OF COMMUNICATIONS

BA Hon., DipEd (Sask.)



Nora came to the centre in March of 1997 after fifteen years in the publishing industry. She is responsible for the centre's communications and publishing activities—director's reports, the annual report, newsletters, books, occasional papers, and booklets, and other writing, editing, and research projects. She also does the design and

layout of centre publications and oversees all aspects of prepress and printing activity.

CAROL SHEPSTONE, LIBRARIAN

BA, MLIS (UBC)

Carol came to us in October 1999 from the John M. Cuelenaere Library in Prince Albert and prior to that, the UBC library system. She provides internal and external reference services and manages the resource centre collection, in addition to administering and maintaining the centre's web site. She has also been involved in a number of research projects and has become the centre's resident expert at grant applications.



JO ANNE ELLIS, OFFICE MANAGER



Jo Anne was with the centre for a year, replacing Marianne while she was on maternity leave. She took over the day-to-day responsibilities of running the office with great efficiency, lending her skills to all the special events undertaken by the centre, including conferences, workshops, and the organization involved in accom-

modating our many foreign visitors. Patty joined the centre in January 2001 as a permanent replacement for Marianne, who decided to stay home with her young family. With twenty years in the College of Education, Patty came to us with broad-based experience and skills and quickly adapted to centre routines. We were fortunate to find someone with her background and abilities.



KAREN NEUFELDT, SECRETARY



Karen works for the centre on a half-time basis, providing support in general office duties to Patty, faculty, and staff. She helps in the library, and is also responsible for the office xeroxing, phone and fax bills, library and publication orders, and holds the fort when Patty is away. Karen also works for the College of Dentistry.

ROCHELLE SMITH

PHD STUDENT

BA (Regina), MLS (Western), MPI (Queen's)

Our first interdisciplinary PhD student, Rocky came to us in 1997 after nineteen years in the public sector. Her research is centred on a systems theory approach to examining co-ops in transition. With Roger, she was responsible for the organization of the Centre Seminar Series and the in-house discussion group. She also served on the board of the Saskatoon Community Clinic for the past three years. After nearly four years at the centre, Rocky left us in April to return to her position as a policy analyst with Saskatchewan Economic and Co-operative Development in Regina.



ROGER HERMAN

RESEARCH OFFICER/MA STUDENT

BA, BEd (Sask.)

Following a number of years with the Canadian Co-operative Association, Roger came to us in September 1998 to investigate educational program development. After a year, however, his research activities led him to become an interdisciplinary MA student at the centre. This past year he has been responsible for the NGC Pilot Project (see pp. 2 & 4), which will lead directly into the research for his thesis. With Rocky's assistance, Roger also organizes the Centre Seminar Series and the in-house discussion group.



PATTY SCHEIDL, OFFICE MANAGER

*STATEMENT OF REVENUE, EXPENDITURE, AND CHANGE IN FUND BALANCE
FOR YEAR ENDED 30 JUNE 2000*

	1999-00 Budgeted	1999-00 Actual	1998-99 Actual
Revenue			
Co-op Contribution	\$301,575	\$301,575	\$293,933
Gov't Contribution	75,000	75,000	75,000
U of S Contribution	301,575	301,575	293,933
Publication Sales	7,000	4,286	3,455
Equipment Grant, U of S	0	8,000	0
Office Space	20,064	20,064	20,064
Miscellaneous		8,062	14,093
Total	\$705,214	\$718,562	\$700,478
Expenditures			
Academic Salaries	\$296,694	\$300,649	\$302,280
Support Staff Salaries	219,268	229,316	225,418
Fringe Benefits	75,787	79,756	64,482
Sessional Lecturer (Commerce/Sociology)	6,708	8,009	0
Material and Supplies	10,000	12,203	7,845
Printing	9,000	7,317	5,018
Postage & Courier	7,000	2,914	3,134
Telephone	3,500	1,921	3,586
Public Relations	2,000	3,687	3,820
Travel	15,000	19,917	24,179
Library Acquisitions	7,000	6,321	6,604
Equipment & Maintenance	6,000	17,152	12,679
Research	22,000	7,380	57,859
Dues & Memberships	2,500	0	1,912
Office Space	20,064	20,064	20,064
Miscellaneous	2,693	3,812	1,699
Total	\$705,214	\$720,418	\$740,579
Excess of Revenues over Expenditures	0	-\$1,856	-\$40,101
Fund Balance, beginning of year		123,950	164,051
Fund Balance, end of year		122,095	123,950
Commitments outstanding		0	0
Year-end uncommitted balance		\$122,095	\$123,950

Balance Sheet for Year Ended June 30, 2000

Assets	2000	1999
Cash	\$71,138	\$91,121
Accounts Receivable	69,417	53,644
Total	\$140,555	\$144,765
Liabilities and Fund Balance		
Accounts Payable	\$18,460	\$20,815
Fund Balance	122,095	123,950
Total	\$140,555	\$144,765

AGRICULTURE 112.3: AGRICULTURAL SCIENCES

An introduction to agricultural systems and the interactions between microbial plant, animal, and human components. The emphasis is on issues and problems associated with animal production, value-added processing, marketing, and the consumption of food.
Instructor: Murray Fulton

AGRICULTURAL ECONOMICS 842.3: AGRICULTURAL MARKET ORGANIZATIONS

The course develops a conceptual framework in which organizations, their behaviour, interactions with other firms, and impact, can be studied, compared, and analysed.
Instructor: Murray Fulton

COMMERCE 345.3: BUSINESS AND PUBLIC POLICY

Examines the government activities that influence the conduct and development of business in Canada and considers their impact on management decision making.
Instructors: Lou Hammond Ketilson and Lynne Pearson

ECONOMICS 231.3: ECONOMICS OF CO-OPERATIVES

Examines the historical background, philosophy, and development of co-operatives, with special reference to the experience and problems of the prairie economy.
Instructor: Murray Fulton

HISTORY 287.3: ORIGINS AND DEVELOPMENT OF CO-OPERATIVES IN EUROPE

Examines the origins of co-operative movements in working-class, lower-middle-class, and farm communities in response to industrialization; the development of co-ops in Britain, Germany, other parts of Europe, the US, Canada, and developing countries; the world co-operative movement; and the history of co-operative ideas.
Instructor: Brett Fairbairn

HISTORY 435.3: THE NAZI STATE, 1933-38

This class examines the internal politics and structure of the Third Reich from its origins to the beginning of the radicalization and aggressive expansionism that unleashed the Second World War. Important topics include the Nazi party, the bureaucracy, the army, the police and terror, propaganda, economic and social policy, anti-Semitism, and rearmament.
Instructor: Brett Fairbairn

MBA 898.3: HISTORY AND DYNAMICS OF CO-OPERATIVE MOVEMENTS

Analysis and interpretation of the history and dynamics of co-operative movements, offering a broad overview of co-operative history while focussing on particularly relevant and instructive episodes and cases. The class looks at historical examples in which co-operation and co-operatives have been employed as economic and social alternatives to competitive or adversarial systems. It considers what co-operatives are,

**COURSES
TAUGHT
BY CENTRE
FACULTY
2000-2001**

how they may be defined, how and why they arise, and what factors or preconditions contribute to their emergence. Examines the roles of ideas, education, philosophy, and values in motivating people to pursue solidarity and mutualism instead of individualism and competition.
Instructor: Brett Fairbairn

POLITICAL STUDIES 110.6: INTRODUCTION TO POLITICAL STUDIES

An introduction to the study of government and politics through an examination of political processes and structures, the Canadian political system, and major themes and concepts such as power, freedom, rights, equality, authority, and legitimacy.
Instructor: Cristine de Clercy

SOCIOLOGY 204.3: RURAL SOCIOLOGY

Analysis of social change in rural areas, mainly in Canada, with emphasis on links between the social organization of resource-based industries and the social characteristics of rural communities.
Instructor: Michael Gertler

SOCIOLOGY 206.3: THE COMMUNITY

Communities as forms of social organization, and community as a particular kind of social relationship; power, politics, and resistance in contemporary communities; research problems and case studies.
Instructor: Michael Gertler

SOCIOLOGY 402.3/802.3: ADVANCED SEMINAR ON THE SOCIOLOGY OF AGRICULTURE

Theoretical and research approaches to the political and social economy of agriculture, with an emphasis on agro-industrial reorganization, agri-food technology, sustainability, state intervention, international trade, aid, and agrarian reform.
Instructor: Michael Gertler

OCCASIONAL PAPERS SERIES

- 85.01 *Worker Co-operatives in Mondragon, the U.K., and France: Some Reflections.* Christopher Axworthy (100pp. \$6)
- 85.02 *Employment Co-operatives: An Investment in Innovation: Proceedings of the Saskatoon Worker Co-operative Conference.* Skip McCarthy, ed. (288pp. \$10)
- 85.03 *Prairie Populists and the Idea of Co-operation, 1910-1945.* David Laycock (48pp. \$6)
- 86.01 *Co-operatives and Their Employees: Towards a Harmonious Relationship.* Christopher Axworthy (82pp. \$6)
- 86.02 *Co-operatives and Social Democracy: Elements of the Norwegian Case.* Finn Aage Ekelund (42pp. \$6)
- 86.03 *Encouraging Democracy in Consumer and Producer Co-operatives.* Stuart Bailey (124pp. \$10)
- 86.04 *A New Model for Producer Co-operatives in Israel.* Abraham Daniel (54pp. \$6)
- 87.01 *Election of Directors in Saskatchewan Co-operatives: Processes and Results.* Lars Apland (72pp. \$6)
- 87.02 *The Property of the Common: Justifying Co-operative Activity.* Finn Aage Ekelund (74pp. \$6)
- 87A.03 *Co-operative/Government Relations in Canada: Lobbying, Public Policy Development and the Changing Co-operative System.* David Laycock (246pp. \$10)
- 87A.04 *The Management of Co-operatives: A Bibliography.* Lou Hammond Ketilson, Bonnie Korthuis, Colin Boyd (144pp. \$10)
- 87.05 *Labour Relations in Co-operatives.* Kurt Wetzel and Daniel G. Gallagher (30pp. \$6)
- 87A.06 *Worker Co-operatives: An International Bibliography/Coopératives de Travailleurs: Une Bibliographie Internationale.* Rolland LeBrasseur, Alain Bridault, David Gallingham, Gérard Lafrenière, Terence Zinger (76pp. \$6)
- 88.01 *Worker Co-operatives and Worker Ownership: Issues Affecting the Development of Worker Co-operatives in Canada.* Christopher Axworthy and David Perry (100pp. \$10)
- 88.02 *A History of Saskatchewan Co-operative Law – 1900 to 1960.* Donald Mullord, Christopher Axworthy, and David Liston (72pp. \$6)
- 88.03 *Co-operative Organizations in Western Canada.* Murray Fulton (36pp. \$6)
- 88.04 *Farm Interest Groups and Canadian Agricultural Policy.* Barry Wilson, David Laycock, Murray Fulton (44pp. \$6)
- 89.01 *Patronage Allocation, Growth, and Member Well-Being in Co-operatives.* Jeff Corman and Murray Fulton (48pp. \$6)
- 89.02 *The Future of Worker Co-operatives in Hostile Environments: Some Reflections from Down Under.* Allan Halladay and Colin Peile (94pp. \$6)
- 90.01 *Community-Based Models of Health Care: A Bibliography.* Lou Hammond Ketilson and Michael Quennell (62pp. \$6)
- 91.01 *The Co-operative Sector in Saskatchewan: A Statistical Overview.* Louise Simbandumwe, Murray Fulton, and Lou Hammond Ketilson (54pp. \$6)
- 91.02 *Farmers, Capital, and the State in Germany, c 1860- 1914.* Brett Fairbairn (36pp. \$6)
- 92.01 *Co-operatives in Principle and Practice.* Anne McGillivray and Daniel Ish (144pp. \$10)
- 92.02 *Matador: The Co-operative Farming Tradition.* George Melnyk (25pp. \$6)
- 92.03 *Co-operative Development: Towards a Social Movement Perspective.* Patrick Develtere (114pp. \$12)
- 93.01 *The Co-operative Movement: An International View.* S.K. Saxena (20pp. \$6)
- 94.01 *Credit Unions and Caisses Populaires: Background, Market Characteristics, and Future Development.* J.T. Zinger (26pp. \$6)
- 94.02 *The Meaning of Rochdale: The Rochdale Pioneers and the Co-operative Principles.* Brett Fairbairn (60pp. \$8)
- 96.01 *Comparative Financial Performance Analysis of Canadian Co-operatives, Investor-Owned Firms, and Industry Norms.* Andrea Harris and Murray Fulton (151pp. \$12)
- 98.01 *Co-operative Organization in Rural Canada and the Agricultural Co-operative Movement in China: A Comparison.* Zhu Shufang and Leonard P. Apedaile (56pp. \$8)
- 99.01 *The Components of Online Education: Higher Education on the Internet.* Byron Henderson (78pp. \$12)
- 01.01 *"An Educational Institute of Untold Value": The Evolution of the Co-operative College of Canada, 1953-1987.* Jodi Crewe (66pp. \$10)

CENTRE PUBLICATIONS

BOOKS AND OTHER PUBLICATIONS

- 1991 *Co-operatives and Community Development: Economics in Social Perspective*. Brett Fairbairn, June Bold, Murray Fulton, Lou Hammond Ketilson, Daniel Ish (160pp. \$15)
- 1994 *Research for Action: Women in Co-operatives*. Leona Theis and Lou Hammond Ketilson (98pp. \$12)
- 1995 *Making Membership Meaningful: Participatory Democracy in Co-operatives*. The International Joint Project on Co-operative Democracy (356pp. \$15)
- 1995 *New Generation Co-operatives: Rebuilding Rural Economies*. Brenda Stefanson, Murray Fulton, and Andrea Harris (24pp. \$5)
- 1995 *Realizing Community: Multidisciplinary Perspectives*. L.M. Findlay and Isobel M. Findlay, eds. Co-published with Humanities Research Unit (208pp. \$15)
- 1996 *Legal Responsibilities of Directors and Officers in Canadian Co-operatives*. Daniel Ish and Kathleen Ring (148pp. \$15)
- 1996 *A Discussion Paper on Canadian Wheat Board Governance*. Murray Fulton (16pp. \$3)
- 1997 *Balancing Act: Crown Corporations in a Successful Economy*. Brett Fairbairn (16pp. \$3)
- 1997 *A Conversation about Community Development*. Centre for the Study of Co-operatives (16pp. \$3)
- 1997 *Credit Unions and Community Economic Development*. Brett Fairbairn, Lou Hammond Ketilson, and Peter Krebs (32pp. \$5)
- 1997 *New Generation Co-operatives: Responding to Changes in Agriculture*. Brenda Stefanson, Murray Fulton (16pp. \$3)
- 1997 *New Generation Co-operatives: Opportunities in Agricultural Processing*. (Resource kit including video and two centre booklets on NGCs). Brenda Stefanson (\$20)
- 1998 *Working Together: The Role of External Agents in the Development of Agriculture-Based Industries*. Andrea Harris, Murray Fulton, Brenda Stefanson, and Don Lysyshyn (184pp. \$12)
- 1998 *The Social and Economic Importance of the Co-operative Sector in Saskatchewan*. Lou Hammond Ketilson, Michael Gertler, Murray Fulton, Roy Dobson, and Leslie Polsom (244pp. free)
- 1998 *Proceedings of the Women in Co-operatives Forum, 7-8 November 1997, Moose Jaw, SK* (112pp. \$12)
- 1999 *Networking for Success: Strategic Alliances in the New Agriculture*. Mona Holmlund, Murray Fulton (48pp. \$5)
- 1999 *Prairie Connections and Reflections: The History, Present, and Future of Co-operative Education*. Brett Fairbairn (30pp. \$5)
- 1999 *The SANASA Model: Co-operative Development through Micro-Finance*. Ingrid Fischer, Lloyd Hardy, Daniel Ish, and Ian MacPherson (80pp. \$10)
- 1999 *A Car-Sharing Co-operative in Winnipeg: Recommendations and Alternatives*. David Leland (26pp. \$5)
- 2000 *Co-operative Development and the State: Case Studies and Analysis*. Two volumes. Vol. I, pt. 1: *Summary, Observations, and Conclusions about Co-operative Development*; vol. I, pt. 2: *Issues in Co-operative Development and Co-operative-State Relations*, Brett Fairbairn (66pp. \$7); vol. II, pt. 3: *Co-operative Development and Sector-State Relations in the USA*, Brett Fairbairn and Lauren Gatin; vol. II, pt. 4: *A Study of Co-operative Development and Government-Sector Relations in Australia*, Garry Cronan and Jayo Wickremarachchi (230pp. \$12)
- 2000 *Interdisciplinarity and the Transformation of the University*. Brett Fairbairn and Murray Fulton (48pp. \$5)
- 2000 *The CUMA Farm Machinery Co-operatives*. Andrea Harris and Murray Fulton (46pp. \$5)
- 2000 *Farm Machinery Co-operatives in Saskatchewan and Québec*. Andrea Harris, Murray Fulton (42pp. \$5)
- 2000 *Farm Machinery Co-operatives: An Idea Worth Sharing*. Andrea Harris and Murray Fulton (48pp. \$5)
- 2000 *Canadian Co-operatives in the Year 2000: Memory, Mutual Aid, and the Millennium*. Brett Fairbairn, Ian MacPherson, and Nora Russell (356pp. \$20)
- 2001 *Against All Odds: Explaining the Exporting Success of the Danish Pork Co-operatives*. Jill Hobbs (40pp. \$5)
- 2001 *A Report on Aboriginal Co-operatives in Canada: Current Situation and Potential for Growth*. Lou Hammond Ketilson and Ian MacPherson (400pp. \$25)
- 2001 *Rural Co-operatives and Sustainable Development*. Michael Gertler (36pp. \$5)
- 2001 *NGC Resource Materials for Business Development Professionals and Agricultural Producers* (160pp. \$15)

These publications are available from the centre. See inside front cover for ordering information.



Nora and Carol pictured outside the Dief Centre with Xena, Warrior Bike, and the more passive Geneviève.